

10/21/2016

From: Rolando Gortalez-Bunster Saturday,
Sent: February 06, 2010 8:50 PM Mills, Cheryl D
To: FW: Haiti Electric Assistance Recovery Team Funding needs EDH. HEART
Subject: Budget v2.pdf

Attachments:

Categories: Red Category

Dear Cheryl:
It was indeed a great pleasure to have traveled with you to Haiti. I hope that you had a safe return home and that you are able to spend the weekend with your family.
I am attaching the budget for the electrical distribution sector of Puerto Prince and some of the immediate areas. Some of the figures related to personnel and equipment may be reduced through donations as some of the US utilities may forego reimbursement for their work and material. Additionally we are exploring ways of reducing expenses related to setting up camps for the 300-400 people we will have to mobilize.
We have performed these evaluations with personnel from various companies that have generously contributed to the effort. We also feel that Haiti will need additional generation that is herein not budgeted and for which we are studying several alternatives that would reduce the cost of generation to less than half the current cost. We are considering using LNG and Mexican Maya heavy oil to replace expensive diesel generation.
Please feel free to contact me should you need any clarification. My cell number is
Best Regards,
RGB

.....Forwarded Message
From: Rolando Gonzalez-Bunster Date: Tue, 02 Feb 2010 10:00:12-0500
To: Caroline Anstey [~]
Conversation: Haiti Electric Assistance Recovery Team Funding needs Subject: FW: Haiti Electric Assistance Recovery Team Funding needs

----- Forwarded Message
From: Tito Sanjurjo -j
Date: Thu, 28 Jan 2010 17:54:05-0500 To: Serge
Raphael f-
Daniel Waddle 1. Anthony Jean Baptiste r >
1. Myk Manon ~>, Louis Herve Pierre
Eduardo Mercado [worldTBansi <aaeiapazi
James McGlone 1 JayneXhomisee <1thomlsee@usaid.gov>, *Gari(DCHA/QFDA) Mayberry*
<gmayberry@HSAID.GOV>, "oiedraft" Spencer <dspencer@usaid.gov>, Roby Senderowitsch
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if ~ Rolando Gonzalez Bunster }, Frederic Verdolj, Celso
Marranilni
Roberto Herrera |
<edgar.pichardo@usaid.gov> George f>, S*ml Choi J, DutyGreene <dugreene@usaid.gov>, Wilavnaetz, Simone(EGAT/I&E/E)
relnoso j Spencer <dspencer@usaid.gov>, Jayne Thomlsee
<1thomlsee@usaid.gov>, "Gari(DCHA/QFDA) Mayberry" <omavbervit@usaid.gov>, Jeff Cohen <jcohen@usaid.gov>.
1 Reynoso <reynosqj@state.gov> J April
Haynes Patrick W. Hingl
Roger Kulavich f Jim McGlone
Elizabeth Perozo tomuna Winetzhammer^ Mrguel
Cordero f

10/21/2018

10/21/2016 Dear All

Attached you will find a budget for the recovery of the electrical system of primarily Port-au-Prince. This budget includes the numbers for the recovery based on the joint work of EDH and the HEART (CDEEE/EDS/Basic Energy/Dominican Distribution Companies/ Autoridad de Energfa Electrica de Puerto Rico/AES) group. Over the past two days this team met to arrive on a consensus figure of the needs net of the contribution of staff and material from EDH. It is estimated that this work will take approximately 90 days for the recovery phase of the distribution system. However, there are some sub station repairs which will take much longer as the replacements items take up to a year to obtain. In the later case Entergy of the US will allow the use of a mobile sub. station to partially replace the energy of damaged transformers.

Not included in this budget are the following:

- Damage to the generation facilities as these will require a more detailed analysis. This study should be conducted by a qualified engineering firm and include a economic analysis of the feasibility of the repairs vs. replacement. From anecdotal comments most of the damage is to the foundation and structures.
- Damage to building and structures as this was not in the scope or expertise of the evaluation teams.

Additionally, you will find a summary operational expense budget. EDH needs financial support to operate as the likelihood of having a viable commercial system in the short term is almost nil. Therefore ,much of the energy supplied over the next few month will likely not be billed. I know that every effort will be made to achieve a normalcy in the commercial cycle but the reality is that in the short term the company needs support to operate.

Again, I would like for our focus on the call tomorrow to be on the recovery budget and we just raise the operating expense as an important need of the company to function.

Look forward to our call @ 10 am Friday Jan29.

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THo Sanjurjo Oerente
General


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Q Basic Energy

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Haiti Emergency Electrical System Recovery

Budget

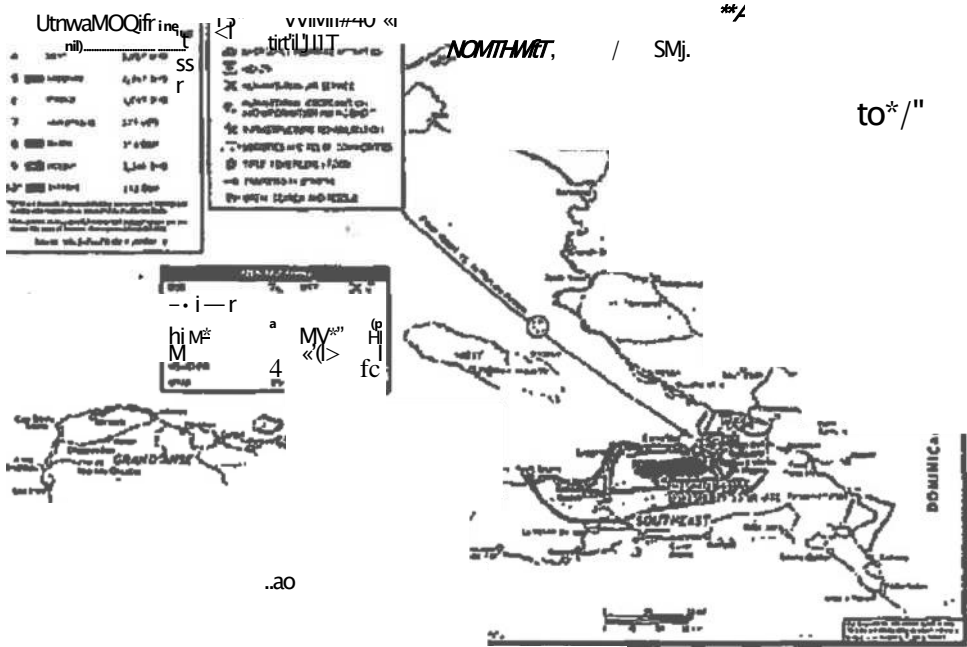


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Haiti Emergency Electrical System Recovery Summary of Damage

Item	Quantities	Units
Pole Setting	4,000	units
Pole Framing	11,250	units
Conductor Stringing	639	kms
Transformer Hanging	658	units.
Total (Units)	15,908	Units
Total (Kms)	639	Kms

USG HUMANITARIAN ASSISTANCE TO HAITI FOR THE EARTHQUAKE





Haiti Emergency Recovery Budget for the electrical system



Total 90 day Emergency Recovery			
Concept	Amount	Source	Observation
Service Drops	\$ 9,055,154	EDH / NRECA	
Medium & low voltage	\$ 6,888,584	EDH / NRECA	Material for low and medium voltage
S/E and Transmission	\$ 6,000,000	CDEEE/ETED	Include (2x40 MVA) new TRAFOs Ancient Delmas
Generation		Pending EDH/ESD	We need more data
Tools	\$ 209,840	EDH / NRECA	include & handle tools
Manpower	\$ 4,000,500	Basic Energy	All teams (SE - Lines MT & BT) and others
Mobilization	\$ 381,000	Basic Energy	For the Manpower
Housing and Meals	\$ 3,429,000	Basic Energy	For the Manpower
Equipment	\$ 2,641,690	CDEEE/NRECA	Vehicles (ligh & heavy) and include a variable fuel cost
Contingency	\$ 3,258,575		
Adm/OH	\$ 2,251,002		
Total	\$ 33,419,326		
EOH Budget Needs SO Pays			
Payroll	\$ 5,550,000	EDH	EDH needs for operation
Operating Expense	\$ 825,000	EOH	EDH needs for operation
Emergency Expense Fuel for	\$ 28,209,000	EDH	EDH needs for operation
Power Plants Capacity	\$ 9,600,000	EDH	EDH needs for operation
Payment Short Term Debt		EDH	
Total	\$ 45,294,000		
90 days needs Balance			
Income		EDH	Needs to be define
Expenses	\$ 83,419,326	EDH	Budget
Met Needs	\$ 83,419,326		

EQUIPMENT

Equipment				
Vehicle Rental	Number	Daily Rental	Days	Cost
Bucket Trucks	7	\$ 1,500	90	\$ 315,000
Flatbed Trucks	4	\$ 350	90	\$, 126,000
Pick-up Trucks	50	\$ 40	90	\$ • 180,000
Auger Trucks	7	\$ 500	90	\$ 315,000
Cranes 10 days	4	\$ 5,000	10	\$ 200,000
Total Vehicle Rental	72	\$ 6,390	**	\$ 1,136,000
Mobilization				
Vehicle Rental	Number	Departure	Days	Cost
Bucket Trucks	7	\$25,000	90	< \$350,000
Flatbed Trucks	4	\$25,00	90	\$200,000
Pick-up Trucks	50	\$3,000	90	\$300,000
Auger Trucks .	7	\$25,00	90	\$350,000
Cranes	4	\$6,000	10	\$48,000
Total Mobilisation	72	2X		\$ 1,248,000
Fuel				
Vehicle Rental	Consumption	Price	Days	Cost
Units	Gall/hr	S/G*ll	Day*	- uss
Diesel	3	4	90	■ \$237,600
Gasoline	1	4	90	\$20,090
Total Fuel				\$ 257,690
Total Equipment				
\$ 2,641,690				

SERVICE PROPS

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Rail Price* from
NRECA Invoice
B/2006

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Tools

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Hort Hal	3S	28		a	1	72	19.70	1,130.<0
Boots	28	28	13	6	i	72	40.00	3,600.00
Wort Shirt	260	280	130	60	io	720	2S.00	19,00000
WcA P>>fli*	130	130	69	30	6	360	30-00	ia.eoo.ao
LaalharWorfcGknra*	78	78	30	16	3	218	10.00	2-180.00
SataiyGiaaaoa	28	26	13	8	1	72	412	33284
lately Strap tor Body Ball	>>	o	o	o	o	26	120.98	3,300.96
Jnaman BodWTool Balt	26	o	o	o	o	26	102-70	4,750.20
Tool Pouch lor 8 M	26	o	o	o	o	26	32.10	63840
atmban	26	o	o	o	o	26	244.80	8,367.40
Tool Bag	26	o	o•	o	o	>>	15590	4,05340
Hamnard kg)	26	o	o	o		28	3930	1,027X0
Untflin'a Skdminfl KAKs	>>	26	o	o	o	52	tsos	929.40
SoawdHvar (12*) W Had*	26	o	0	o	o	28	15.2S	JS8J0
Srawdclvar (i') Rat Wada	28	o	o	o	o	28	12.45	323.70
Scrawiwer on pHIn *3	26	o	o	o	o	a	IS.93	414.70
Senvajrivar (Cl PNSm M2	28	o	0 :	o	o	20	7<	10370
Unoman PkanB*	26	o	o	o	o	28	33..SO	823.00
Stp Joan Rotor* (Channatek) 12*	26	o	o	o	o	28	12.es	338.70
AdlustobU Wranch 12" (Creianl)	26	o	o	o	o	28	SB.fis	960.70
MiurfttWa Wranch r (CrtWont)	26	o	o	o	o	28	20.05	521.30
Comtrnfatation wrmdtSat 11 pc (7 mm • 19 mm)	26	o	o	o	o	28	35.00	910.00
Combination Wwndi Set 14 nc. (3/5' -i/4'l	26	o	o	o	o	28	4540	1,17000
Ratchet Wranchi Sal S oe.firt • 3/4'l	28	o	o	o	o	28	so.0a	780.00
Wire Conductor Bra*h	28	o	o	o	o	28	7.00	162.00
FokUnc Rular. Fibarriaaa. Maine	28	>>	o	0	o	a	1S.2S	793.00
HaodBna wffitocka f hook (TO mm ■ 33 m.)	28	o	o	0	o	26	25.00	050 oo
Plumb Bob	o	o	>>	0	o	13	BM	104.00
an* Diwa Socket Sat 13 pc. (7 mm lo 19 mm)	o	o	13	o	o	13	4100,	539.00
Hacfcia* Heavy Dirtj' 12*	o	o	28	o	o	26	15.00	340.00
Hack law Bladea iJT >> 3* tt> [box 100}	o	o	28	o	a.	26	50.00	3,00000
BoB Cutter 34' handle	o	o	13	o	o	13	138.75	1J03.75
UaehataaZr	o	o	28	o	o	'26	10.50	273 od
Wood Bn fiwurtcu Bk	o	o	13	D	o	13	2J.oC	268.00
Hainan Buckai Canvai f is k.)		o	26	o	o	28 1	3190	819.00
Host (700 ka) Cham or nylon atnptypa	o	o	26	a	o	>>	2s.aa	5,666.00
Ho<<t (3 DOO ko> Ehain or nrfon ttaao Dm	o	o	o	o	2	2	680.00	1,380.00
Nylon SHAg* (2 mtt) 2,000 kg. braaMng Mranplh	o	o	13	o	4	17	20 oo	34000
Conductor Olio [20 - 70 mm2J	o	o	16	o	10	38	187.B5	6U042.B0
Conductor Gris HO - ISO mraij	o	o	26	o	10	36	270.83	9.9S3.60
Mutipls ahttve UHi A Tackle (S00 ko. eaaacfr)	o	o	0	0	s	5	274.90	1,374.50
Soil Tamp	0	0	a	0	10	10	13.00	150.00
Shovel friandb	0	0	0	0	20	20	i8.n	32000
Ladder (4 mi J	0	0	0	0	ID	10	40.00	49000
TiaffcCona	0	0	65	0	15	80	600	480.00
Batev Flapping	o	o	13	o	10	23	isot	345.00
Post Hdt Dinner - W Sold Handle	o	o	o	o	10	10	27,0C	270.00
ftito Gin	o	o	o	o	8	8	KM	200.00
Wk<<Polus 1ond&*DOTal 14ft -18ft	o	o	o	o	2S	25	nm	82500
Paavey-Cart Hook wood hanoa	0	0	0	o	10	10	70X	700.00
watarjuao000.)	o	0	13	o	0	13	4J.H	560.13
Smfich Witfci [8ti]	o	0	13	0	20	33	8MI	2,018.00
Gns *H (tick [a ft)	o	o	13	o	io	23	232.5C	3J47.50

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HatSWk Wk>*	0	0	0	0	0	0	100.00	0.00
Qomptraufan Tool OH23 (Hand RiUM)	0	0	0	0	0	0	60.00	0.00
Canned or Compnmon tool MOT BmdywMi din	0	0	13	0	0	13	258J0	3.334.50
Comeeor Compression led V35 Sumey wfm ai>s	0	0	0	0	0	0	ueioo	0.00
PendoxA.13	0	0	13	0	0	13	20.00	260.00
Pwectiva Gttund* (nuv. SO mm2 <u to oolmm d otwiei to round)	0	0	13	0	0	13	120000	11600.00
MauHSladm Hamma (3 kn.1	0	0	ta	0	s	1B	30.00	540.00
Rnl AM Kit tor 10 Dfinem	0	0	13	0	10	23	19.00	343.00
0	d	0	0	0	0	0	000	0.00
ftaiemi Blading Slop*. HtavyDmy Nylon Wt	O'	0	0	0	1	4	30.00	120.00
ChMi BWor V7 ■ Sft* 9.00 tin.	0	0	0	0	8	8	MAO	708.00
Chat* H3 lff* G.00 lb. Oredo S3	0	0	0	0	8	8	IS,SO	124.00
Heok lor 113■ ditfn QmOa 80	D	0	0	0	16	18	0500	1.040.00
MkOutTauafWantuia Flu	0	0	26	0	28	51	ISM	705.00
Rod*. Mixxtfn*	0	0	0	0	25	29	137.80	3.440.00
Rodc. Wortfno	0	0	a	0	10	10	300.00	1000.00
Fit. KTFIMMO DottUcut TaMNd	0	0	S3	0	0	52	1200	024.00
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TokM Wiandi 3M*	0	0	0	0	1	1	80.00	8040
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rtannwal* Tip* (10 - IS m.1 (name	0	0	13	0	b	13	67.90	682.70
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Sag StopWlclft	0	0	0	0	2	2	2000	40.00
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Utamum Molar Cfemp On 6-200 Amp* (MIMQ200Xi	0	0	0	0	s	3	100.00	900.00
MtAmm MUar Ctamp On MHI Amp* (MIM0500K)	0	0	0	0	s	5	100.00	90000
<<0 W Hoi Sw* Ammatar (MEAMPI KW3)	0	0	D	0	1	1	1244.70	1.244.70
FaulkCowitBrjFCfitt0)	0	0	0	0	12	12	120 00	1.440.00
CotdMtsOidl	0	0	13	0	0	13	290.00	3J50.00
Fob Mount Rm HcMir fTT-5)	a	0	0	0	4	4	15.0<	60.00
Hindi™ Kook	0	0	0	0	ID	10	10.08	'109.00
fUndkmSnip	0	0	0	0	20	30	8.85	103.00
Ladder. ExvnUon 23 (L	a	0	13	0	S	18	130.00	2.700. DO
Co<Tff*ta Opto) Piling T*mr w/univarul ■ttaehmem	se	0	0	0	1	27	12Q0.00	32.400 00
Strap ftaidwt	0	0	0	0	0	0	38.00	o.tx
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ChlcaM C<Mt oilps .33* la 336 * ACSR	0	0	26	0	0	26	102 n	4.75 Sl.14
ChfcOOO CoW* aifn 39T.5 ACSR is 477 ACSR	e	0	28	0	0	38	10060	4.933.60

[RELEASE IN FULL]

National Rural Electric Cooperative Association

NREOA 1

Budget Sheet _____

Budget Sheet

Quit: 27-Jtr>10					
WIT					
DESCRPTION	QUANTITY	UNIT	mcE	SUB-TOTAL	
OitCirCut Rcetmer 3B3Blv	0	ei.	0.00	0.00	
Od Circuit Recfaier 10	0	<+.	0.00	0.00	
Danblt Enrol S/B*	0	Of.	4.08	0.00	
Anchor StaeU* S/B*	2625	ei.	a.3j	21BE6.25	
Shota Ita<i Bolt 5/f* nr	1900	<f.	4.34	8246.00	
Armor Rod (Riven) 1/0ACSR0BL	3675	Bit	15.35	58616.25	
Aimer Hod (Rmcnk 1/0ACSR	8925	a.	13.01	116292,75	
Armor Bod (WaH)	0	■*.	13.03	0.00	
SofCa Far COnDUCIW 477 AAAC	121	u.	16.20	2194.76	
Sohet far GGndUttar 4/0 AAAC	121	a.	8.25	934.88	
Sdce far Conductor Z/O AAAC	110	<.	4.50	495.00	
SaUce te Candugtr *2 ACSfl	0	ea.	6.50	a00	
SaHra far Conductor m ACSH	0	u.	E.50	0M	
SaOee hr cendueter <6 ACSR	0	ei.	6.50	0M	
Refarmtd deadend for 477 AAAC	0	e*.	2.87	0.00	
Preformed Deadend for 4/0 AAAC	0	it.	SJS1	0.00	
Preformed Deadend (or Z/O AAAC	3370	e*.	3.53	11896.10	
Preforms) Ds#d<nd for < ACSfl	0	i.	3.50	a00	
Prtfomnd Daidend far #4 ACSfl	0	n.	3.50	0.00	
Preformed Deadend fur <6 ACSR	0	ei..	2.50	a00	
Michnt Bolt S/8: j1 10"	11720	ea.	1.23	14415.50	
Machale Bolt 5/8" < 12"	3008	e*.	1.05	3155.40	
Mnhne Baft S/S* 1/4*	0	a.	0.85	a00	
MdIMBoRI/2 1/6*	1400	ea.	0.55	770.00	
Beta for mater but (1/4* ■ 1*)	0	e*.	0.30	0.00	
Belli for CT O/B* ■ 1")	0	et.	0.50	0.00	
Belts for CT Bucket (1/2* * 1')	0	.V	a.<o	0.00	
Deadend Otra	2100	. ■L	4.91	104 SB AO	
S/16" 3 unnd loft FE. BB onda Oast C *n	4614	m.	0.16	738.28	
Seed Insulator 2 1/4*	3975	<.	1.09	4332.75	
CT bracket	0	ei.	4(k00	'0.00	
Grollofln Bree 60*M * 30* drop for i	4E94	ea.	4.27	20041.25	
Cetrim Bree Sed 6fl* trim	700	<e	14.96	10472.00	
Sauera YVflner 21/4"	38374	n.	OUS0	11 S1220	
FUt Round Washer 1 3/8* 19/16"HOLE	1400	ei.	0.14	196-00	
natmsheR Round 11/2* and* 5 antedated	0	ea.	0.12	0JJO	
Scot Meullor Succok	1J4*	ea.	4.97	6684.65	
				RM* 52	

National Rural Electric Cooperative Association NRECA

Budget Sheet

DESCRIPTION	QUANTITY	UNIT	PRICE	SUB-TOTAL
Cluster Mount Summit I	247	N.	125.00	30843.75
	0	n.l	3.33]	0.00
Ball Ko <*70kN	ft			0.00
Socket Eve ffor aut) 70 kH	0	ei.	1-00	0.00
Lockiwt 3/8*	10045	ea.	0-05	502-25
Li nit 1/2*	*1400	ea.	0.08	112.00
Lodows 5/8"	34706	ea.	0.10	3470.60
Cmami An One SS-5	4750	ea-	9.10	79625.00
Cmsxmi Pin Sa&fie cas 55-5	0	M	1L90	000
Crfmarm Pin (ihgrtl	0	ea.	8.60	0.00
Cutout Support	3B2	UI	8.00	3D5B.00
Wooden Cuoturm 3 S/B* » 4 S/8 r 8 ft.	S394	<2.	2B.98	156301.63
Wooden Crown 4 9/S* * S S/B* it 10 ft.	0	a	47.24	0.00
30 meter ucktl bu* Qau 20	0	ea.	140.00	0.00
30 mtter uckn bait Qus 200	0	-a.	125.00	0.00
op:tr'	0	m.	1.00	0.00
Nut*. 1 = hex wade 5 tnc-obced	0	ea.	0.05	000
NuU. 3/8* hex trade 5 tme*platacl	0	M.	0.07	0.00
Nuts, t/2* hei * te S anc-nlated	0	ea.	0.09	000
mater base htO ml	0	> ea.	7.00	000
Cfntoaa Bolt 1/8* i 4.5"	9387	<a.	0.61	5726.07
Un bolt 1/2* » 4"	4694	ea.	0.65	3050.78
Sui tension iuUtor 6* ANSI 52-1	5250	-*1	fl.00	42000.00
Suspension auditor 10* KCU70BL	— a.	*<.	11.00	0<0
Anala Sir iraon Oarno 477 AAAC	0	ea.	500	ao0
And SusnenMti Cljmo 4/0 AAAC	0	ea.	5.00	ao0
Ande Sutttenaon CUnto 2/0 AAAC	700	ea	5.00	3500.00
DauUi AntBita Bolt 5/8* > 18*	2037	ea	3.85	7842.45
Double Annlrm Bolt 5/8* * 22*	3675	<ai	4.08	1492a50
Erfbdt 5/8" » 10*	1430	ea.	3.15	4504.50
EhMc ! !* ■ t<*		ea.	. 4.00	2800.00
ow^tz-ivc	0	ea	Z 10	0.00
Neutral to Ground Connector	S302	e»	0.48	2544.72
hnt to Ruia Connector	4045	ea	1.03	4166.35
Neutral to Neutral Connector	1563	ei	0.48	_7*5,12
Connector, Comvcsml H-twe <6 ACS* -06 ACSR	0	»»,	0.70	0.00
Bolted connector. H-twoe 75Qmm2-1 50mmZ or 1 00mmZ	0	ea.	<-59.	0.00

pfW5.3

National Rural Electric Cooperative Association NRECA

Budget Sheet

DESCRIPTION	QUANTITY	UNIT	MCE	SUB-TOTAL
Connector, Compression Streetfeht 1/0 «r *« 12 AWG	0	ee.	0.70	0.00
Connector.COWKH-I)H-tvm I/I CS > #I ACSR	0	CL.	0.70	9.00
Cciwectoc. CamPfesnon H-tvce 1/D ACSR* I/O ACSR	0	ea.	0.70	0.00
Cww»rt©r. R«t NEvW (Raven) I/O ACSR	ie00	«li	3.00	5400.00
Gamet r. Rn MEM* 4/0 ACSR	Q	e*.	3.30	0.00
Con/actor. Fic NEMA 297.5/400 MCM	0	u	4.00	0.00
Connector. Convmsion Servfc* entrance rauteted *6 «r - *6 *	6048	4*.	1.30	7662.40
Connector. (onpmM Service entrance mate*# VO Ur - 1/C	0	ea.	1.30	000
Connector. GomoreijioitH-tvM I OCbwnZ-100mmZ	0	el	0.70	0.00
Connector. Camession H-ryp: '50/nm2- 100mm2	0	ea.	0.70	9.00
Connector, Comnsnofi H-twe 150nxn2-1 6Jwm2	0	*>.	0.70	0X0
Bettedconnector.H-tvne ISOmnZ- IOOor SOmmZ	0	el.	4.00	0.00
Pole Bind, swale lum. 1 SO* 170mm o ! dw, 49*Tim netior	0	el.	12.00	0.00
We Bind. settle lucort. 175-195m/n Dole iff*. 40> 7mm scctbx	0	ea,	15.0Q	000
Wes Concrete 7.6 m/25'	0	es.	MEZE5	0.00
MH (on# 10.6 m/35'	30)	ea.	IEf2	0X0
Wes Concrete 12 m/40*	1500	a		
otts Contrite 14 m/45*	ZOO	ei.		
UnePMtSi 7 1/16"	0	■L	.00	0.00
line Pen Stud 1 3/4"	0	e».	9X0	0.00
Coodua 2" PVC Sclv 40 00 ft)	0	e*.	1.20	0.00
Conduit fiody 90° ingle	0	a	3.00	0.00
Manta Z* « 3- to (VC	p	ea.	3X0	0X0
Me WOOD 7.6 m/25*	8z	ei.	«5S	0.00
P 3 Wood 6m/ SO'	0	M.		0.00
Poles Wood 10.6 m/35'	300	ea.	287.06	86118.00
WHWbtthZm/40'	1500	ca.	339.44	
Poles Wood 14 m/45*	ZOO	«aj	391.84	
SwCnonn Spool ~ lit or devil	905	u.	«5	2977.4\$
SintfePob Switch 600 A.15 kV	900	ea.	100.63	90567X0
S-« Pete: itc fcoo a.38 "v	0	01.	206.42	0.00
10 VeKaoe Re <star(100 A. msi)	0	ea.	mum	0-00
C «m Transformer 400:5	0	ca.		0.00
Current Transfanner 200: S	0	ea.	■niiii	0.00
Guv Chmo End fitting	8	u.	6.50	0.00
Sdetraft Guy Mo Piute	0	ea.	t.zo	0.00

PROGRAM		Name of Project: EdH Boons trutt*ar		DATE 27-Jan-10	
Mun#op*Myi PanluFtnt* Siter Fedini		Report: 0			
Omrit					
ACTIVITY		Physical	Cost	%	Other
1 Labor					
highest Wdrdina	0	5	0M	0	
Mt Setting	4000	35	\$43,000.00	8	Transportation
>					perform 4 erection
Pole Framing	11250	15	333*240,60	5	guys
Cooling of Stringing	636.1 a	20	310,032.11	5	in drift
Transformer Hinging	M	10	\$7,445.00	1	* Kms. of conductor
1. Coiling Un *M Acceptance		J			
Tout Mettrial Can			5634858.71	02	
TOTAL AMOUNT			(1515042	1	

RELEASE IN FULL



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'CO 6005206, U.S. Department of State Case No. F-2015-
16286 Doc No. C06005206 Date: 09/19/2016
From: Rolando Gonzalez-Bunster lj
Sent: Sunday, January 17, 2010 11:37:20 Art
To: Paul Farmer; Tito Sanjujo; Luis Alberto Moreno
CC: Amitabh Desai; Huma Abedin
Subject: Re: Help for dying patients

RELEASE IN PART B6

66

We'll take care, of it.

From: Paul Farmer Date: Sun, 17 Jan 2010 11:35:18 -0500 To: Tito Sanjurjo
{ Rolando Gonzalez Bunster
J, Luis Alberto Moreno {
Conversation: Help for dying patients Subject: Re: Help for dying patients

General hospital. Also known as HUEH. Dr lassegue is director
Down near national palace
Mv cell phone should be working, there

On 1/17/10, Tito Sanjurjo | _____
> What is the name of the Hospital and the location will get a technical
> person their quickly and try to have one there by this evening
> ■
> n ■
>
wrote:

> On 1/17/10 12:00 PM, "Paul Farmer" 4 _____ I wrote:
> ■
>> Thanks rolando. If there is any way you know to get one tonight we can >>
work all night. We are starting to have staff
> >
But no
fuel or
1/17/10, Rolando Gonzalez-Bunster We will take care of generators. Please let
us know place and who to
see.
generators
> > See you tomorrow >>
>>
>> On >>> >
>>> >
wrote:

Date: 09/19/2016

>>>> > What size generators? You'll need two. By the way,
>>>> > '
>>>> >
>>>> > Regards/"
>>>> > RGB >>>> >
>>>> >
>>>> >
>>>> > From: Paul Farmer

B6

'CO 60052 06^{EDus} Department of State Case No. F-2015-

16286 Doc No. C06005206 Date: 09/19/2016

>>>> Date: Sun, 17 Jan 2010 10:43:24 -0500
>>>> To: Rolando Gonzalez Bunster - >>>> Conversation: Help for dying patients B6
>>>> Subject: Fwd: Help for dying patients >>>>
>>>> - Forwarded message.....
>>>> From: "Dr. Mark Hyman" ■
>>>> Date: Sat, 16 Jan 2010 21:00:42 -0600 >>>>
Subject: Help for dying patients >>>> To: Hillary Clinton
<hdr22@clintonemail.com>
>>>> Cc: Huma Abedin
<AbedinH@state.oov>, Lauren
<iilotvc@state.aov>, "cheryl.mills"] Cheryl D Mills <MiOsCD@state.gov> Jiloty >>>>
>>>> >>>>
>>>> Dear Hillary and all.
>>>>
>>>> we arrived at the general
hospital-last night with 1500 people sick or >>>> dying with 40 percent needing
surgery. It has no water electricity or >>>> food and very limited surgical suites or
supplies It the largest and >>>> most well known public hospital in the city and
according to PIH and >>>> paul farmer needs to be supported and it's infrastucture
needs to be >>>> rebuilt.
>>>>
>>>> Right now we have surgeons but not enough operating rooms set up. We >>>>
desperately need to get a generator and fuel and surgical lights and >>>> surgery supplies
not just first aid. There are hundreds including >>>> children with festering wounds needing
amputation and emergency >>>> surgical care. The doctors nurses and patients have no
food or water. >>>>
>>>> Can you help get the infrastructure of electricity water and a medical >>>>
hospital tent for post op patients, We are operating with headlamps >>>> and
hacksaws rinsed with alcohol.
>>>>
>>>> If we have the electricity and water we can open 11 operating rooms >>>>
tomorrow if we get what we need. Can the military help ASAP and for >>>> security
of equipment and medication.
>>>>
>>>> Until this morning when [~H] did the first amuptation there was almost B6 >>>> no
surgery happening at all here In the city and none at the General.
>>>>
>>>> Five days after the quake with no acute surgical care wounds are >>>>
festering patients are getting septic and dying. If we had a little >>>> help with
basic servclces we could stop this.
>>>>
>>>> I don't have cell or email at the hospital. Please coordinate with >>>> Claire
Pierre or Nancy from PIH.
>>>>
>>>> Thank you thank you thank you.
>>>>

HA 09/01/2015

UNCLASSIFIED U.S. Department of State Case No. F-2015-
16286 Doc No. C06005206 Dale: 09/19/2016

! ,
>>> > Mark Hyman, MD !
>>> > Sent from my iPhone
>>>. >
>>> > —
>>> > Sent from my mobile device
>>>>
>>>>
>>>>
>
>
>
>
> Tito Sanjurjo
> Gergnte General
> Cel
> Of: +1.809.947.4008
>
>
>
>
>

Sent from my mobile device

Date: 09/19/2016
From: Rolando Gonzalez-Bunsler^
Sent: Sunday, January 17, 2010 12:11:25 PM.
To: Tito Sanjurjo; Paul Farmer; Luis Alberto Moreno
CC: Huma Abedin; Arnttabh Desai; Gregory Milne
Subject: Re: Help for dying patients

image.jpg

RELEASE IN PART B6

Attachments:

Great news. Great news. Let's get this online ASAP. God
bless you all.
RGB

B
6

From: Tito Sanjurjo Date: Sun, 17 Jan 2010 11:43:46 -
0500 To: Paul Farmer \

Luis Alberto Moreno

Rolando Gonzalez Bunster

Conversation: Help for dying patients Subject: Re: Help
for dying patients

Paul,

**We will divert our generator there need dome escort to get there
do you who can help us with this. .**

**Also I am trying to contact some technical people that are in PaP
to go to the hospital ahead of the generator his**

his sat name is

phone number:

B6

Thanks

**On 1/17/10 12:35 PM, "Paul Farmer
wrote:**

HA 09/01/2015

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06005207 Date:
09/19/2016

09/19/2016

'General hospital. Also known as HUEH. Dr lassegue is director

Down near national palace

My cell phone should be working there

On 1/17/10, Tito Sanjurjo < wrote:

> What is the name of the Hospital and the location will get a technical

> person their quickly and try to have one there by this evening

>

>

> On 1/17/10 12:00 PM, "Paul Farmer" i wrote:

>

>> Thanks rolando. If there is any way you know to get one tonight we can ■

>> work all night. We are starting to have staff >> But no fuel or generators >> See you tomorrow >>

>>

>> On 1/17/10, Rolando Gonzalez-Bunster wrote:

>>> > We will take care of generators. Please let us know place and who to >>> > see.

>>> > What size generators? You'll need two. By the way,

B6

>>> >

B6

>>>>

>>> > **Regards,**

>>> > **RGB**

>>>>

>>>>

>>>> _____' _____

>>> > **From: Paul. Farmer I**

>>> > **Date: Sun, 17 Jan 2010 10:43:24 -0500**

>>> > **To: Rolando Gonzalez Bunster**

B6

>>> > **Conversation: Help for dying patients >>>**

> **Subject: Fwd: Help for dying patients >>>>**

>>> > -Forwarded message —

>>> > **From: "Dr. Mark Hyman"**

>>> > **Date: Sat, 16 Jan 2010 21:00:42 -0600 >>> > Subject:**

Help for dying patients >>> > To: Hillary Clinton

<hdr22@clintonemail.com> >>> > Cc: Huma Abedin

<AbedinH@state.gov>, Lauren Jiloty

>>> > <jiiotylc@state.gov>, "cheryl.millsf

>>> > <cheryl.mills _____I, Cheryl D Mills

< Mi 11 sCD @ state. gov >

>>>>

>>>> **Dear Hillary and all.**

>>>>

>>> > **We arrived at the general hospital last night with 1500 people sick or**

>>> > dying with 40 percent needing surgery. It has no water electricity or

>>> > food and very limited surgical suites or supplies

It the largest and

>>> > most well known public hospital in the city and according to PIH and

>>> > paul farmer needs to be supported and it's infrastucture needs to be >>> >. rebuilt.

>>> > Right now we have surgeons but not enough operating rooms set up. We

>>> > desperately need to get a generator and fuel and surgical lights and

>>> > surgery supplies not just first aid. There are hundreds including

>>> > children with festering wounds needing amputation and emergency

>>> > surgical care. The doctors nurses and patients have no food or water.

>>> > /

>>> > Can you help get the infrastructure of electricity water and a medical

>>> > hospital tent for post op patients. We are operating with headlamps

>>> > and hacksaws rinsed with alcohol.

>>> >

>>> > If we.have the electricity and water we can open 11 operating rooms

>>> > tomorrow if we get what we need. Can the military help ASAP and for »

>>> > security of equipment and medication.

>>> >

>>> > Until this morning when 1 [did the first B6 amuptation there was almost

CO 60 0 5 2 0 7⇒ED U.S. Department of State Case No. F-2015-16286 Doc No. C06005207 Date: 09/19/2016

>>> > no surgery happening at all here in the city and none at the General.

>>> >

>>> > Five days after the quake with no acute surgical care wounds are

>>> > **festering patients are getting septic and dying.**

If we had. a little >>> > help with basic servcices we could stop this.

>>> >

>>> > **I don't have cell or email at the hospital. Please coordinate with**

>>> > **Claire Pierre or Nancy from PIH.**

>>> >

>>> > **Thank you thank you thank you.**

>>> >

>>> > **Mark Hyman, MD >>> > Sent from my iPhone**

>>> >

>>> > —

>>> > **Sent from my mobile device**

>>> >

>>> >

>>> >

>

>

>

>

> **Tito Sanjurjo**

> **Gerente General**

> **Cel 1**

> **Of: +1.809.947.4008**

>

>
>
>
>

Tito Sanjurjo Gerente
General Cel j
Of: *1.609,947.4008

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. COS018483 Date: 10/21/2016
From: Cheng, Dennis W
Sent: Thursday, November 11, 2010 11:52 AM
To: MilFs, Cheryl D; Abedin, Huma
Subject: Re: Fwd: Haiti

Categories: Blue Category

RELEASE IN PART B6

Thank you 1 1

From: Mills, Cheryl D
Sent: Thursday, November 11, 2010 11:51 AM To:
Abedin, Huma; Cheng, Dennis W Subject: RE: Fwd:
Haiti

Sent him to ami

From: Abedin, Huma
Sent: Thursday, November 11, 2010 11:51 AM To:
Cheng, Dennis W; Mills, Cheryl D Subject: Re: Fwd:
Haiti

Defer to cdm on all things halti

From: Cheng, Dennis W To: Mills,
Cheryl D; Abedin, Huma Sent: Thu
Nov 11 10:54:37 2010 Subject: Fw:
Fwd: Haiti

Cheryl and Huma,

Our good friend Jeffrey Volk would like to get in touch w someone at WJC Foundation who is working on Haiti. Any suggestions on the best person at the foundation to connect him with?

Thanks,
Dennis

From: Dennis Cheng [mailto:~](#)]
Sent: Thursday, November 11, 2010 10:02 AM
To: Cheng, Dennis W
Subject: Fwd: Haiti

From: Volk, Jeffrey
Date: November 10, 2010 11:41:42 PM EST
To: [dennis-chena](#)]
Subject: Fwd: Haiti *◆
dennis,

a group of doctors from the Mount Kisco medical group recently took a trip to Haiti to provide pro-bono medical services. These
^

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06018483 Date: 10/21/2016
doctors are all neighbors of HRCs from the Chappaqua area, including a fellow Wellsley College alumnus (details attached).

what they found is shocking and i have escalated these disturbing findings at State and am getting good support, as you may remember, i am now volunteering as a member of the Advisory Committee on International Economic Policy and am really enjoying what i am doing.

someone else has suggested that i talk to the clinton foundation here in ny because there is a joint presidential group . that is providing funding to haiti. i am not sure who to contact... but i have the name and phone number of the bush person who is overseeing this initiative.

any suggestions or ideas? i am at the state dept, next thursday for our public meeting and happy to catch up.

best,

jeff

Begin forwarded message:

From: "Enoch, Tiffany" <EnochT@state.aov> Date: November 10,2010 7:10:17 PM EST

To: "Kassinaer, Theodore W." [_____] Volk Jeffrey
p'Smith-Nissley, Nancy" <[\[siisstevN@state.oov\]\(mailto:siisstevN@state.oov\)>](mailto:Smith-</p></div><div data-bbox=)

Subject: RE: Haiti'

Jeff-

Secretary Clinton recently established a Special Coordinator for Haiti to oversee all U.S. government engagement in Haiti. Thomas Adams is the Coordinator of Haiti. I know someone that is now a senior member of the Haiti Coordinator's staff. I will send this info to him and discuss the possibility of having you meet with Thomas Adams. I will be in touch. Tiffany

—Original Message— From: Volk Jeffrey fmailto

Sent: Wednesday, November 10,2010 12:41 PM To: Tiffany Enoch; Nancy Smith-Nissley

Cc: Kassinger, Theodore W.

Subject: Haiti

Recently, I supported a small group of doctors from the New York area who went to Cap Hatien and the surrounding areas to provide pro bono medical services for the local population.

They brought their own medical supplies and equipment with them and paid for all of their own expenses including medical equipment and supplies.

They have returned and what I have learned is chilling:'

1. The customs officers at the airport looted the medical supplies that these doctors were taking in-country.
2. There is no potable water, sewage system, or paved roads in the areas that they travelled around Cap Hatien.'
3. There are reports that medical supplies are being stockpiled in warehouses in Port au Prince and being fenced on the international

4. There appears to be little coordination among the various NOO groups providing services to the Haitian population. .

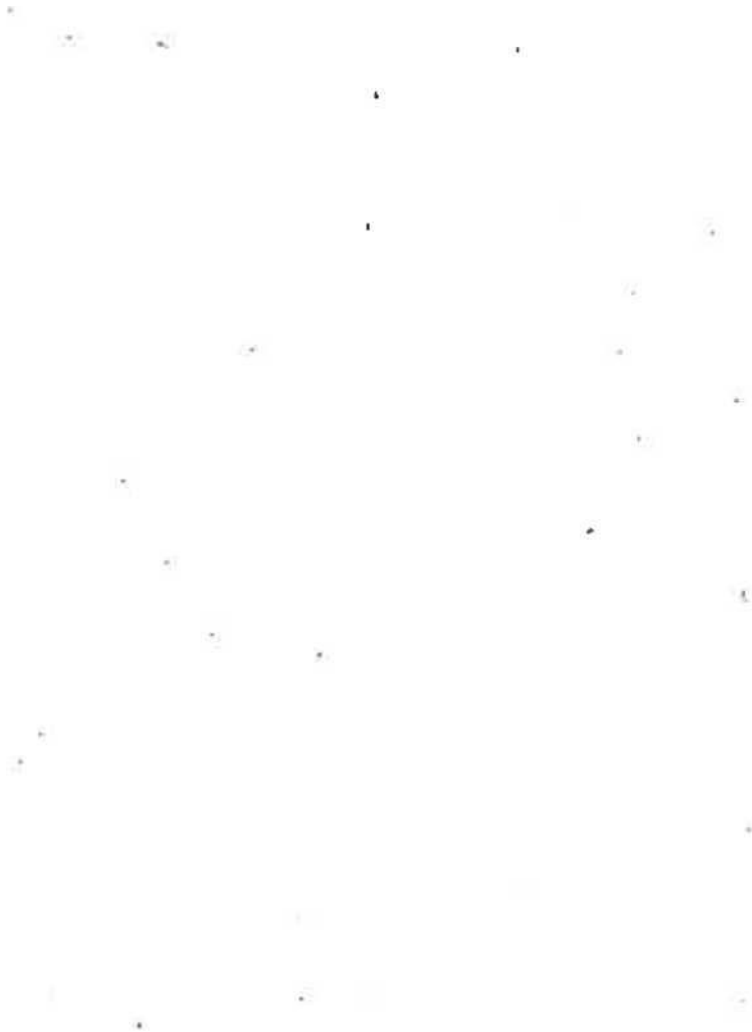
It would be an under-statement to say that the medical condition of the people who they treated was horrific, including cases of leprosy. There is a total absence of medical supplies in the region in which they were travelling and people are dying of cholera because of an absence of saline for an i.v. drip.

Despite everything that I have said, these doctors are planning to return to Haiti early next year.

I was wondering whether the items that I have just mentioned is common knowledge or, perhaps, a meeting with Arturo Valenzuela (or his designee) might be appropriate.

For example, is there a program to watch out for the supplies going into and distributed in Haiti at the ports and airports and • if not – is that a role for the U.S. or the UN.

Best, Jeff



From: Mills, Cheryl D
Sent: Thursday, November 11, 2010 10:55 AM
To: Cheng, Dennis W; Abedm, Huma; Amitsbh Desai
Subject: RE: Fwd: Haiti

RELEASE IN PART B6

Categories: Blue Category

Adding ami – the right person

From: Cheng, Dennis W Sent: Thursday, November 11, 2010 10:55 AM To: Mills, Cheryl O; Abedm, Huma Subject: Fw: Fwd: Haiti

Cheryl and Huma,

v

Our good friend Jeffrey Volk would like to get in touch w someone at WJC Foundation who is working on Haiti. Any suggestions on the best person at the Foundation to connect him with?

Thanks
Dennis

From: Dennis Cheng fmailto:f
Sent: Thursday, November 11, 2010 02:58 AM
To: Cheng, Dennis W
Subject: Fwd: Haiti

*

From: Volk, Jeffrey J
Date: November 10, 2010 11:41:42 PM EST To:
denn13.ctiena
Subject: Fwd: Haiti

dennis,

a group of doctors from the Mount Kisco medical group recently took a trip to Haiti to provide pro-bono medical services. These doctors are all neighbors of HRC's from the Chappaqua area, including a fellow Wellsley College alumnus (details attached).

what they found is shocking and i have escalated these disturbing findings at State and am getting good support, as you may remember, i am now volunteering as a member of the Advisory Committee on ' International Economic Policy and am really enjoying what i am doing.

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UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06018489 Date: 10/21/2016

any suggestions or ideas? i am at the state
dept, next thursday for our public meeting
and happy to catch up.

best, *

jeff

Begin forwarded message:

From: "Enoch, Tiffany" <EnochT@state.aov>

Date: November 10, 2010 7:10:17 PM EST

To: "Kassinger, Theodore W.*1" <KassingerT@state.aov>, J. Volk Jeffrey

, "Smith-Nissley, Nancy" <Smith-NissleyN@state.aov>

, NisslevN@state.Qov>

Subject: RE: Haiti

Jeff-

Sec retary Clinton recently established a Special .Coordinator for Haiti
to oversee all U.S. government engagement in Haiti. Thomas Adams
is the Coordinator of Haiti. I know someone that is now a senior
member of the Haiti Coordinator's staff. I will send this info to him and
discus?the possibility of having you meet with Thomas Adams. I will
be in touch.

Tiffany

--Original Message-- -----

From: Volk Jeffrey

Sent: Wednesday, November 10, 2010 12:41

PM To: Tiffany Enoch; Nancy Smith-Nissley

Cc; Kassinger, Theodore W, ■

Subject: Haiti

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doctors from the New York area who went to
Cap Hatien and the surrounding areas to
provide pro bono medical services for the
local population.

They brought their own medical supplies and
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expenses including medical equipment and supplies.

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is chilling:

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that they travelled around Cap Hatien.
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are being stockpiled in warehouses in
Port au Prince and being fenced on the

B6

international markets.

4. There appears to be little coordination among the various NGO groups providing services to the Haitian population.

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For example, is there a program to watch out for the supplies going into and distributed in Haiti at the ports and airports and – if not – is that a role for the U.S. or the UN.

Best, Jeff

From: Valmoro, Lona J
Sent: Thursday, March 04, 2010 6:07 AM
To: Abedin, Huma; Mills, Cheryl R; 'Igraham Re:
Subject: UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06019227 Date: 10/21/2016
~~Categories:~~ Blue Category

66

Sounds good.

Lena Valmoro
Special Assistant to the Secretary of State
(202)647-9071 (direct)

From: Abedin, Huma 1
To: Mills, Cheryl D; Valmoro, Lona J; 'Igraham Sent: Thu Mar 04 05:21:45 2010 "Subject: Re:

Sounds good

From: Mills, Cheryl D
To: Abedin, Huma; Valmoro, Lona J; 'Igraham 3
sent: Thu Mar 04 05:20:02 2010
Subject: Re:

We got prevaPs pref back * can we do 7pm or 730pm?

Also, talked with her; we are going to do at State but small – will discuss lona when you get in

From: Abedin, Huma
To: Valmoro, Lona J; Mills, Cheryl O; 'Igraham □
Sent: Wed Mar 03 17:26:52 2010
Subject: Re: a

Yup – also they just talked and seemed off of the idea to do at Whitehaven. Ill let cdm confirm with hrc. –

From: Valmoro, Lona J
To: 'Mills, Cheryl D; 'Igraham .
Cc: Abedin, Huma
Sent: Wed Mar 03 17:23:04 2010
Subject: Re:

t think we can do that – adding Huma. ■

Lona Valmoro
Special Assistant to the Secretary of State
{202} 647-9071 (direct) ■ –

120

From: Mills, Cheryl D _____
To: 'Laura Graham'] _____ }
Cc: Valmore, Iona J
Sent: Wed Mar 03 16:55:59 2010
Subject: RE:

Late – we had it at 6:30pm

Copying Lona

From: Laura Graham [mailto:]
Sent: Wednesday, March 03, 2010 4:01 PM
To: Mills, Cheryl D
Subject:

We need prevail dinner to be at Spm-wit) that work?
Laura Graham
Chief Operating Officer
& Chief of Staff to President Clinton
The Clinton Foundation
^3^LI25thSt. NY, NY 10027

2)2-348-9855 fax _____

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UNCLASSIFIED U.S.

Department of State Case No,
RE: some further thoughts
F-2015-10287 Doc No: Cheryl Mills

RELEASE IN
PART
01.1.4(P),BB

Page 1 of
3

From: C05971595 Date:

Sent: 10/20/2016

.org>

Cc: 'Amitabh Desai' -[

■ 'Laura
Graham'

B1
1.4(0)
B6
B6

Subject: RE: some further thoughts
thanks

From;
Sent Monday, November 29,2016 3:12 PM
To: Cheryl D. Mills Cc: Amitabh Desai;
Laura Graham Subject some Another
thoughts

Jm
w

B1
1.4(0)

Dear Cheryl,

Thank you for sharing. A Tew thoughts

Classified by DAS, A/GIS, DoS on 09/13/2016 * Class: CONFIDENTIAL ■ Reason:
1.4(D) – Declassify on: 11/28/2025

Got confirmation of a following

scons to be ready to backpedalled

B1

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1.4(0)

A¹ 1 I has already backpedalled convinced that he will be in the runoff, in his press conference today, he
said that the votes should be counted.

f' 11 think this is Pure incompetence but at this point (he truth on
this issue is irrelevant because it looks as if this was all part of a plot.

The opposition had been planning for dais for months. They were all convinced
that they were prepared for it.

I have seen reports that say that the level of irregularities is comparable to whai has happened in the past I also heard
reports (hail (jumped the gun or that this is all a conspiracy planned by Backer and his campaign manager A paid.
All of
this is completely irrelevant in my view. What needs to be managed is perception. .

This is the first time in recent history thai the opposition has prepared so well for potential S&eelectoral fraud 8£ The
Haitian Press has been all over this and is now blowing things way out of proportion, the candidates ((hat knew that they
had

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donae
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th is
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n bat
may
affect ~

decision.

UNCLASSIFIED U.S.

Department of State Case No,
F-2015-16287 Doc No.

C05971595 Date:

10/20/2016

UNCLASSIFIED U.S.

Department of State Case No.

F-2015-16287 Doc No. Election yesterday were all aart of re anticipation that there would be fraud. 1 think, if anything, all may be candidates are surprised by the feet that leading. This they were not prepared for.

C05971595 Date:

10/20/2016

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3/23/2016

UNCLASSIFIED U.S.

Department of State Case No,

F-2015-16287 Doc No.

C05971595 Date:

10/20/2016

RE: some further thoughts

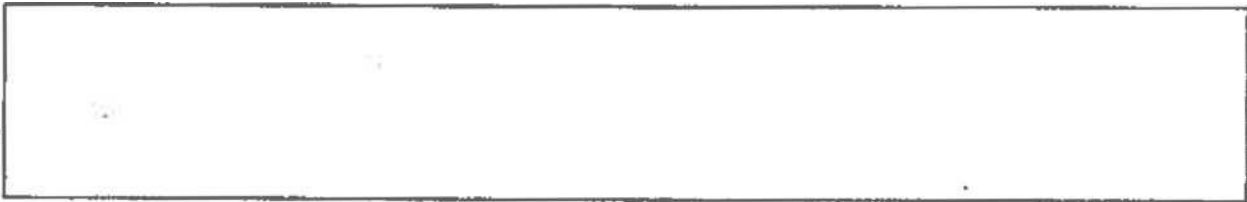
Page 2 of 3

Still, st this point, not sure OAS gels away with saying that the fraud concerns raised continuously by almost all of the Haitian media, civil society and the international press have no basis and that the elections went well. ! think the process looses all its credibility and may affect governance in the medium and long term. Because of the irregularities for example, voting In Port-au-Prince was minimal.

Second, if the OAS does get, ^docs. t not rcsolvcthe h\$uejtMil ~|n»-wme.badc.on.ihtir.positipiundaiiree.tfta.stcoi>d.tound..tl>is ____ B1 ! 1.4(D)

Third this would not resolve the issues with Senate and Congress elections.

At the end of the day, I think this would eliminate all the other candidates that have no chance of winning even if they got 100% of the vote in these limited number of districts. So you may actually end up with a two or three candidates in these districts.



Hope this helps

3/23/2016

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RE: some further thoughts
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3/23/2016

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UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05971595 Date: 10/20/2016

1.4(
D)

UNCLASSIFIED U.S.

Department of State Case No. Amitabh Desai j J
From: F-2015-16287 Doc No. Wednesday, May 20 10:33 AM
Sent: C05971595 Date: Mills, Cheryl O
To: Laura Graham
Cc: RELEASE IN PART Be
Subject: Fw: Gregory Milne.vcf; Renzo Bee.vcf
Attachments: Gregory Milne.vcf; Renzo Bee.vcf
Categories: Red Category

Prom Mev\$:

—^Original Message —
From: gregory milne To: Gregory Milne' <maorvmcvi>
Cc: Amitabh Desai; Renzo Bee {
Sent: Wed May 05 05:56:10 2010 —

Gregory,
I am introducing through this mail Mr. Renzo Bee who is in charge of LPG at Total (the french oil company).
Total is one of the oil company in Haiti. They are promoting LPG use and would like to work both with CGI and USAID on LPG. He
would like to talk to you and the appropriate lead person handling the LPG program being designed by USAID. Appreciate (hat you
help him. '.*
Best personal regards,
Gregory Mevs
Sent from my BlackBerryft device from Diglcel

UNCLASSIFIED U.S.
Department of State
Case No. F-
2015*16287 Doc No.
C05972540 Date:

From: /2016
E-mail Display As:

RELEASE IN PART B6

Full Name:
Last Name:
First Name:

Renzo Bee
Bee
Renzo

revzo.beet
Renzo Bee |

Full Name: Gregory Milne
Last Name: **Milne**
Fret Name: Company: Gregory
Clinton Foundation

RELEASE IN PART
B6

Business:
Business 2:
Mobile:

E-mail:
-E-mail Display As: I "
Gregory Milne

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972535 Date: 10/21/2016

From: Laura Graham
Sent: Tuesday, April 27, 2010 6:59 PM
To: Cheryl O
Subject: Fvr Decision requested on pro bono legal support Hogan & Hartson and Lovells materials prepared for the Reconstruction d'Haiti.pdf, Commission Interimaire pour la
Attachments: DLA Piper.pdf
Categories: Red Category

RELEASE IN PART B6

From: I
To: Laura Graham; Imbelleve
Cc: Andrew Cavey; Eric Braverman
Laura Graham
Sent: Tuesday, April 27, 2010 1:46 PM
Subject: Decision requested on pro bono legal support
Hie Clinton Foundation
55W 125 th St. NY, NY 10027 Prime Minister and Laura,

212-348-9855 fax We are excited to report that we have secured formal offers of *pro bono* legal support to the IHRC from two global law firms – Hogan & Hartson/Lovells, and OLA Piper. We asked them each to prepare a 2–page note explaining their capabilities and experience, as well as the bios of the lawyers who would direct the work, attached below.

Please consider the environment before printing this e-mail

Please review these short documents, and let us know your reactions. As you consider this decision, please don't hesitate to call me directly anytime this weekend, or suggest a call Tor all of us to discuss this. I have spoken at length with both teams and know some of them personally as well. I would be happy to share my perspectives by phone. We would like to make a decision by Monday if at all possible.

We would also like to update you on our progress in securing other professional services.

For accounting/anti–corruption, PricewaterhouseCoopers has formally committed to provide pro bono support to design the accounting and anti–corruption functions. We will send you their MoU on Monday, and one of their partners will travel to Haiti with me on Tuesday to begin preparing for their team's arrival.

For communications and PR, we are unlikely to secure pro *bono* support, as most of the firms do not have the size or business model that permits them to send their best people team to Haiti *pro bono*. As a result we are now in discussions with the IDB about how they could fund and contract this service for us. They have new procedures in place for emergency situations, and it appears that they could either directly contract with a firm that we select, or run a competitive RFP process for us. Please be assured that we will not make any commitment to using the IDB without consulting with you both, but we are working through the details in earnest so that we can present to you a full description of the process early next week; It is worth noting that this process might also be used to hire and pay for personnel in the period before the IHRC has funds allocated to it directly. And we should again note that the funds used for these

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C05972446 Date: 10/21/2016

on purposes would not be additional to the financial commitment already made by the IDS to Haiti.

As far as specific communications firms goes, I have narrowed the field down to three leading options – Portland, Burson Marsteller (the CEO of their Brussels Office), and Edelman. I will continue to work with each of them and perhaps 1–2 more firms next week to determine their fit and capacity, with the objective of identifying the best firm(s) by the end of the week.

For executive search, we understand, Laura, that you are working to secure Isaacson Miller's support. As a back up. I have identified a partner at Korn Ferry who would likely do the search for us, so please do keep me posted on your discussions on this front

Again, please don't hesitate to contact me with any questions or concerns about any of these topics.

All the best,
Lynn
t..... |

This email is confidential and may be privileged. If you have received it in error, please notify us immediately and then delete it. . Please do not copy it, disclose its contents or use it for any purpose.

RELEASE IN FULL



MEMORANDUM

TO: Government of Haiti

FROM: Sheldon Krantz and Jared Genser

DATE: April 23, 2010

RE: Potential Representation of *Commission interimair pour la Reconstruction d'Haiti* (CIRH)

We are excited and very pleased to provide the Government of Haiti with this brief memorandum to explain why we believe DLA Piper is uniquely positioned to assist in its critical start-up of *Commission interimaire pour la Reconstruction d'Haiti*. It would be our honor to help assist your government at this critical time.

Key Differentiators of DLA Piper

- DLA Piper is the largest lawfirm in the world with 3,500 lawyers located in 29 countries and 67 offices throughout Africa, Asia, Australia, Europe, the Middle East and the United States. The firm has a strong presence of French-speaking civil-law trained attorneys, particularly in our Paris office, but also around the world.
- The firm has substantial expertise in virtually every area of major importance to rebuilding Haiti, including real estate, government contracts and procurement, project finance and infrastructure, corporate governance and risk assessment, environment, international trade, regulatory, construction, and tax.
- DLA Piper's commitment to pro bono work is unparalleled – in 2009, the firm donated more than 180,000 hours of pro bono time, (t also created its own NGO, New Perimeter, in 2005 to engage exclusively in large global humanitarian, economic development, and human-rights projects. The firm received the American Bar Association's *Pro Bono Publico* Award in 2008 for its commitment to pro bono legal services to the poor and disadvantaged.

Prior Commitment to Haiti

- DLA Piper has already contributed \$300,000 in charitable contributions for Haiti disaster relief, serves as pro bono counsel to CHF International and Y6le Haiti with regards to their activities in Haiti, and firm attorneys have already been traveling to Haiti since the earthquake.

More on New Perimeter –

- DLA Piper donates 13,000 attorney hours per year, translating into a \$6 million commitment annually to New Perimeter (www.newperimeter.com) for its major international pro bono initiatives.
- Co-Chairs of its Board of Advisors include Patricia Wald, former D.C. Circuit Judge and Judge of the International Criminal Tribunal for the Former Yugoslavia and Esther Largent, President and CEO of the Pro Bono Institute, the leading organization promoting pro bono among the corporate community. Other Advisory Board members include Mark Ellis, Executive Director of the International Bar Association; Michael Doyle, President and CEO of CHF International; Marc Grossman, former Under Secretary of State for Political Affairs; Paul Williams, Executive Director of the Public International Law and Policy Group; and Barbara Arnwine, Executive Director of the Lawyers Committee for Civil Rights Under Law. These individuals could easily help DLA Piper substantial additional pro bono support for this Haiti representation.
- Particularly relevant projects of New Perimeter, each involving multi-year commitments, include:
 - Kosovo Law Reform Project – New Perimeter has devoted over five years to initially assisting the United Nations Mission in Kosovo and now the Kosovo government in establishing an independent judiciary and system of prosecution and training Ministry of Justice lawyers on legislative drafting and ethics.
 - The Millennium Cities Project – New Perimeter has been assisting the Earth Institute at Columbia University in developing private investment strategies for Kumasi, Ghana and Blantyre, Malawi.
 - Global Fund to Fight AIDS, Tuberculosis, and Malaria – New Perimeter helped the Global Fund design and set up its Inspector General's office, standardize its contracting procedures, and investigate allegations of corruption or mismanagement of individual country grants.
 - Climate Change Project – New Perimeter has designed a program to enable small groups of subsistence farmers in Kenya, Tanzania, and Uganda to generate carbon credits that can be sold to offset greenhouse gas emissions.
 - CHF International – New Perimeter helped CHF create sustainable funding options for its micro-lending programs across its eleven micro-lending institutions.
 - Mexico Appleseed – New Perimeter is assisting DC Appleseed in establishing a pro bono legal services program in Mexico and also in developing a program for immigrant minors who arrive in the United States without a parent.

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Brief Biographies Team Leaders

Sheldon Krantz is the Director of New Perimeter and is a partner in the litigation group of DLA Piper. His practice emphasizes preventive and litigation services on corporate and white collar criminal matters. His particular areas of focus include legal ethics, corporate compliance and risk assessment programs, internal investigations, money laundering, export controls, and the Foreign Corrupt Practices Act. Sheldon has been named as a District of Columbia Super Lawyer and as a Top Lawyer in Corporate Counsel in the area of white collar criminal defense. Earlier in his career, he was a prosecutor in the Organized Crime and Racketeering Section of the U.S. Department of Justice. Sheldon was also the dean of the University of San Diego School of Law, and, prior to that, a professor

of law and director of the Center for Criminal Justice at Boston University School of Law. Sheldon was named the D.C. Bar Pro Bono Lawyer of the Year in 2004 and received the pro bono award in 2006 from the ABA Senior Lawyers Division. Mr Krantz has been the Director of New Perimeter since 2005. He received his J.D. from the University of Nebraska, where he was both Order of the Coif and Editor-in-Chief of the University of Nebraska Law Review. He received his B.S. *cum laude* from the University of Nebraska.

Jared Genser is a partner in the government affairs group of DLA Piper and President of Freedom Now, a non-profit organization that works to free prisoners of conscience worldwide. He was previously named by the *National Law Journal* as one of "40 Under 40: Washington's Rising Stars." Jared formerly taught semester-long seminars as a Lecturer at the University of Michigan and University of Pennsylvania law schools about the UN Security Council. He was a 2006-2007 Visiting Fellow with the National Endowment for Democracy. His human rights clients have included former Czech Republic President Vaclav Havel, former Norwegian Prime Minister Kjell Magne Bondevik, and Nobel Peace Prize Laureates Aung San Suu Kyi, Desmond Tutu, and Elie Wiesel. Previously, Jared was a management consultant with McKinsey & Company, the global strategy consulting firm. Jared holds a B.S. from Cornell University, a Master in Public Policy from the John F. Kennedy School of Government at Harvard University, where he was an Alumni Public Service Fellow, and a J.D. *cum laude* from the University of Michigan Law School.

Other Potential Team Members

If selected as counsel, DLA Piper will put together a team for this representation designed to bring the appropriate expertise for the work required. The following people, presented in alphabetical order, are illustrative of the potential team members:

Stuart Borkson is a partner in the corporate group of DLA Piper and chair of its Latin America Practice. He serves as counsel for international companies, and on their behalf handles investment, acquisitions, dispositions, reorganizations, joint ventures, licensing and distribution arrangements that often encompass multiple jurisdictions. He

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is well versed in tax, international investment issues and legal and business concerns for investors. Among his clients are high tech companies, service companies and manufacturers. Stuart has extensive experience in matters involving Canada, Mexico, Brazil, Argentina, Chile, many other countries in Latin America, South Africa, Israel, Western Europe and Asia. Numerous times in the past few years Stuart has been named one of the leading U.S. advisors on Latin American tax issues by *International Tax Review*. An adjunct professor at the University of Illinois Law School, he frequently lectures on a variety of international tax and commercial topics. He is also a certified public accountant and was awarded the Elijah Watt Sells Gold Medal for the highest score in the United States on the May 1977 Uniform Certified Public Accountants examination. Stuart received his J.D. from Harvard Law School and B.A. from the University of Illinois at Urbana Champaign summa cum laude.

Véronique Collin is a French advocate at the Paris Bar and is a partner in the project finance group of DLA Piper. Previously, Véronique was a partner (Finance group) at Freshfields Bruckhaus Deringer in Paris. Her main area of practice is banking and general finance, with a particular focus on structured finance (including securitization) and asset finance. She received her D.E.A., International Private Law University Pantheon-Assas Paris II, M.A. in Business Law from University Paris XI Sceaux and M.A. in Public and Environmental Affairs from Indiana University.

Tom Daschle is Senior Advisor to DLA Piper. Senator Daschle has participated in the development and debate of almost every major public policy issue of the last three decades. In 1978, he was elected to the US House of Representatives, where he served for eight years. In 1986, he was elected to the U.S. Senate and was chosen as Senate Democratic Leader in 1994. Senator Daschle is one of the longest serving Senate Democratic leaders in history and the only one to serve twice as both Majority and Minority Leader. He received his BA. from South Dakota State University.

John Guarin is a Project Manager in the tax group of DLA Piper. He worked with a Big 4 firm's international tax and legal practices for more than 15 years, based in Barbados, The British Virgin Islands, Colombia and the United States. John was the director of that firm's Latin American and Caribbean legal practice and an International Tax and Legal Services partner in Bogota. He has managed multiple international tax and corporate restructuring projects from their initial planning through the various phases of legal implementation in Latin America and the Caribbean. He has had hands-on experience with such projects as international holding company structures, IP migration, regional operation centers, offshore procurement centers, entity elimination projects (liquidations, mergers, strikeoffs) and supply chain structures. His role has been focused on the determination of foreign tax and corporate effects; steps required to achieve overall project goals; presentation of alternatives; and provision of solutions and their effective implementation. In addition to international tax and corporate matters, John has as handled other areas of local law including customs, regulatory, exchange control, IP, employment and immigration in Latin America and the Caribbean. John received his J.D. from Universidad del Rosario in Bogota, Columbia, and a Masters in Columbian Taxation from the Universidad de los Andes.

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Kelly Tubman Hardy is a partner in the corporate group of DLA Piper. She practices corporate and securities law, including mergers and acquisitions, public and private offerings of securities, corporate governance, securities compliance and general business law. Kelly represents private and public companies and investors in financing and business transactions and serves as company counsel to private and public companies. She also advises public companies on disclosure and corporate governance issues, shareholder relations and compliance with the rules of the Securities and Exchange Commission and the major stock exchanges. Kelly received her J.D. from the University of Maryland School of Law with honors, M.B.A. from the University of Maryland, and B.A. from the University of Pennsylvania *cum laude*.

Melquialdes "Mel" Martinez is a partner in the government affairs group of DLA Piper. He focuses his services on advising clients on issues related to all aspects of public policy. Drawing on his diversified experience and background, he provides strategic advice and counsel to clients on the federal, state and local levels, with a particular emphasis on issues related to financial services, foreign affairs, energy, and international investment, trade and commerce. Prior to joining DLA Piper, Senator Martinez had a diversified career as a public servant, including service as a U.S. Senator, Secretary of Housing and Urban Development, and Mayor of Orange County, Florida. He received his J.D. and B.A. from Florida State University.

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972452 Date: 10/21/2016
Philip Rogers is a partner in the international tax group of DLA Piper. He received his J.D. from Ernst & Young, where he represented numerous Fortune 100 companies in their international tax planning, advising them on a broad range of cross-border issues, including international restructuring, post-merger and post-acquisition integration, repatriation planning, global supply chain planning, and IP migration. He received his L.L.M. from New York University,

J.D. and M.8 A from Hofstra University, and B.A. from the State University of New York at Albany.

Nick Sarad is a partner in the project finance group of DLA Piper and has wide-ranging experience in international and domestic infrastructure, project finance, and related transactions. In his 20 years practicing law, Nick has represented government agencies, financial institutions, developers, and equity investors respecting all aspects of international and U.S. project structuring, development and financing, as well as day to day project counseling, operation and maintenance. He has worked on numerous foreign and U.S. transportation, power, telecommunications, natural resources and pipeline projects, as well as process plants and manufacturing facilities. Nick has experience in privatizations and related public-private partnerships, and has worked on site selection, including negotiating government incentives on behalf of private investors and government agencies. He received his J.D. from the University of California at Berkeley, M.A.L.D. from the Fletcher School of Law and Diplomacy at Tufts University, and B.A. from Reed College. Prior to practicing law, he studied European Community Law at the Sorbonne (University de Paris I) and attended Ludwig-Maximilian University in Munich. Nick is a fluent speaker of French, German and Italian.

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972452 Date: 10/21/2016

Carl Vacketta is a partner in the government contracts group of DLA Piper and has more than 40 years of experience in government contracts law, including pre-award and post-award counseling on supply, service, and construction contracts with federal, state, and local government agencies and public transit authorities. He has represented companies selling information technology, telecommunications equipment, and professional and technical services to the government. He has in-depth experience in GSA's Multiple Award Schedule Contract (MASC) program; due diligence reviews to support mergers and acquisitions; termination disputes; socioeconomic obligations; and small business acquisition matters. He also has led teams of attorneys, accountants, and engineers in the investigation and preparation of multimillion-dollar claims for major shipyards, aerospace, power generating, electronics, and telecommunication companies. In Chambers USA: America's Leading Lawyers for Business, the respected English research firm Chambers & Partners cites Carl in the top tier nationally in the area of Government Contracts. He is Editor in Chief of the *Public Contract Law Journal* of the American Bar Association's Public Contract Law Section. Carl has also taught as an Adjunct Professor of Law at Georgetown University Law Center, where he has taught government contract law since 1973. Prior to entering private practice, Mr. Vacketta served in the US Army Judge Advocate Corps as a captain teaching government contract law. Carl received his J.D. and B.S. from the University of Illinois at Urbana-Champaign.

HOGAN & HARTSON



RELEASE IN PART
B4

INTRODUCTION

Hogan & Hartson LLP and Lovells LLP are pleased to submit a summary of our capacities and experience in relation to the provision of pro bono legal services to the Commission Interiminaire pour la Reconstruction d'Haiti in connection with the reconstruction of Haiti following January's devastating earthquake.

Forty years ago Hogan & Hartson became the first major firm to establish a separate practice group devoted exclusively to providing pro bono legal services. Since its inception in 1970 our Community Services Department (CSD) has attracted and staffed both high-impact matters raising issues of public importance, as well as smaller cases addressing individual problems. Our CSD has achieved a nationwide reputation among civil rights, environmental, homeless, and other public interest groups, and it has been described as "The Power Program" in pro bono and the "paradigm" for pro bono service by law firms.

Hogan & Hartson has an established track record of providing pro bono assistance to support the people of Haiti. Of note, we assisted the Association of Haitian Industries in securing passage of the Haitian Hemispheric Opportunity Partnership Encouragement Act (HOPE) in the U.S. Congress, legislation that provides duty-free treatment for certain imports from Haiti. We also were honored to receive the 2009 Haitian Heritage Museum Corporate Partner Award for outstanding commitment and service to the Haitian American community in Miami and nationally.

Hogan & Hartson LLP and Lovells LLP (referred to collectively as the "Firm") have jointly announced their intention to combine the two firms, effective on May 1, 2010. The Firm, which will be known as Hogan Lovells, will have approximately 2,500 lawyers in more than 40 offices throughout the United States, Europe, Asia, the Middle East, and Latin America. The proposed combination, which is the first transatlantic "merger of equals" in the legal sector, is seen by both firms as a progressive response to clients' increasing need for high-quality legal advice on complex cross-border transactions, disputes, and commercial matters.

QUALIFICATIONS AND EXPERIENCE

As demonstrated by the experience highlighted below, our lawyers are keenly attuned to our sovereign clients' interests, including fiscal policy, development, and investor concerns. A team-oriented approach is encouraged at the Firm to staff projects with lawyers from around the world with relevant skills and experience, ensuring clients have the benefit of integrated, efficient and timely advice. Of particular note, the Firm brings relevant experience in a number of areas that we believe will be important in providing the requested assistance, as evidenced by the following sampling of representative matters:

Formation of (quasi)governmental instrumentalities and legal regimes

- Advising the [redacted] in connection with the [redacted] Emergency Reconstruction Program, in which approximately 250 contracts to rebuild the [redacted] (infrastructure with a total value of \$1.2 billion) were negotiated in a short period of time. We worked with all of the ministries to create a contracting process, including preparing contract forms taking into account the conditions in a post-war country.

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UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972453 Date: 10/21/2016

Representing twi_____land _____I_____to

provide legal support and advise to the countries of: _____I

I I with respect to their private power firmative*:

Representing _____L en entity wholly owned by the f

on the construction of a i SCX Megawatt hydroelectric project to _____I valued at approximately
US\$2 billion.

Representing the i _____on the concession and other arrangements forth* development of the
Amaifa Fab ISO megawatt hydroelectric project an] _____j

Assisted the _____"with development of a new public procurement code.

Advising the _____on restructuring the country's electric power sector, including advice
se to corporate structure and charters, as well as strategic assistance in developing a program to establish and sry enterprises as separate commercial
entities.

Assisting the I _____lona _____pro bono basis with respect to:

- o all aspects of iron ore mineral development agreements with various major multinational companies; o ell major concession negotiations in the
agricultural sector, and providing general fiscal advice regarding taxation of the mining and agricultural sectors;
- o development of a project-financed biofuel power generation facility;
- o renegotiation of the management contract for its international shipping registry.

Advising the _____on the HSDaion of sIB for a water concession

for _____I
Assisting the Civil society and the I _____I through _____I with respect to analyzing
and negotiating the Investment agreement for' _____"I cooer and geld mine with USSd Mkon Initial
investor).

Consultant to the _____(through the _____I regarding management of natural
resource revenues and the _____I

- * Drafting authorizing legislation and organizational contracts for public highway (toil road), public finance te a., bond banks], housing, and
ptibri&private partnership authorities.

Project International finance, Infrastructure, and public - private partnerships (PPPs)

- * Advising a mefor international contractor on the construction of a new deep sea port facility in

- * AsstetfogH ' I company. profaned bidder of the concession contract oonnectino;

I _____I **for the final dose of the prqeO.**

- Providing advice tel I on its procurement strategy in relation to its Emut Millfion infrastructure projects, including two parts.

- * Advising local authorities during the preliminary assessment phase and the tender procedure of the 200 M€

Road PPP protect connecting _____

Advising the sponsors on ait aspects of the development of a new fo-no and cruise ship port in _____j.

including the engineering, procurement, and construction contract to buttd llw infrastructure, the operations agreement to run it, the establishment of
a joint venture with other regional porta to support Us turnover, and the structure and detailed terms of its financing.

Advising the _____I regarding the concession financing of ihel _____I International'

Airport and on the possible privatization of its Itag eamer^ _____j

Treatment Project, including the concession contract for the water treatment facility, financial guarantee*, offtake contracts, and terms of reference.

Advising that the project is raising US\$2.2 billion in financing for the 3,300 MW (nominal) power plant.

The project is the largest public-private financing to date in the world for the construction of a new international airport (including construction of new airport). The project will also include the construction of new airports, and other airport facilities throughout the United States.

* Acting as Bond Counsel for

Assisting, with financing transactions for the project, and other international debt transactions for a Russian bank.

Following are biographies of those whom we would propose as members* of our core team! This is by no means an exhaustive list, and we would expect to draw on our vast resources depending upon the particular projects we are asked to undertake.

CONTACT INFORMATION:

Patricia A. Brennan
Partner
Hogan & Hartson LLP 555
Thirteenth Street, N.W.
Washington, D.C. 20004 Phone:
202.537.8680 Email:
pabrennon@hoganlaw.com

T. Clark Weymouth
Partner
Hogan & Hartson LLP 559
Thirteenth Street, N.W. Washington,
D.C. 20004 Phone: 202.837.0333
Email: tgwmout@hoganlaw.com

[RELEASE IN FULL] **HOGAN &
HARTSON**

JOSEPH C. BELL
Partner, Washington, D.C. PHONE
***12026379760**
FAX
H12B375910
JcbeUghttpUw.cofn



Mr. Bell is a senior partner at Hogan & Hartson in Washington, D.C., engaged in a practice principally devoted to energy and mining. Recently, he has focused on resource issues in developing countries (in Africa, Asia and the Middle East). His work includes resource management, development of appropriate fiscal and regulatory policies for extractive industries, project finance, and joint negotiation by governments of concession and investment agreements. Beginning in January 2008 and working through the International Senior Lawyers Project (ISLP), he has assisted the Government of Liberia on a pro bono basis in the renegotiation or negotiation of agricultural and mining concessions including the Mittal, Firestone, and China Union agreements. He has also worked extensively with OMV society and the government in Mongolia with respect to the Oyu Tolgoi copper mine.

His earlier work included a focus on institutional change particularly in Central Europe where he worked in the Polish Ministry of Finance in 1990-91, the earliest period of economic reform. Prior to private practice he worked for the U.S. Justice and Treasury Departments, the Federal Energy Administration and the Cabinet Task Force on Oil Import Reform. He was also on the faculty of the Duke Law School and Public Policy Institute.

He is a member of the Executive Committee of the ISLP and he is chair of the Advisory Board of the Revenue Watch Institute, an organization working with civil society, media and policy-makers in resource-dependent countries to counter the effects of the so-called 'resource curse'. He is a founding Director of the Polish American Freedom Foundation, and a member of the Council on Foreign Relations.

REPRESENTATIVE EXPERIENCE

Counsel to the Government of Liberia with respect to the renegotiation of concession agreements, 2008-present

PRACTICE INDUSTRIES Energy
Project and Institutional Finance Corporate,
Finance, and Tax India
AREAS OF FOCUS
Energy Regulation and Policy
Development Policy
Privatization
Project Financing
Polish Main
Mitca
EDUCATION
MA.
Economics,
Harvard University,
(OSS II), Yale Law School.
1961 BA, *summa cum*
Laude, University of
Colorado, 1982
AWARDS/HONORS
Int'l
Energy Law, 2008-2010 'Jttn. i USA,
'
Ete Greedy, 2004-2000 Fictwil Energy
Administrative Distinguished Service Award,
1978
U.S. Department of Justice, Outstanding Service
Award, 1972
MEMBERSHIPS
Member, Council on Foreign Relations
Founding Director, Polish American
Freedom Foundation (Senior
Lawyers Project)
Chair, Advisory Board, Revenue Watch Institute
Member, Woodrow Wilson Council Member,
International and American Bar Associations
BAR ADMISSIONS
District of Columbia, Massachusetts
LANGUAGES
French

Through Revenue Watch Institute and Open Society Foundation. adviser with respect to mining policy and stabilization agreements in Mongolia. 2005- Present.

Pro bono counsel through Columbia University's Esiti Institute to Sao Tome and Principe regarding oil revenue management and oil policy, 2004-2007.

Pro bono counsel to the Polish Ministry of Finance from 1989 to 1990, the initial period of the Polish reforms.

"t

Outside general counsel to Citizens Energy Corporation from its founding until 1999

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ROBERT S
Partner, Washington, DC
PHONE:
♦1.201.477.1100♦
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-ribannoitaMiaw.com

Robert St Ben netl., a former federal prosecutor and
Co-chair of the firm's white collar criminal defense

Bob is renowned in his field as an exceptional trial lawyer
cases and has represented corporations and individuals in
criminal, civil, SEC enforcement, and congressional
listed repeatedly in various publications as one of the
Biggest.

In addition to the representation of Enron, other recent
HealthSouth in connection with a criminal investigation
Attorney's Office for the Northern District of Alabama
tax shelter investigation conducted by the United States
New York. For the past several years, he has represented
large Foreign Corrupt Practice Act matter.

Bob successfully represented two former Secretaries of
Casper Weinberger (Republican). His extensive experience
congressional committees; Bob has served as Special
Committee on Ethics in several major investigations
the Paula Jones case, and most recently, he represented
1951 and 1982. He served as a legal consultant to the
regarding the appointment of Alexander M. Haig, Jr.
Counsel to the United States Senate Committee on

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10/21/2016

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972457 Date: 10/21/2016

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972457 Date: 10/21/2016

Bob advises management, audit committees, and boards of directors on Sarbanes-Oxley matter and he assists boards and audit committees, in conducting internal investigations. He is also a judge on the Court of Arbitration (or Sport) (CAS)

Bob has co-chaired several American Bar Association National Institute programs on the defense of corporations and their officers in parallel grand jury and administrative agency investigations. He also has written and lectured on complex criminal and civil matters and crisis management issues.

HOGAN & HARTSON PUBLICATIONS
"Foreign Corrupt Practices Act: 2009 In Review" litigation *AIM*. Hogan & Hanson LLP (01.28.2010)

PUBLISHED WORKS
"Targeting business and freedom" *The European Lawyer*, Polyview Media (03.26.2010)

"Worldwide Reach," *The European Lawyer, Issue 90*, Polyview Media (10.01.2009)

i
PUBLISHED WORKS PRIOR TO JOINING KOOHL & HARTSON 2008
In the Ring. The Trials of a Washington Lawyer.*, Crown Pubta ffl dcm House
Inc.

March 2007
"Recent DOJ and SEC settlements illustrate the Importance of Anti-Corruption Compliance in the Context of Acquisition Transactions" *The AISA Lawyer*, Thomson West

November 2008
"Internal Investigations and the Defense of Corporations in the Sarbanes-Oxley Era."
The *Business Lawyer*. American Bar Association *t*

08.22.2001
"Freeh Can Hold His Head High" *Los Angeles Times*

. U.S. District Court, District of Columbia
U.S. District Court, Eastern District of Virginia
U.S. District Court, Southern District of New York
U.S. District Court, Western District of Virginia
U.S. District Court, District of Maryland
Supreme Court of Montana Supreme Court of
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Department of State Case
No. F-2015-16287 Doc
No. C05972461 Date:
10/21/2016

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HOGAN &
HARTSON



WAPTC

PATRICIA A. BRANNAN

Partner, Washington, D.C. PHONE
*1 202.637.8856 FAX
♦1.202.W7.S910 (fllmnnan@ftwv.com)

Patricia Brannan's practice involves a wide range of litigation matters. Including representation of clients in arbitrations, and bench and jury trials in federal and state courts. She also has argued before state and federal appellate courts, including the U.S. Supreme Court, and has provided congressional testimony. The primary focus of Patricia's practice has been the representation of educational institutions in litigation. In 2004 she became the partner in charge of the firm's Community Services Department.

Patricia has spoken widely on civil rights-related issues and served as a reviewing editor of B, leading national education law publication. She has been honored by organizations such as the NAACP Legal Education Fund, Inc. and the Anti-Defamation League of B'nai B'rith for her contribution to enforcement of the anti-discrimination laws. She has been a former Chair of the board on Professional Responsibility for the District of Columbia, and has taught Professional Responsibility at the George Washington University School of Law.

After graduating from law school, Patricia clerked for The Honorable John M. Ferren on the District of Columbia Court of Appeals for one year before joining the firm as an associate in 1980. She was elected to the partnership in 1987 and served as the Director of the firm's education practice for nine years. The firm's Community Services Department, which Patricia now heads, is devoted exclusively to providing pro bono legal services.

REPRESENTATIVE EXPERIENCE
Successfully represented a large school district in a contested unitary status hearing in 2001

Negotiated a complex facility and program sharing arrangement between an urban school district and a public charter school in 2003-04

Assisted school districts with compliance issues under the No Child Left Behind Act of 2001 on subjects, including highly qualified teachers and paraprofessionals, school choice, and homeless students.

Practices in the following areas:
Education
Litigation
Pro Bono
voting Rights and Election Litigation
AREAS OF FOCUS: Civil Rights
Rigidity: Urban/Metro
Practices in the following areas:
EDUCATION
J.D., magna cum laude, Harvard Law School, 1979 B.A.,
summa cum laude, Middlebury College, 1975
Awards/Rankings: Fellow, American Bar Association
Foundation for the Study of the Law, Top Lawyer, CML
Rights, 2000
MEMBERSHIPS
Member, District of Columbia System Study
Committee, District of Columbia Bar
BAR ADMISSIONS: District
of Columbia, Maryland
COURT ADMISSIONS
DC Court of Appeals, District of Columbia
Circuit Court
U.S. Court of Appeals, Third Circuit
U.S. Court of Appeals, Fourth Circuit
U.S. Court of Appeals, Seventh Circuit
U.S. Court of Appeals, Eleventh Circuit
U.S. Court of Appeals, Ninth Circuit
U.S. Court of Appeals, Tenth Circuit
U.S. Supreme Court

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BRUNO CANTIER

Pmtw

PHONE

*33(0)153 871 « 39

bruno.unle 5 < « » com



Bruno is a partner specialising in project finance and PPP, with a particular focus on infrastructure and transport (roads, rail, ports, airports).

Bruno assists sponsors, lenders and public authorities on the project aspects of concessions and PPPs, and in particular on the drafting and negotiation of concession and PFI agreements, and of their construction and O&M subcontracts. He works in close association with the project finance lawyers of the banking department in relation to the drafting and negotiation of the finance agreements.

Qualified as a public lawyer, he has more than 11 years of experience « advising sponsors, lenders and public authorities in the field of accommodation and infrastructure concession and PPP projects, with a particular focus on road and road project financed transactions. Bruno has joined Lovells in 2002, joining side his fellow colleagues Ferrine Umovsin and Ludovine Babin, after having spent more than 6 years with PwC's PPP practice

NOTABLE AND RECENT transactions

Assistance for the tenders (including the EIB) in connection with the concession of a new container terminal in Morocco's greenfield Tangier's Mediterranean Port

Assistance to commercial lenders in connection with the concession of a new container terminal in the Port of Le Havre - France

Assistance to EOF in connection with a new LNG terminal in Dunkirk's Port - France

Assistance to EOF in connection with the privatisation of two coal terminals in the Ports of Nantes Saint Nazaire and Le Havre (France)

Assistance to the French Department of Seine Maritime in its acquisition of the port of New Haven in the USA

Advising Réseau ferré de France (French network rail) on the set up of 4 concessions and PPP projects in the railways sector (South Europe Atlantic HSL, Nîmes Montpellier, GSM-Rhône-Alpes, 7,200 M€)

Advising a consortium (or the € 4 billion Seine Nord Canal PPP

Advising a consortium with respect to the tendering procedure Of the ABB motorway project
{300 M€)

Advising a consortium on the design, build, finance and maintenance of penitentiary facilities
(AMOTM) lots 1 & 2)

Advising a consortium on the design, build, finance and maintenance of the southern lie- , de-france*
hospital PPP project

Advising a bidder with respect to the A55 motorway concession between Pan and Langon {1.100
M€)

Advising the preferred bidder with respect to the financial close of the « 900 million A41 town
motorway concession between Annecy and Geneva

Advising a consortium on the tendering of the Perpignan * Figure s HSL concession

Advising on the public sector side with respect to the A19 motorway concession between Ardenay
and Courtenay (650 M€)

Advising the French Ministry of Transport (or the €300 million concession of a new 'tall' motorway*
service across the Alps between France and Italy

Advising a semi-public entity for the final feasibility studies of the €6 billion Lyon-Turin HSL and
tunnel between France and Italy

, _____ , HOGAN &
HARTSON

MICHAEL L. CHEROUTES

Of counsel, Denver

PHONE.

*1.303.733.7310

FAX

◆1.303.809.7333 mtchenxm@hln9w.com



Michael Cheroutes' practice centers on public and project debt financing*, with particular emphasis on major infrastructure construction and privatization projects.

Michael's experience includes debt financing work for state and local governments throughout the United States and Europe. Additionally, he represents major international investment banking institutions* and development companies in their public/project finance activities. Michael practiced in the firm's Warsaw office for five years and later from the firm's London and Moscow offices, participating in project financings, Eurobond issues, and debt restructurings throughout central and eastern Europe, including Russia. His work includes projects for international financial institutions in Macedonia.

Michael helped structure and complete the financing for the multi-modal construction of Denver International Airport and continues, as counsel to that client. He acts in similar roles for airports throughout the United States, including O'Hare and Reagan National airports in Washington, D.C., and has participated in a number of innovative surface-transportation projects, including the structured financing of major startup toll roads.

Michael is a frequent speaker at national and international conferences. He has served on arbitration panels for the NASD and other securities associations. Michael has held appointive positions in state government, including higher education and environmental commissions. His governmental experience also includes service as Chief of Staff to a member of the U.S. House of Representatives.

REPRESENTATIVE EXPERIENCE

Representation of Denver International Airport in tax-exempt bond financings of terminal, security, and other airport facilities.

Representation of Metropolitan Washington Airports Authority in tax-exempt financings of its ongoing Capital Improvement Programs for Reagan National and Dulles Airports.

PRACTICES AND INDUSTRIES

Public Finance
Project and International Finance
Infrastructure
International Trade
Bankruptcy and Reorganization Rights
Air and Surface
Transportation

AREAS OF FOCUS

Airport and Surface
Transportation Projects
Infrastructure
Environmental Infrastructure
International Debt Financing

EDUCATION

J.D., Stanford Law School, 1986
A.B., Harvard College, 1982

AWARDS & RECOGNITION
Thalassio 2002-2004
Amicus 1993-2004

MEMBERSHIPS

Member, National Association of
Bond Lawyers
Member, American Bar
Association
BAR ADMISSIONS Colorado
Registered Foreign Lawyer, UK

Representation of E-470 and Northwest Parkway Authorities in structured debt financings of new
to read: UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc

No. C05972476 Date: 10/21/2016

Representation of Russian funding institution* n bond and syndicated loan transactions in the
Euromarket.

* 4

Representation of an International investment company in the debt-financed sale of Russian
telecommunication assets.

*

International project development and project financing, and has served on numerous conference panels on project finance issues.

REPRESENTATIVE EXPERIENCE

Representation of a large Brazilian oil and gas company's connection with the development, financing, and operation of the \$2.7 billion Bolivia-Oas Pipeline Project

Representation of an international financial institution in the restructuring and refinancing of a wireless telecommunications project in Bolivia.

Representation of an international energy conglomerate in connection with its purchase of wind energy farms in the United States.

Representation of a successful bidder in connection with the negotiation and documentation of the transfer of operational control of a toll road in the United States.

Representation of the developer of a new airport in West Africa that will offer passenger, cargo, and aircraft maintenance facilities.

■ (

Representation of the developer of a methane-fired power plant project in East Africa.

KOGAN & HARTSON PUBLICATIONS

"Brazil introduces landmark pre-salt EAP legislation." *Oil and Gas Update*. Hogan & Hartson LLP (10.07.2009)

"New 18-year Repayment Terms from Export-Import Bank of the United States (Ex-Im Bank)." *Project & International Finance Update*, Hogan & Hartson LLP (07.30.2009)

"Stimulus Legislation Update: Issue 4 • New Online Resources for Tracking Stimulus Funds" *Stimulus Legislation Update*, Hogan & Hartson LLP (03.06.2009)

"Stimulus Legislation Update: issue 3" *Stimulus Legislation Update*, Hogan & Hartson LLP (02.15.2009)

"Stimulus Legislation update: issue 2" *Stimulus Legislation update*. Hogan & Hartson LLP (02.11.2009)

"Stimulus Legislation Update" Issue 1" *Stimulus Legislation Update*. Hogan & Hartson LLP (02.10.2009)

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[RELEASE M FW-U] HARTSON

ROBERT B. PENDER, JR.
Partner: Wwnfngton, D.C
PHONE i
♦1-2G2.637.MM
FAX
+1J02.037J910 rbpsndefQhhttpw.com



Robert (Bob) Pender Is the Practice Group Director of the firm's project ami international finance group-
His practice is primarily transactional and focuses on international power, energy, **and** other
Infrastructure projects, including carbon capture and renewables. H» practice includes project
financings, restructurings, acquit ona, end sales of such infrastructure facilities.

Bob has significant experience structuring, coordinating, and dosing a wide variety ol complex
business transactions. He has worked on over \$20 baton of transactions located throughout North
America. Central and South America, and South Asia.

Bob has led numerous legal teams on behalf of buyers end sellers of generation assets and dosing the
purchase and sale of trillions of dollBra of generating asset portfolios. He has extensive experience
counseling diants with respect to International joint ventures, shareholder agreements, and equity
investments, as well es.aB aspects of project documentation. Recently, **Bob** ted an international
acquisition team to evaluate and negotlata an investment in one of the world'slargest portfolios of
operating wind generation assets.

Bob also advises developers, construct ion and engineering companies, uttities. private equity
Investors, financial institutions, and governments regarding the evolving market and regulatory
conditions tn the energy Industry. Clients describe Bob as 'offering legal counsel that is 'second to
none" and praise him for being 'consistently up to date with current market conditions regarding
complex matters" in **Legal 500 US** 2009

Prior to law school. Bob worked as a staff assistant on the U.S. Senate Select Committee on Ethics end
on the White House Staff as an assistant in the Office of the Special Counselor on inflation, as well as
the Office of special Representative for Trade Negotiations. During law school, he continued on the
mite House Staff as a law clerk in the Office of Counsel to the President.

PRACTICES/INDUSTRIES Project
end imansttons! Finance Energy
Cimate Cfange Corporate and
seturtai if ructure International
Buitosu TrfnMChm Meiger* rnd
Acquisitions India
Middle East
Renewable and Alternative Energy
AREAS OF FOCUS
Energy Tr» ntactlom
tnfratsuttra Project Finance
MtefnalUenal Acquisitions and
Disposiont
Protect Development
EDUCATION
J.D., Gee t URMnity Law Center.
1962
BA_ Mtddlelwy Cortege, 1976
AWARDS/RAW KINGS ■
Chambers USA. Project*, 2005- 2009
Leget 500 VS. Project Finance,
2007-2008
ftqted Fmanco, Top Project Finance Lawyil,
2009-2006
BAR ADMISSIONS
District of Columbia New York

REPRESENTATIVE EXPERIENCE ■

Currently representing Chinese state-owned finance firm Sinosure, CWhaExIm, and a consortium of Chinese and local lenders to project finance a power plant to be built by CNEEC in South Asia.

Currently representing AREVA, inc. regarding Unistar Nuclear, a joint undertaking with ConocoBaton Energy, to develop 6,000 MW of nuclear electric generating capacity in the United States.

Represented EnCana Corporation regarding the development of the 1,500 mile Redox Express natural gas pipeline project with Kinder Morgan and Semptra Pipelines.

Represented The AES Corporation to restructure transactions in Argentina, Chile, Colombia, the Dominican Republic, and North America.

Represented an international joint venture in the structuring and negotiation of project documents for a 12 billion liquefied natural gas (LNG) import terminal and 1,000 MW gas-fired electric generation facility to be located in the Philippines.

Led a legal team, on behalf of Reservoir Capital and Shell Energies, Inc., through the successful negotiation, auction process, and acquisition of one of the most valuable bundles of independent power assets sold out of the Enron Corp. bankruptcy.

Led the acquisition legal team consummating the purchase and subsequent sale of the GPU, Inc. non-nuclear generating system, a transaction involving over 22 power plants with over 6,000 MW of capacity and numerous development sites located in three states—the largest utility divestiture on the East Coast of the United States.

Pro bono

On behalf of the firm's pro bono CSD department, Bob has led a team of Hogan & Hanson lawyers in providing assistance to Accion International with microfinance investments in Latin America and Africa.

Assisted the American Red Cross with international transactional support for its twister relief work in countries bordering the Indian Ocean.

HOGAN & HARTSON PUBLICATIONS

"Stimulus Legislation Update: Issue 4 – New Online Resources for Tracking Stimulus Funds."
Stimulus **Legislation Update**. Hogan & Hartson LLP (03.06.2009)

"Stimulus Legislation Update: Issue 3." **Stimulus Legislation Update**, Hogan & Hartson LLP (02.18
2009)

"Stimulus Legislation Update: Issue 2/ **Stimulus Legislation Update**, Hogan & Hartson
LLP (02.11.2009)

"Stimulus Legislation Update: Issue 1." **Stimulus Legislation Update**, Hogan & Hartson LLP (02.10
2009)

STEVEN N. ROBINSON

Partner, Shanghai, Beijing, Washington, D.C. Hong Kong PHONE
+86.21.6122.3899 Shanghai +86.10.529.7408 Beijing +1.202.837.1900 Washington, D.C.
FAX

+86.21.6122.3899 Shanghai +66.10.529.7408
Beijing +1.202.637.5810 Washington, D.C.
srobinson@hhlaw.com

Steve Robinson is Co-managing Partner of Hogan & Hartson's Greater China Practice, and Chief Representative of the Shanghai office. His practice focuses on securities and business transactions for U.S. and international clients. He advises U.S. and international clients on sophisticated public and private offerings, mergers and acquisitions, private equity investments, and complex commercial transactions.

Prior to joining Hogan & Hartson, Steve was a partner with a leading international law firm. He was also the Chief Executive Officer of FindLaw, Inc., a leading Internet site for legal research, and he served as an officer in the U.S. Navy, attaining the rank of Lieutenant Commander on active duty and retiring as a Captain in the U.S. Naval Reserve.



REPRESENTATIVE EXPERIENCE

Represented a diverse group of clients in securities offerings, including a European national electric utility in its privatization and global offerings; a South African gold mining company in a tender offer for another company and a planned global offering; and the underwriters in the initial public offering of an New York Stock Exchange-listed, domestic end fund for venture capital investments:

Advised private equity clients on a wide range of projects, including advice to investors in structuring a \$1.2 billion regional holding company for investment in cement companies throughout Asia; advice to a private equity fund in the \$1.6 billion leveraged acquisition of a division of a technology company; and advice to a private equity fund in its acquisition of a troubled bank in Korea.

Represented a U.S. technology company in negotiation with a major Chinese state-owned enterprise for the establishment of a joint venture.

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HOGAN &
HARTSON

PRACTICE AREAS INDUSTRIES Corporate, finance, and Tax Capital Markets China Corporate Governance Mergers and Acquisitions Private Equity Project and International Finance M&A Real Estate Education

AREAS OF FOCUS Public and Private Securities Offerings Investment Funds Joint Ventures and Mergers and Acquisitions

COMMERCIAL NEGOTIATION EDUCATION J.D., The Catholic University of America, Columbus School of Law, 1964 A.B., Brown University, 1972

MEMBERSHIPS Registered Foreign Lawyer, The Law Society of England and Wales Member, American Chamber of Commerce, Beijing

BAR ADMISSIONS District of Columbia Virginia LANGUAGES English

Assisted a Russian state enterprise in its negotiations with Lockheed, Boeing and the National Aeronautics and Space Administration (NASA) for the construction and launch of the first element of the International Space Station.

Advised the Kuwaiti government in negotiating several hundred contracts for the rebuilding of Kuwait following the Gulf War

HOGAN-4 HARTSON PUBLICATIONS

^China's Property Law: impact on the Real Estate Sector' Chwv **Update**, Kogan & Hartson UP (12.09.2008)

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Department of State Case No.
F-2015-16287 Doc No.
C05972470 Date:
10/21/2016

JAMES E. SHOWN
Partner, Washington, DC. PHONE
♦ 1-202*378357
FAX
*1.Mi.W7,»10 Jeinower JiHaw.c 1

Jim Shown's practice is focused primarily, on advising and representing public and private companies on a variety of corporate, securities, and partnership transactions, including public and private securities offerings and mergers and acquisitions. He also counsels public companies in connection with their compliance under the federal securities law, including the Sarbanes-Oxley Act, and stock exchange rules, and advises boards and board committees as to fiduciary duties and corporate governance matters generally.

Jim's representation of clients extends across industry (has, including technology, media, financial services, gaming and hospitality, real estate, and government contracting. He also has extensive experience in the structuring of real estate investment trusts and representing them in connection with public and private securities offerings, acquisition transactions, mergers and acquisitions, and SEC compliance matters.

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PHARMACEUTICALS Corporate and Securities Capital Markets Mergers and Acquisitions, Corporals Governance «Eir»
AREAS OF FOCUS Corporate and Partnership Law Public and Private Offering Corporate Governance SEC Regulations
EDUCATION
J.D., from Virginia University of Law, 1876 A.G., magna cum laude. Duke University, 1875
AWARDS/RANKINGS
«g*li» U.S. Military and Acquisition. 2007-2006
BAR ADMISSIONS
District of Columbia Virginia

UNCLASSIFIED U.S.
Department of State Case No.
F-2015-16287 Doc No.
C05972470 Date:
10/21/2016

C05972471 Date: 10/21/2016
HOWARD S. SILVER

Prstner. Washington, D.C. PHONE
•1.202 637.M77 FAX



MUQ2.637.5910 hssstiverQhhiaw.com

Howard SBvers practice principally Involves nonprofit and lax-exempl«geniaj»ns He provides lax. corporate end regulator; advice to e broad range of nonprofit organizations. Including charitable, heafth cam and educational entities, private foundations, trade associations end coalitions. Ho also advises the various nonprofit and tor-profit entities that are affiliated wvfh, related to. or otherwise Involved in transactions with these organizations. Howard has extensive experience In organizing nonprofit corporations, associations. coalMions. (or-profit subsidiaries and other ventures; eecuning federal and state tax exemptions; advising nonprofit boards and management on governance and fiduciary matters; structuring executive and Incentive compensation arrangements; establishing and reorganizing health care and university systems; comp tying with charitab so tion requirements; advising organizations on the parameters for political and lobbying advocacy activities; restructuring nonprofit organizations by merger, acquisition, affiliation, dissolution at re Incorporation; minimizing exposure ^ tax-exempt organizations to unrelated business income taxes; preparing licensing, sponsorship, joint venture and other commen l agreements for nonprofits, counseling nonprofits on the application of the intermediate sanction and foundation excise tax rules, convening nonprofits to for-profits. end vice-versa; obtaining tax-exempt financing; engaging in grant-making and other nonprofit activities abroad, structuring joint ventures; and preparing Internal Revenue Service ruling requests and assisting in tax audits and nrtng appeals, and counseling on other complex law relevant to nonprofit end lax-exempt organizations

Howard helped establish Gifts for the Homeless and served on its board of directors. He has also served on the boards of several other nonprofit organizations, and is active in advising various public interest oigsrezalions. Prior to Joining Hogan & Hanson, he was a research assistant to former U.S Supreme Court Justice end United Nations Ambassador Qotdlberg. ■

REPRESENTATIVE EXPERIENCE

Representation of major charitable and educational institutions In the licensing of their intellectual property rights.

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HOGAN & HARTSON

PRATICE INDOCTURIST
HOSPITAL
Education

AREAS OF FOCUS

601(c)(3) Public charity and private
foundstfon issues 501 (c)(6) Trade sisegetatns
snd cotfctioiv
Nonpros corporals governance snd Kn ne *i
item Issues Wversity and hestffi care system
Issues

EDUCATION JO., mtjnf cum
lauds. WBttawn Unversky Law Center. US*
B S. msgna aim tiikKt, The Whartm StrioM
of the Lhuwgnty of Pennsylvania, IML

MEMBERSHIPS
Member. Exempt Organizations
Committee. American Bar
Assodslwt
Member, Tax and Health Law
SscctrmswAinencalBsr
Assosotion
Member. American Society el Association
Executives

BAR ADMISSIONS District
el Cohantu New Verh .

Advised as to establishment of for-profit joint ventures with tax-exempt organizations

Represents bon of e ocotions in structuring of international trade shows and exhibitions.

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HOGAN & HARTSON PUBLICATIONS

"Healthcare Reform Establishes New Requirements for Tax-Exempt Hospitals." **Hospital Modiste**, Hogan & Hartson LLP (04.05.2010)

"Uniform Prudent Management of Institutional Funds Act (UPMIFA) Enacted in Maryland." **Exempt rotation Update**, Hogan & Hartson LLP (04.17.2009)

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IRS Releases Final Form 990 and Draft Instructions and Seeks Comments on Draft Instructions by June 1." **Exempt Organization Update**, Hogan & Hartson LLP (04.29.2008)

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Robert J. Waldman's practice focuses principally on general corporate representation and on assisting a variety of commercial clients. Since Bob joined Hogan & Hartson in 1974, he has been actively representing U.S. and multinational companies in corporate, securities, finance and general business matters. His clients include corporations in the health care, insurance, medical device and life sciences sectors, including both for-profit and non-profit companies. He also has represented government contractors and technology and services companies in various sectors.

Bob represents clients in a wide range of transactional and commercial matters. He handles mergers, acquisitions and other business combinations, change in control matters, stock repurchases and various financings. He advises board of directors and special committees of boards on significant transactions and corporate governance and other matters raising fiduciary duty and business judgment issues. He works closely with general counsel and other members of senior management of companies in ongoing corporate matters. Bob currently serves as a Practice Group Director of the firm's Corporate, Securities and Finance group.

Following graduation from law school, Bob served for three years as an assistant to the general counsel of the U.S. Army. At the Pentagon, Bob advised and assisted the Office of the Secretary of the Army on legal and policy matters involving special investigations, domestic and foreign counterintelligence and investigative activities, defense procurements, congressional relations and the Freedom of Information Act. He also served as the Army's legal representative on the staff of the Defense Investigative Review Council.

Bob was an editor of the *Huvm* law review and Chairman of the Duke University Symposium.

PRACTICE Spheres: Corporate, Finance and Tax, Corporate Governance, Mergers and Acquisitions, Health Care, Securities, and Finance, Mergers and Acquisitions, and Change of Control Matters, Health Care Transactions, Commercial Transactions, Environmental, Energy, and Infrastructure.
EDUCATION
J.D., magna cum laude, Harvard Law School, 1971; B.S., magna cum laude, The University of Maryland, 1960.

AWARDS/RANKINGS
Legal 500 U.S. Mergers and Acquisitions 29th

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He is global head of the firm's Infrastructure and project finance unit. He is named as a leading individual in "Legal 500" and has around 20 years experience of advising governments, sponsors, contractors and funders on Infrastructure projects. His experience includes substantial involvement in projects promoted under the UK's Private Finance Initiative/ Public Private Partnerships.

EXAMPLES OF ADRIAN'S WORK INCLUDE:

Public Accommodation, Healthcare and Education: advising on many projects including, Norfolk and Norwich, Hereford, Nuffield, Doncaster, St Helens, Kings and Newham PFI Hospital deals, Kent and Birmingham BSF education projects and an entire portfolio of PFI prison projects including Serco's successful bids for Belmarsh and Maguill Prisons and the BBC's PFI style Property Outsourcing and Project North.

»» Transport: advising on light rail, metro and heavy rail projects including the Manchester Metrolink, Croydon and South Hampshire PFI projects, the Channel Tunnel Rail Link and the Thameslink multi-billion privately financed rolling stock concession

Defence: advising on a range of deals in the defence accommodation, services, training and equipment sectors including the Ministry of Defence's landmark £1.2 billion PFI project for the design, construction, finance and operation of the new Joint Services Command and Staff College, Project Amara and the refinancing of a UK Flight Simulation PPP project

Energy: advising on nuclear industry projects including the UK's nuclear screening project Cyclamen, the Chernobyl Sarcophagus project and the proposed Euro 1 billion investment and joint venture arrangements between two world class nuclear players.

Natural Resources: advising mining majors on a variety of mining deals in Africa, Middle East, Asia and South America including acting for Rio Tinto on blue sky structuring of around £4 billion worth of infrastructure assets.

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T. Weymouth's practice focuses on regulatory and policy matters affecting international commerce, including:

- Counseling companies, associations, and individuals on compliance with U.S. and other laws governing international business transactions and activities, including anti-corruption/anti-bribery laws (such as the Foreign Corrupt Practices Act (FCPA)), export control laws, economic sanctions programs, and anti-boycott compliance laws. Representative matters include developing and implementing effective compliance programs (including related training) and risk-mitigation plans; performing due diligence in connection with contemplated mergers and acquisitions, other business ventures, and third-party relationships; conducting risk assessments, compliance audits, and internal investigations; and assisting in the preparation and submission of governmental license applications.
- Assisting manufacturers, exporters, importers, and consumers in actual and threatened antidumping, countervailing duty, and other trade remedy proceedings in the United States and elsewhere (including China and Brazil). Representative matters include litigation in connection with original investigations and administrative reviews; negotiation of product-specific exclusions and suspension agreements; and implementation of tailored programs to monitor and limit potential margin exposure.
- Advising clients in connection with matters implicating national security reviews conducted by the multi-agency Committee on Foreign Investment in the United States (CFIUS) under Exon-Florio. Representative matters include assessing whether CFIUS review is required or recommended for a particular transaction; assisting in the preparation and submission of voluntary CFIUS notices; and representation in the CFIUS review process.
- Counseling clients on compliance with the Foreign Agents Registration Act (FARA). Representative matters include seeking informal guidance and formal advisory opinions from the U.S. Department of Justice.

T. works with clients in a wide range of industries and sectors, including aerospace and aviation; chemicals; energy; food and agriculture; health, life sciences, medical devices,

PRACTICES/INDUSTRIES
Aerospace and Defense
Anticorruption Compliance Aviation
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Economic Sanctions Energy
Export Controls Food and
Agriculture Foreign Corrupt
Practices Act (FCPA) / Anti-
bribery
Health
International Business Transactions
and Trade Controls
International Trade Disputes
Medical Devices National Security
Reviews of Foreign Investment
(CFIUS) Pharmaceuticals and
Biotechnology Policy Law, Ethics,
and Lobbying Compliance
Telecommunications, Trade, and
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Trade Remedies
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J.D., Northwestern University
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pharmaceuticals, and biotechnology; oil and gas; steel; and telecommunications, media, and entertainment. Much of T's work involves assisting events with firms in Asia, Europe, Latin America, and the Middle East. He was recently recognized by **Legal 500 US** (2009), which notes lit. FCPA expert T. Clark Weymouth is praised by, clients as very knowledgeable, responsive, practice! and easy to work with *

Before joining Hogan & Hartson, T. served in various capacities in the U.S. government, both on Capitol Hill and within the US Department of Commerce. He also worked on the campaigns of presidential candidates John Anderson and Michael Dukakis.

HOGAN & HARTSON PUBLICATIONS

DOJ Cautions Pharmaceutical Companies on Increased FCPA Enforcement

Potential Kel and Sforacitology Update, Hogan & Hartson LLP (11/16/2009)

U.S. Enforcement Against Commercial Bribery of Private Parties." **Anti-Corruption Update**, Hogan & Hartson LLP (10/22/2009)

*New UK Anti-Bribery Bill Would Consolidate and Expand Prohibited Activities and Jurisdiction of Enforcement Authorities" **Anti-Corruption Update**. Hogan & Hartson LLP (08/11/2009)

PUBLISHED WORKS

"Recent Anti-Bribery Enforcement Trend".* **Journal of the Japanese Institute of International Business Law**, (10/23/2009)

Transferring Payments in Global Anti-bribery Laws' **Analysis prepared for Global Financial Integrity**. (05/02/2008)

COURT ADMISSIONS

Court of International Trade US.
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Spanish
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Miguel zalUvar concentrates hit practice on project fmanoa, eraaa-ftorflar corporate and M&A transactions, and employment matters in' Lai in America, wit)) en emphasis on energy project development Miguel has ongoing experience and is fully familiar with the leg. system, culture, and business practices of Latin America. As a result, he has the ability to advise U.S. and European multitoatonal corporations m their business dealings in Latin Aika, combining his common law trebling and experience with his vast knowledge ol Ohril law. Ha also advises Latin American slate-owned companies in 8 wide variety of International matters



Miguel has represented investors with respect to significant business Interests in Venezuela. Mexico, Ecuador, Colombia. Honduras, the Dominican Republic, and other Central and South American nations, principally in the petrochemical wt and gas, power, pharmaceutical, retail sale of goods, and transportation Industries.

Miguel has .taught the 'Project Development and Finance in Latin America*' course at the . University of Miami School of Law since 2003 and was a professor of law at Univerwdad CatODca In Venezuela from 1991 to 1693. He has been a frequent lecturer at legal eenmmars and has published arfejes Involving Latin American legal matters. He was the founding President of the Venezuelan Fulbright Association. Miguel comments on Latin American legal affaire in the national and international media. Including televised appearenoes in CNN En *EspaM*.

He received the University ol Miami inter-American *Low Review* 2009 'Lawyer of the Americas Award*' and Is listed as a leading project finsncefcross-boider corporate lawyer in several industry publications, including: *The Best Lawyers in America*. *Chambers*, *Law Business* Research's *Who Is WTio Legs/*, and Super *Lawyers* He was awarded the 2005 'Most Effective Lawyer*' recognition by the *t ly Business H lew*.

REPRESENTATIVE EXPERIENCE

Advises multinational diems on diverse terms of maftet penetration to the Latin Amen can region, assisting in the evaluation and implementation of business strategies, mergers and acquisitions, formation of joint ventures, establishment of local operations.

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Lawyer of the Americas Award, Unbenmy el
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2009
ChemAwa Gbbet, Latin totafcx Projsct*.
2010
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C05972477 Date: 10/21/2016

negotiation of concessions, corporate compliance, and in obtaining relevant operation permits and licenses. His MSA experience includes the representation of a major retailer in a two stage acquisition of controlling interest in the largest Central American supermarket chain with operations in seven countries

Represents Latin American state-owned companies in the development of joint ventures or other structures for the expansion of their production facilities or development of new projects in the petrochemical, oil, gas, and energy sectors. Recent project experience includes: representing Venezuela's state-owned petrochemical company in the formation of joint-ventures with U.S., European, and Asian investors to develop multiple petrochemical facilities (including Latin American Petrochemicals 'Deal of the Year 2008' by Project Finance magazine); advising Mexican state-owned oil company in connection with the development of downstream projects; and leading teams in the greenfield development of two power generation and liquefied natural gas (LNG) facilities by U.S. energy company in Latin America (including combined cycle power plants, ports, LNG-marine terminals, re-gasification facilities, and pipelines).

Advises multinational corporations and project companies throughout Latin America, as well as Latin American state-owned companies, in resolution of disputes through settlement negotiations, international arbitration, or litigation in local courts. Recent experience includes: representation of Latin American based entities in negotiation and execution of multimillion dollar settlement agreements involving pending international arbitral proceedings; and providing strategic advice to Latin American state-owned companies with respect to pending procedures in U.S. courts and international arbitral tribunals.

Advises multinational corporations with respect to the employment law aspects of their operations in Latin America. Recent experience includes: advising on issues related to employment of expatriates, implementation of employee benefit plans, mass layoff programs and secondment arrangements in Latin America.

Hickson, Diamonece

From: Warnholi, Jean-Louis Sent: Tuesday, June 22, 2010 6:46 AM

RELEASE IN PART B6

To: . Mills, Cheryl D Cc: Curtis, Meghann A
Subject: Fw: US Senate report says Haiti rebuilding has stalled

On the plane heading back for some more joy. We do know how the decisions on land need to look like. According to Mme Salomon Preval has now taken the land decisions outlined in our options paper, so if I fail to reach closure when I meet with her tomorrow, we should set up a call with you/Preval to get these published.

I will make sure I give you more visibility of the things that are now happening. The readout from our secondees to the Palace is that the stalemate between Preval and the NGOs has eased and construction of t-shelters is progressing at a much faster rate. This should be reflected in the numbers of t-shelters with a one-week lag.

I had asked OFDA to map the coordinates of our shelters to give Preval hard evidence. They are also mapping the risk camps and emergency shelters so we know which areas require new communal hurricane shelters most urgently. This seems an obvious first step, but no one has done this before.

Best, JL

From: Mills, Cheryl D

To: 'adesal? |<j i igranam^ 1 1

Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Klevorlck, CeitJin 6; Mills, Cheryl D Sent: Tue

Jun 22 05:03:33 2010

Subject: Re: US Senate report says Haiti rebuilding has stalled

How is key?

Adding meghann. H and caitlin b/c we need a strategy.

I see nyt ed board next tues • we need a narrative: And specific examples. We also could use some big decisions this week on rand but not sure what those would even look like after Ks two weeks down there w/ little joy on this.

Can we do a strategy session?

*

And after we do internal one, we need to redo it w/ gabriel.

Also, we need to pick and ed by 30 june (next week). Can you cir who have emerged as best prospecis7

Cdm

Cdm

From: Amitabh Desai j _____
To: Mills, Cheryl D; loraht _____
Sent: Tue Jun 22 04:53:51 2010
Subject: Re: US Senate report says Haiti rebuilding has stalled

Thanks. On balance, the whole report seems more accurate than not, except the swipe at lhrc and ihrc bureaucracy. I sense we are on leading edge of a wave of negative stories * about lack of progress, idps, preval, hurricane

preparedness, etc. Think we have to position wjc as delivering on everything he can (with IHRC approval real protects), end lay the rest of it rightfully on Preval. et al.

From: Mills, Cheryl P
To: Igraham ~|; Amitabh Oesal
Sent: Tue Jun 22 (M1331Z5~2Q10
Subject: Fw: US Senate report says Haiti rebuilding has stalled

From: Reynoso, Julissa
To: Mills, Cheryl D; Klevatorick, Caltlin B; Curtis, Meghann A; Wamhoiz, Jean-Louls; Merten, Kenneth H; Lindwall, David E
Sent: Mon Jun 21 21:23:06:02 2010
Subject: Fw: US Senate report says Haiti rebuilding has stalled

See below for references to Senate report

From: membership_services@fma.sosltd.com <membership_services@fma.sosltd.com>
To: SOUTMCOM News Alerts <soutfricom_news_alerts_members@fma.sosltd.com>
Sent: Mon Jun 21 22:58:35 2010
Subject: US Senate report says Haiti rebuilding has stalled

US Senate report says Haiti rebuilding has stalled JONATHAN M. KATZ, Associated Press writer

PORT-AU-PRINCE, Haiti (AP) — Haiti has made little progress in rebuilding in the five months since its earthquake, because of an absence of leadership, disagreements among donors and general disorganization, a U.S. Senate report says.

obtained Monday by The Associated Press, the eight-page report is meant to give Congress a picture of Haiti today as U.S. legislators consider authorizing \$2 billion to support the country's reconstruction.

That picture is grim: Millions displaced from their homes, rubble and collapsed buildings still dominating the landscape. Three weeks into hurricane season, with tropical rains lashing the capital daily, construction is being held up by land disputes and customs delays while plans for moving people out of tent-and-tarp settlements remain in "early draft form," it says.

The report was written by staff of Sen. John Kerry, the Massachusetts Democrat who is chairman of the Senate Foreign Relations Committee, and other Democrats who interviewed U.S., Haitian, United Nations and other officials and visited resettlement camps, hospitals and schools throughout the quake zone.

"While many immediate humanitarian relief priorities appear to have been met, there are troubling signs that the recovery and longer term rebuilding activities are flagging," said the report, which is scheduled to be released Tuesday.

Three times it says the rebuilding process has "stalled" since the Jan. 12 disaster.

The report also criticizes the government of Haitian President Rene Preval and Prime Minister Jean-Max Bellerive, saying it has "not done an effective job of communicating to Haitians that it is in charge and ready to lead the rebuilding effort." The report calls on Preval to take a "more visible and active role, despite the difficulties."

Bellerive responded to the criticism in a Monday interview with the AP. He said officials are working hard behind the scenes to ensure reconstruction does not simply mean the rebuilding of barely livable slums.

"We understand the impatience and we are the ones more frustrated than anybody," the prime minister said. "It took some time. I believe four months (since a U.N. donors' conference in March) to plan the reconstruction from such a disaster is pretty acceptable."

With a chuckle, he also said it is unfair for U.S. officials to take him to task when the Senate still has not approved aid money that Secretary of State Hillary Rodham Clinton promised at the donors' conference.

■ They ask me to move more projects when the money is still on hold. ■ Bellerive said.

In all, just 2 percent of the \$5.1 billion in near-term aid pledges have actually been delivered, up from 1 percent last week.

The report expresses concerns that even once the money is in hand, it will not move quickly enough to help. The funds are managed by a 26-member reconstruction commission led by Bellerive and former U.S. president Bill Clinton that started its operations last week.

While the report calls the commission the "best near-term prospect for driving rebuilding," it also says the panel has the potential to dramatically slow things down through cumbersome bureaucratic obstacles at a time when Haiti cannot afford to delay.

The report notes disagreements among donors over strategy, approach and priorities, saying the disputes "are undercutting recovery and rebuilding."

The reconstruction panel includes representatives of donors who pledged at least \$100 million in cash or \$300 million of debt relief, including the United States, Venezuela, Brazil, Canada, the European Union, the Inter-American Development Bank and the World Bank.

Bellerive said the report's criticism that the panel has been too slow in organizing is already moot. "We had a meeting, we have an office, we have administrative support," he said.

One thing on which all parties agree is the importance of November elections. The legislature has almost entirely dissolved after members' terms expired because the quake forced the cancellation of February legislative elections. Preval's five-year term ends next February; an attempt to prolong his term by several months if elections are not held resulted in protesters clashing with police in front of the ruins of the presidential palace.

Failing to hold the November elections on time, even despite the losses of the electoral commission's headquarters and records, could imperil "Haiti's fragile democracy," the report says. But it expresses limited optimism that a plan for holding the vote is "apparently imminent."

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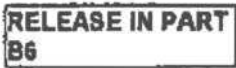
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SOS International Ltd. E-mail: [redacted]

[Redacted content]

From: lauri
Sent: Wednesday, December 9, 2016 9:54 PM
To: Cheryl O
Subject: Fw: Revised IHRC Communications Strategy Document IHRC Haiti
Attachments: Comms Strategy Memo Nov 122010-docx

of State Case No. F-2015-16287 Doc No. C05972164 Date: 10/21/2016



Importance: High .
Categories: Red Category

Sent via Black Berry by AT&T

From: -Biel, Eric"! Date: Fri, 12 Nov 2016 11:32:32-0500

Cc: Penn, Mark!
Prudencio, Ramiro
Subject: Revised IHRC 1 PSP Pennf Communications Baer, Don(Strategy Document

Laura,

Thanks again for connecting late yesterday. Hope your trip to PAP this morning was uneventful, and that the next day and a half of "boot camp" is productive far alt there. I know that our colleagues are pleased to have a chance tomorrow to present, along with Denis, a short Power Point intended to inform and empower participants on the communications front.

Attached is the revised communications strategy document, following on your conversation yesterday afternoon with Mark and Don. Hope that it addresses the areas you wanted to be modified or clarified from the previous draft. Assuming you will now be sharing it with the PM's team and perhaps others on the ground there, we look forward to reconnecting later in the weekend or Monday to discuss next steps. We can certainly also discuss ways to make the game plan for the next two weeks and beyond more "granular* - focusing on specific media opportunities to pursue right away, etc;

Best with all, and look forward to being In touch.

Eric

Eric R. Biel
Managing Director, Corporate Responsibility
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1110 Vermont Avenue., NW, Suite 1200
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office phone: | ~ |
cell phone: _____



From: Biel, Eric . Sent: Thursday,
November 11, 2010 7:17 PM

To: 'faura' <[redacted]>
Subject: RE: IHRC Communications Strategy Document

B6

Terrific, many thanks. And talk on the regular 8 am call.

For boot camp, Santiago is tagteaming with Denis on the comms training presentation – we had a good internal call at 5 pm today to go through the deck, discuss inputs received from Mck, etc.

If there is an opportunity for him to meet some of the Haitian Board members tomorrow of Sat (I haven't seen attendance list so not sure exactly who is attending); that would be great.

Look forward to being in touch, and back to you tomorrow am with revised doc.

Best, Eric

From: laur^

Sent: Thursday, November 11, 2010 7:07 PM

To: Biel, Eric; Laura Graham

Subject: Re: IHRC Communications Strategy Document.

Tomorrow when I land is fine. I take off 9:30 am and land, in PaP around 1 pm.

Thanks lg Sent via BlackBerry by AT&T

IHRC Communications Strategy: Reshaping the Message for Media and Other Key Audiences

Friday, November 12, 2010

RELEASE IN PART B4 .

The Challenge

The Interim Haiti Recovery Commission (IHRC) today faces a challenging communications environment, as the cholera epidemic and Hurricane Tomas have refocused international media attention on Haiti. After their initial coverage of the earthquake and its aftermath in January and February, most media left Haiti or severely scaled back operations. Certain media did continue, of course, to track the work of the IHRC through three Board meetings, and in the context of the sessions in New York in September tied to the Clinton Global Initiative and U.N. meetings. But the level of attention diminished considerably during the summer and early fall.

Now, given the health epidemic and storm damage, more media have returned to focus on the status of earthquake recovery, and many are reaching conclusions that there is a noticeable lack of progress - in removing rubble, rebuilding institutions, addressing health crises, and returning people to permanent housing. Slowly but surely, a narrative is building across important media outlets that the Haitian government and the IHRC, as well as leading multilateral institutions, have "not done enough" to rebuild Haiti in the ten months since the January 12 earthquake.

The narrative - while inaccurate in many respects - is nevertheless understandable. Most of the media covering the situation today lacked any intimate familiarity with Haiti prior to the earthquake. They are either not aware, or have chosen to largely overlook, how Haiti already suffered from weak civic institutions, uncertain public services and limited, fragile infrastructure, all of which worsened even prior to January 2010 in light of political turmoil in the past decade and four successive hurricanes in 2008. What the hurricanes of 2008 weakened and depleted, the earthquake of 2010 literally leveled.

Beyond this, much of the media lacks a deep understanding of what the IHRC is-and is not- tasked with doing to help with Haiti's recovery. Too many appear to think of the IHRC as the chief body responsible for actually implementing projects. That fundamental misunderstanding needs to be addressed aggressively in all messaging moving forward. •

As detailed below, we believe a vigorous, multi-platform communications strategy must be put in place to redefine the narrative and, in so doing, redirect media coverage to make it more accurate, balanced, and consistent with the IHRC's actual accomplishments and objectives.

And we need this to happen quickly - getting our narrative out in the two weeks between now and the November 28 elections.

To that end, this document outlines our approach to this communications strategy and its implementation. We look forward to building on this in upcoming discussions - and also drawing on the outcomes from our broader high-level IHRC strategy session.

Response

if the developing narrative goes unanswered, it will only mount in the lead-up to the January 12, 2011 one-year anniversary of the earthquake. This presents a major obstacle for the IHRC and its ability to play a leading role in the recovery effort – with consequences that go well beyond the realm of communications. The perception of a weak recovery program creates a very real possibility that donors (both countries and private entities) might begin to reduce their funding commitments, while decreasing the IHRC's leverage to press these donors.

Only an equally strong narrative, quickly implemented and forcefully and effectively delivered, can refocus the media's coverage in order to:

- Ensure a clear understanding of the IHRC's actual role and mission as well as important accomplishments over the past several months;
- Demonstrate that momentum on recovery and reconstruction is indeed building, and that the quality of life for the Haitian people is tangibly improving as a result;
- Acknowledge, at the same time, that despite all of the hard work and effort, everyone involved wishes things were moving faster – with a commitment to try to make that happen; and
- Reassure that Haiti's needs remain the focus of international attention, including by pursuing all efforts to make certain that donors fulfill their commitments.

The Strategy

We recommend the IHRC move forward with the communications campaign outlined below, based on the following basic storyline:

- **Re-Setting Expectations -**
Haiti begins the process of rebuilding uniquely disadvantaged: Prior to the January 2010 earthquake, it was one of the most underdeveloped countries in the world and by far the poorest in the Western Hemisphere, one with fragile civic institutions, endemic poverty and limited infrastructure. The massive earthquake – which struck after more than a decade of political turmoil and four major hurricanes less than two years earlier – thoroughly devastated the country's already-weakened political and economic institutions and infrastructure, destroying with it the foundation needed for a robust recovery effort.
- **Even So, Real Progress Is Occurring -**
In the context of Haiti's historic challenges and the aftermath of the devastating earthquake, Haiti and the international community are gradually making progress. The IHRC specifically has approved \$2.6 billion in projects, many of which are now being implemented by private and non-profit entities. At the October Board meeting alone, the IHRC approved 18 projects worth \$777 million in areas that included housing/shelter, education, health, disaster preparedness, agricultural development, energy, environment, and women's/children's issues.

2

Note: It is essential to quickly develop more specific proof points with respect to the projects and other assistance. These need to be part of our narrative right away. The IHRC must be able to share with the media a more detailed project status report – identifying, for example, how many are underway, which are on track to being completed in the near term, etc. And, as noted below, it will also be important to provide a "human face" for each project – showing the positive impact on the lives and well-being of the Haitian people. •

- **Haitian Reconstruction and Recovery Must Remain a Priority -**
While the initial international response was immediate and overwhelming, reconstruction will take years and the international community must work with Haiti to ensure a "better Haiti" emerges from this tragedy. To this end, donor nations and institutions must fulfill their pledges of \$5.5 billion in the near-term. Success in Haiti is predicated on a continued robust Haitian government.

Keys to Successful Implementation

To be successful, the rollout of this narrative must include:

- Strong and compelling Haitian voices (preferably including at least two of our Haitian Board members) who can speak with authority and have sufficient seniority to command the media's attention;
- The strategic use of the IHRC co-chairs, particularly in major international media outlets;
- One or more prominent non-Haitian Board members, including Cheryl Mills from the United States; and
- The creative use of all available platforms, including interviews, op-ed pieces, media access opportunities, social media, and improved use of web-enabled messaging.

Framework for the Message Track

As noted above, we recognize that the IHRC leadership is in the process of re-crafting the overall strategic vision and approach of the Commission – extending well beyond message and communications alone – and will be meeting in the coming days to map out the new strategic plan.

We obviously will want to draw heavily on that in developing updated messaging as rapidly as possible. That said, we cannot afford to wait; key parts of this messaging framework must be launched right away and our leading spokespeople need to be reaching out aggressively over the next two weeks.

To that end, it is already clear that the strong 'counter-narrative' we recommend would include the following specific elements;

Clarifying the IHRCs Roles:

- The IHRCs key roles in post-earthquake recovery are to (1) facilitate and coordinate the flow of needed funds – tracking the disbursement of pledges and working to ensure approved projects are funded; (2) enhance information sharing and transparency – to ensure that the recovery process is open and transparent, and information is widely shared on ongoing and planned projects; and (3) align and engage with key stakeholders, including to promote partnerships, leverage donor resources, and disseminate information on priority needs and objectives.
- All of these are challenging tasks, and while project funding is not yet as far along as desired – currently being in the range of 50–60 percent of overall approved projects – the IHRC continues to make progress on all three fronts.
- The IHRC is not, however, and was never intended to be, an implementing agency. We track and monitor, we bring key parties together, and we work to improve the flow of information, but we are not responsible for project-by-project implementation on the ground.

All of the above messages MUST be front and center in any media and other outreach over the next two weeks. While it will be essential to have a strong, specific positive message of progress in various areas, the narrative needs to also correct the record about the IHRC.

Specific Progress Points:

In addition to the point above about providing more specific data on projects in different sectors, this is where it also will be critical to move quickly on the ground to identify and develop messaging around a significant number of stories that focus on the human side of the recovery effort.

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972167 Date: 10/21/2016

accounts of the post-impact of State's aid were devastated by the earthquake. For each project discussed, the IHRC needs to provide specific examples of the lives improved as a result – the "human face" of the recovery process. Audiences both in Haiti and internationally must better understand the real impact of project assistance on people's daily lives.

- ' • Project approvals: At the most recent Board meeting last month, the IHRC approved eighteen projects with a total value of \$777 million. Roughly 60 percent of that figure already is funded. Those projects will impact more than one million lives in Haiti. These bring the total of approved projects to 49 – with a value of \$2.6 billion, of which half is funded.
- « Debris removal: The IHRC is working with the Government and the international community to meet a goal of having approximately two million cubic meters of downtown Port-au-Prince cleared of rubble by the beginning of 2011. That is a massive undertaking given the unparalleled earthquake devastation, but progress is being made.

10/21/2016

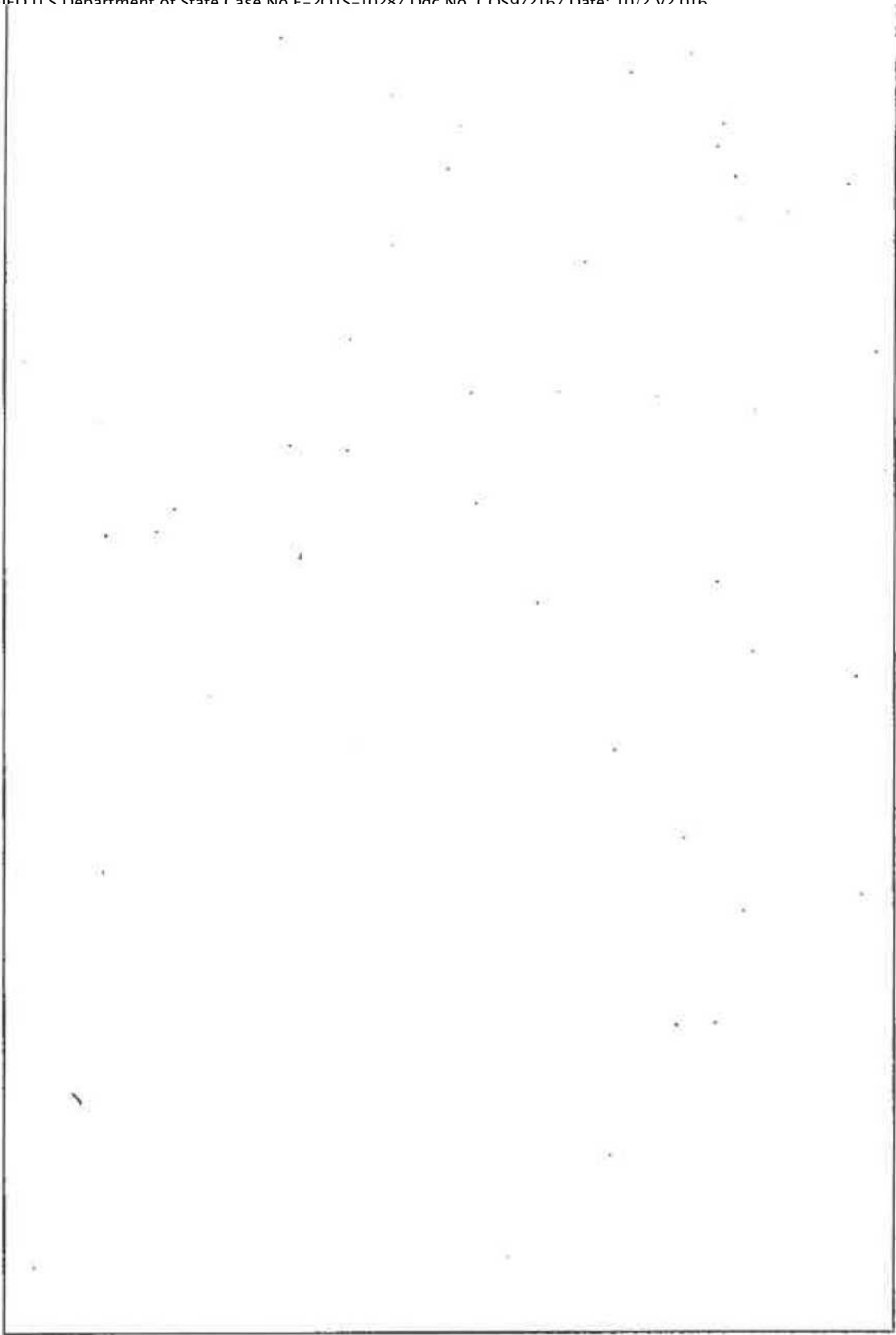
- Shelter The housing teams are working toward a goal of having half of all 'internally displaced persons' in either permanent or temporary shelter (not tents) over the next two months. This is an extremely complicated task, but there is progress, for example, on site preparation for two new population settlements outside of the capital that will help with more permanent housing needs. –
- Education: Over \$1.1 billion in education projects have already been approved by the IHRC, and these are having a real impact on the lives of Haitian youth. For example, the IHRC– approved 'Back to School' education program, being implemented by Haiti's Ministry of Education, is moving forward on new school construction, transitional sites, as well as textbooks, hot ifoea! programs, and so on.
- Infrastructure: The airport that was so dogged back in January is functioning normally with respect to commercial flights, even as efforts are ongoing to make airport facilities and operations more efficient. The heavily-damaged main port has been functioning to near full capacity over the past few months, and the customs and delivery processes are working more efficiently than before the earthquake.
- ¹ Agriculture: A productive farming sector is critical to the future economic success of Haiti, and to date the IHRC has approved well over \$300 million in agriculture-focused projects, of which roughly 75 percent is already funded. These are helping more than 100,000 Haitians earn a livelihood at a very difficult time.

Tactical Implementation

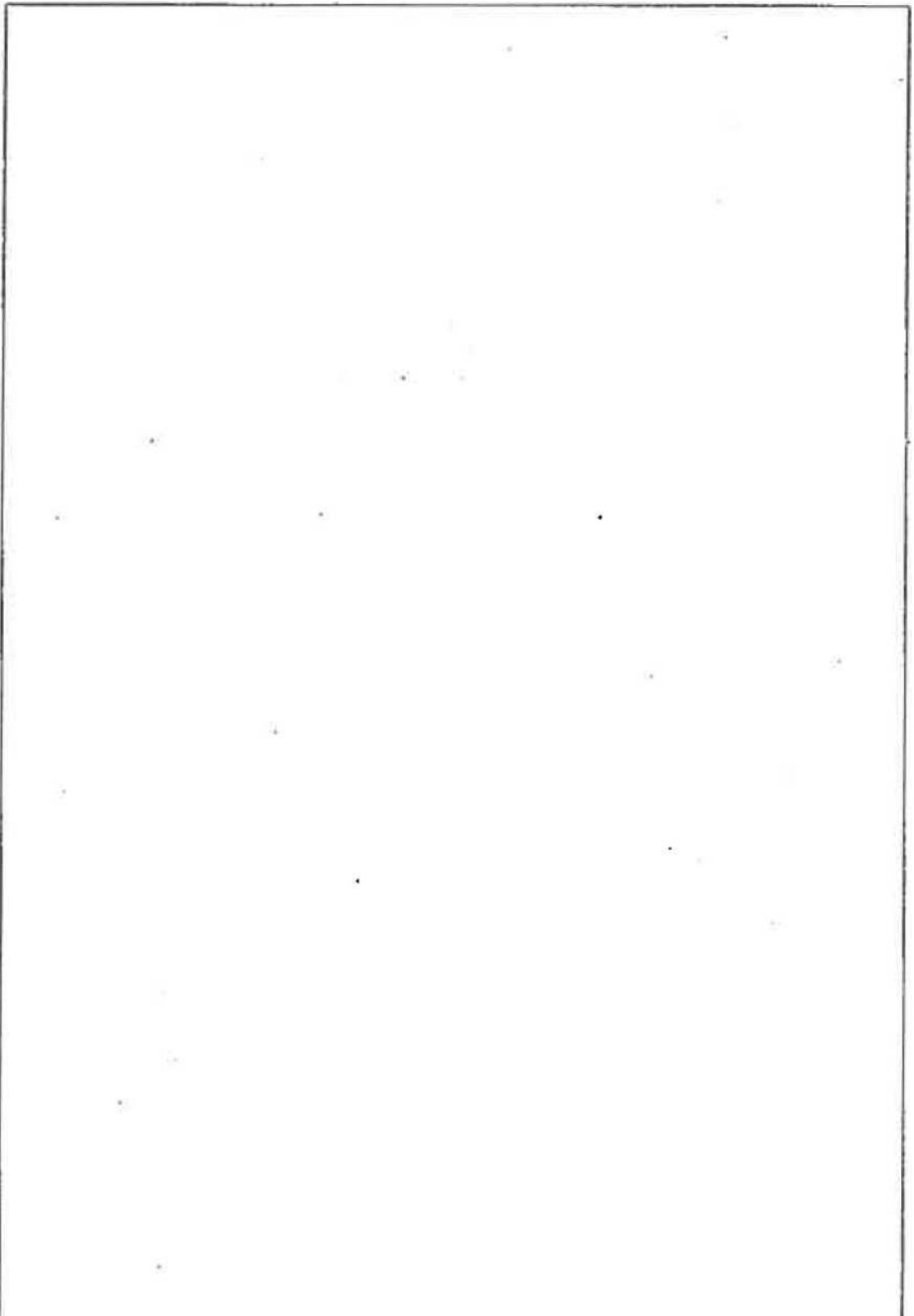
5

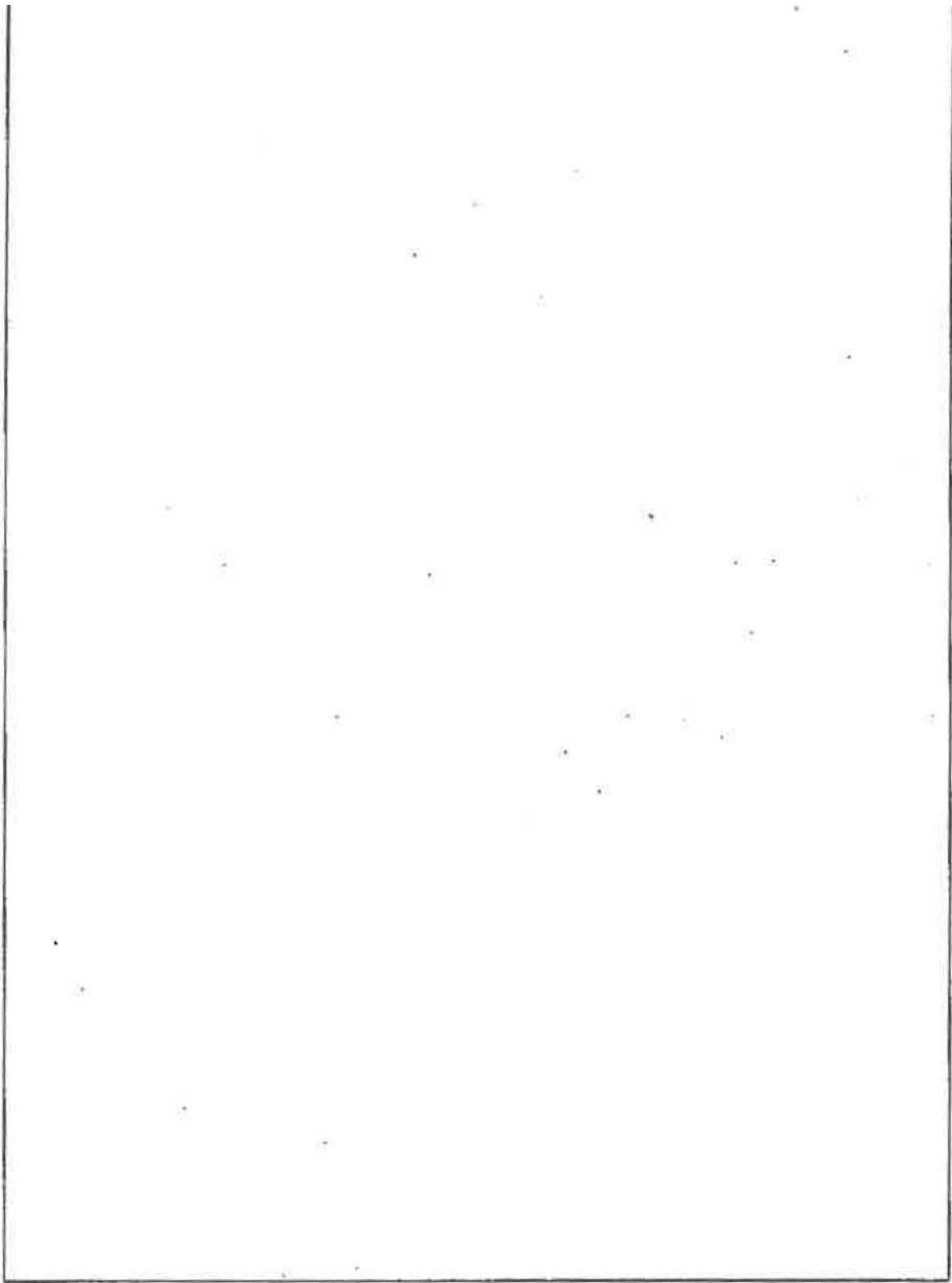
B4

10/21/2016



UN





Concluding Thoughts

We took forward to further discussing both the strategic framework and the Specific tactical implementation proposals spelled out in this document over the next few days.

UNCLASSIFIED U.S. Department of State Case No F-2015-16287 Doc No. C05972167 Date 10/21/2016

We all agree that, despite the significant challenges of the past few months, there is a strong opportunity now, with the right messaging, to begin to turn the tide. It is essential that we work together to do so, especially given that we are now less than two weeks away from national elections in Haiti and under two months from the one-year anniversary of the earthquake.

From: ■ Abedin, Huma
Sent: ' Friday, September 10,20101:34 PM Garcia,
To: Grace A; Zielke, Jessica D Re. Revised Invite
Subject:

Categories: Blue Category

No problem. Thx

From: Garcia, Grace A To: Abedin, Huma; Zielke, Jessica O Sent: Fri Sep 10 13:26:46 2010 Subjed: RE: Revised Invite

Huma - You will have something later this afternoon. GG

From: Abedin, Huma
Sent: Friday, September 10,20101:26 PM
To: Zielke, Jessica D
Cc: Garcia, Grace A
Subject: Re: Revised Invite

1 must have missed that one. Either way, its obviously
Tine Esthers office called me this am about it.
Grace, can u send me numbers pte.

From: Zielke, Jessica D
To: Abedin, Huma
Cc: Garda, Grace A
Sent: Frf Sep 10 13:24:02 2010
Subject: RE: Revised Invite

Grace is the lead for the hotel and is working on the cost and contract with them. We were already moving forward, thought you were on that email chain yesterday?

From: Abedin, Huma
Sent: Friday, September 10, 2010 1:22 PM
To: Zielke, Jessica O; Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
Cc: Wamholz, Jean-Louis; Curtis, Meghann A; Bastfen, Joelle-Eltzabeth; Mcdonald, Kara C; 'Jrgv53f

***** UTO* i JCUwi ua. ncyngmi

'lorahami

Subject: Re: Revised Invite

Ok so let's lock Intercon. Ok so let's lock Intercon.
Jessica, can u separately send me cost for this?

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06018643 Date: 10/21/2016
Sent: Fri Sep 10 13:05:26 2010 Subject: RE: Revised Invite

I spoke with Christopher in A/S Brimmers office yesterday who let me know that space at the UN was not really the best option due to the renovation and fact that it's not a UN co-sponsored event.

From: Abedin, Kuma –
Sent: Friday, September 10, 2010 1:04 PM
To: Mills, Cheryl D; Zielke, Jessica O; Jones, Natalie R; Garda, Grace A
Cc: Warnholz, Jean-Iouis; Curtis, Meghann A; Bastien, Joelle-Bizabeth; MedonaEd, Kara C; 'Gabriel Verrier'; 'Laura Graham*'
Subject: RE: Revised Invite .

Esthers office is willing to make a request for a room from the UN but they haven't done so yet. They seemed to think Haiti was set at the intercontinental.

Do you guys have a preference? Cause if there is a room at the UN, I suspect it will be cheaper and easier for us. I will need logistical info on the size, space, numbers of people and set up before they can make the request.

From: Mills, Cheryl D
Sent: Friday, September 10, 2010 11:58 AM
To: Zielke, Jessica D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-HjOUis; Curtis, Meghann A; Bastien, Joelle-Bizabeth; McDonald, Kara C; 'Gabriel Verref'; 'Laura Graham'; Abedin, Huma
Subject: Revised Invite

- 4) Kara and Joelle are currently reviewing the final guest list. Once that is confirmed along with who is distributing the invitation we are ready to go.

Thank You

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 9:42 AM To: Jones, Natalie A; Garcia, Grace A; Zfelke, Jessica D
Cc: Warnholz, Jean-Louis; Curtis, Mechann A; Bastien, Joelle-EHzabeth; Marshall, Caprtda P; Williams, Stacy D; Garcia, Grace A; Zleike, Jessica D; 'asametj_____k Malonald, Kara C; Jones, Natalie R; Mills, Cheryl D; 'Gabriel Verret*'; 'Laura Graham'; Abedin, Huma; Kennedy, Patrick F
Subject: Special Session of IHRC – ALL READ

Natalie/Grace/Jessica:

Can you update us on where things stand on invite –do we have a final that can be circulated in format?

1. Can one of you with Joelle ensure you are taking the lead on all the tasks on the do memo and sending updates mon/wed and fri with where we are? And if necessary –do an updated to do timeline?
2. The session is now set for 1:00pm – 2:30pm on 20 September. Kara and co is holding the intercontinental. Esther Brimmer has indicated that a room might be available at the UN. Can you all make sure you coordinate with her re nailing down space by noon today so invites can drop today.
3. On invites – it should go today — after circulation can we get it out with appropriate coordination for rsvs.
4. Laura and Gabriel need to advise who is on point for the them.

I am stepping of the coordination business now for good – happy to be consulted and to give guidance as needed but don't want to be the driver. I believe from USG now Jessica and Grace are the drivers. They will consult Laura and Gabriel on matters as needed and where they are not able to timely respond, I will make decisions so we get the venue, invites, rsvs, etc. set and paid for by the USG.

Thanks.

cdm

UNCLASSIFIED U.S. Department of
State Case No. F-2015-16288 Doc
No. C06018644 Date: 10/21/2016

RELEASE IN PART B6|

From: Zielke, Jessica O
; Friday, September 10, 2010 1:27 PM
Sent: Abedin, Huma
To: Garcia, Grace A
Cc: RE: Revised
Subject: Invite
t
Categories: Blue Category

Got It-1 spoke to Christopher le Mon in her office yesterday who gave me the information recommending intercon due to the issues I described.

Thanks

From: Abedin, Huma
Sent: Friday, September 10, 2010 1:26 PM To: Zielke, Jessica O Cc: Garda, Grace A Subject; Re: Revised Invite

I must have missed that one. Either way, its obviously fine Esthers office called me this am about it.
Grace. can u send me numbers pis.

From: Zielke, Jessica D
To: Abedin, Huma
Cc: Garda, Grace A
Sent: Frf Sep 10 13:24:02 2010
Subject: RE: Revised Invite

, Grace is the lead for the hotel and is working on the cost and contract with them. We were already moving forward, thought you were on that email chain yesterday?

From: Abedin, Huma
Sent: Friday, September 10, 2010 1:22 PM,
To: Zielke, Jessica D; Mills, Cheryl D; Jones, Natalie R; Garda, Grace A
Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelle-EFizabeth; Mcdonald, Kara C; 'jrgv53L 'tgrahamI_____1
Subject: Re: Revised Invite

Ok so let's lock intercon.
Jessica, can u separately send me cost for thls?-

I spoke with Christopher In A/S Brimmers office yesterday who let me know that space at the UN was not ready the best option due to the renovation and fact that it's, not a UN co-sponsored event.

From: Abedin, Huma
Sent: Friday, September 10, 2010 1:04 PM
To: Mills, Cheryl D; Ztelke, Jessica D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-LouFs; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Mcdonald, Kara C; 'Gabriel Verret'; 'Laura Graham'
Subject: RE: Revised Invite

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From; Mills, Cheryl D
Sent: Friday, September 10,2010 11:58 AM
To: Zielke, Jessica O; Jones, Natalie R; Garcia, Grace A
Cc; Wamholz, Jean-Louis; Curtis, Meghann A; Bastien, Jodle-Elizabeth; Mcdonald, Kara C; 'Gabriel Verref; 'Laura Graham'; Abedin, Huma Subject: Revised Invite
Thank You

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 9:42 AM To: Jones, Natalie R; Garda, Grace A; Zielke, Jessica D
Cc: Wamhofc, Jean-Loute; Curtis, Meghann A; Bastien, Joelfe-Elfcabeth; Marshall, Caprida P; Williams, Stacy O; Garcia, Grace A; Zielke, Jessica D; 'asamet iModonald, Kara C; Jones, Natalie R; Mills, Cheryl O; 'Gabriel Verret*; B6 'Laura Graham'; Abedtn, Huma; Kennedy, Patrick F
Subject: Special Session of IHRC - ALL READ

Natal ie/G race/Jessica:

Can you update us on where things stand on invite - do we have a final that can be circulated in format?

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- 3 Attached is the updated invitation letter pending information on location per your message about the UN via A/S Brimmer. If we are able to secure that space we will change and recirculate. Otherwise, we will go with the intercontinental, I will coordinate with Grace re: the hotel Space. We are giving the location determination a deadline of noon today as to not delay the process. Lastly on the invitation, we need to know If we should include language on cr 2's or will coordination on substitutes, pluses etc. take place offline?

Thanks.

cdm

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C060186S3 Date: 10/21/2016

From: Garcia, Grace A
Sent: Friday, September 10, 2010 1:25 PM
To: Zielke, Jessica D; Abedin, Huma
Subject: RE: Revised Invite

RELEASE IN PART B6

Categories: Blue Category'

I should have a estimated cost after a phone call shortly and will send it to you. Grace

From: Zielke, Jessica D
Sent: Friday, September 10, 2010 1:24 PM
To: Abedin, Huma
Cc: Garcia, Grace A
Subject: RE: Revised Invite

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From: Abedin, Huma
Sent: Friday, September 10, 2010 1:22 PM
To: Zielke, Jessica O; Mills* Cheyl D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, JeaniLoufe.Cuttis, Meghann A; Bastien, JoeiJe-Elizabeth; Mcdonaid, Kara C; 'jrgv53
'Igrahairj
Subjects Re: Revised Invite

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From: Zielke, Jessica O
To: Abedin, Huma; Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Mcdonaid, Kara C; 'Gabriel Verret*
<ItqvS3I1 'Laura Graham*!
Sent: Fri Sep 10 13:05:26 2010
Subject: RE: Revised Invite

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From: Abedin, Huma
Sent: Friday, September 10, 2010 1:04 PM
To: Mills, Cheryl D; Zleike, Jessica D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Mcdonaid, Kara C; 'Gabriel Verret'; 'Laura Graham*
Subject: RE: Revised Invite

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From: Mills, Cheryl D
Sent: Friday, September 10, 2010 11:58 AM
To: Zielke, Jessica D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastlen, Joelle-Elizabeth; McDonaW, Kara C; 'Gabriel Venref'; 'Laura Graham'; Abedin, Huma Subject: Revised Invite

From: Zielke, Jessica D
Sent: Thursday, September 09, 2010 10:03 AM
To: Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastlen, Joelle-Elizabeth; Marshall, Caprida P; Williams, Stacy D; Garcia, Grace A; 'asametj_____1McDonald, Kara C; Jones, Natalie R; 'Gabriel Verretf'; 'Laura Graham'; Abedin, Huma; / Kennedy, Patrick F
Subject: RE: Special Session of IHRC - ALL READ

Good Morning,

In quick response to the questions below:

- 1) Attached is the updated invitation letter pending information on location per your message about the UN via A/5 Brimmer. If we are able to secure that space we will change and re-distribute. Otherwise, we will go with the intercontinental. I will coordinate with Grace re: the hotel space. We are giving the location determination a deadline of noon today as to not delay the process. Lastly on the invitation, we need to know if we should include language on + 2's or will coordination on substitutes, pluses etc. take place offline?
- 2) Just want to clarify who will be sending out the invitation? Is it Protocol or IHRC? FYI- we have set up a dedicated phone response line and a gmail account to distribute the invite collect responses. Gmail account is IHRCMeetinQ@gmail.com
- 3) I will work with Kara and Joelle directly on all aspects of the coordination for this event including staffing etc.
- 4) Kara and Joelle are currently reviewing the final guest list. Once that is confirmed along with who is distributing the invitation we are ready to go

Thank You

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 9:42 AM To: Jones, Natalie R; Garcia, Grace A; Zielke, Jessica D
Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastlen, Joelle-Elizabeth; Marshall, Caprida P; Williams, Stacy D; Garcia, Grace A; Zielke, Jessica D; 'asametj_____1McDonald, Kara C; Jones, Natalie R; Mills, Cheryl D; 'Gabriel Verretf'; 'Laura Graham'; Abedin, Huma; Kennedy, Patrick F Subject: Special Session of IHRC - ALL READ

Natalie/Grace/Jessica:

Can you update us on where things stand on invite - do we have a final that can be circulated in format?

73

1. Can one of you with Joelle ensure you are taking the lead on all the tasks on the do memo and sending updates mon/wed and fri with where we are? And if necessary - do an updated to do timeline?
2. The session is now set for 1:00pm - 2:30pm on 20 September. Kara and co is holding the intercontinental. Esther Brimmer has indicated that a room might be available at the UN. Can you all make sure you coordinate with her re nailing down space

by noon today so invites can drop today.

3. On invites – it should go today – after circulation can we get it out with appropriate coordination for rsmps.
4. Laura and Gabriel need to advise who is on point for the them.

J

4

I am stepping of the coordination business now for good – happy to be consulted and to give guidance as needed but don't want to be the driver. I believe from USG now Jessica and Grace are the drivers. They will consult Laura and Gabriel on matters as needed and where they are not able to timely respond, I will make decisions so we get the venue, invites, rsmps, etc. set and paid for by the USG.

Thanks.

v

cdm

From: laura f Thursday, September 09, 2010 10:51 PM Mills, Cheryl D; Laura Graham;
Sent: McDonald, Kara Q Gabriel Verret Bastien, Joelle-Elizabeth; Curtis, Meghann A; Martin
To: Bran; Zielke, Jessica D; Abedin, Huma; Garcia, Grace A
Cc: Re: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]
Subject: Blue Category
Categories: B6

Got it. I'm fine w plus 2 Sent via BlackBeny by
AT&T

From: "Mills, Cheryl D" <MillsCD@state.gov>
Date: Thu, 9 Sep 2010 22:48:44 -0400
To: <laural_____t McDonald, Kara C<McDonaldKC@state.gov>; Gabriel
Vcrrretj._____|
Cc: Bastien, Joelle-Elizabeth<Bastieal@state.gov>; Curtis, Meghann
A<CurtisMA@state.gov>; j i _____l Zielke, Jessica D<ZielkeJD@state.gov>; Abedin,
Huma<AbedinH@state.gov>; Garcia, Grace A<GarciaGA@state.gov>
Subject: RE: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]

If you do plus 1, when thefr FM leaves after 60 minutes, you have IHRC member only (and no back-up).

But I am fine with +1. I just don't think it changes much since the table is the table

From: laurel_____tfmaiitoj_____l
Sent: Thursday, September 09, 2010 5:24 PM To:
McDonald, Kara C; Mills, Cheryl D; Gabriel Verret
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; Martin Bratt; Laura Graham; Zielke, Jessica D; Abedin, Huma; Garcia, Grace A
Subject: Re: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]

Why do we need plus 2 on FM? Can we reduce to plus 1. We still need discuss how to manage expectations and wjc concerns that sans announcement decreasing the unfunded gap of 750M on projects announced and+or announcing new projects going to the commission, it will just be speeches.

Sent via BlackBerry by AT&T
J

4 _____
_____t <lauiaf_____a Zielke, Jes
sica _____EXZieFkeJD@state.gov>;
Abedin, _____Huma<AbedinH@state.gov>; Garcia, _____Grace
A<GarciaGA@state.gov>
Subject: RE: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]

1. Invite List; If we cut all except IHRC and Original Haiti Key Players and keep the same formulas below, we would invite 74 people.
2. Table Composition: 41 people at table if you include Haitian IHRC reps) ~~Mjr~~ IHRC rep of other members, and key player FMs. This is the list we definitely want at the table, right? Is there a preference of U. open square, or long/dosed table (seating'all around), with the last being most space efficient?
3. - Overflow/Press-got it, thanks.
4. Invite List spreadsheet: Joelle's working on it.

This email is UNCLASSIFIED.

From: Mills, Cheryl O
Sent: Thursday, September 09, 2010 4:54 PM -
To: McDonald, Kara C; 'Gabriel Verret';
CC: Bastlen, Joeie-Elizabeth; Curtis, Meghann A;]
Jessica D; Abedin, Huma; Garcia, Grace A
Subject: RE: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]

; 'laura'; J; 2ldke, B6

My comments in caps and highlighted below.

From: McDonald, Kara C Sent: Thursday, September 09, 2010 3:53 PM
To: 'Gabriel Verret'; Mills, Cheryl D -
Cc: Bastlen, Joeie-Elizabeth; Curtis, Meghann A; laura; j Zielke,
Jessica D; Abedin, Huma; Garcia/Grace A Subject: RE: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]

Total invite list per the parameters beldwjs 155. The room with a long table (seating on all four sides), 360 degree gallery seating for "audience" can hold about 150. So we are in range if that seating arrangement works (Grace is doing a diagram). Appreciate reactions to that arrangement and the following:

Invite list: Options to limit numbers if needed are: 1) invite only \$10 mil + donors (cuts # by @60 people); 2) Do not allow substitutions for FM+1 for Cat 3 below, i.e. only one rep, if the FM is not available (could cut # by @25). Do we want to allow substitutions for all categories below (except I.c)

Table Shape: A Urshape table, so the "audience" can see table members takes more real estate and can only hold , around 100

Overflow Space: We can do an overflow space for extra seating (and potentially press), If necessary, [go]

Press: If we do spray at top (what we did last year). It takes up less room than If we do a pool for the whole event which will require putting press in overflow..

Joelle is finalizing a spread sheet invite list that all shd scrub before invites launch. Jessica is speaking with Lionel about sending invites from IHRC machinery. Need to launch invites latest tomorrow morning. I would like to see if you can do different spread sheet tabs with options that break down in this approach and approaches you have above. Need to be prepared to accept any country donor who asks to come though at FM level.

Jessica/Grace/Joelle—correct me if anything is off here, k.

This email is UNCLASSIFIED.

From: Gabriel Verret [mailto:_____]
Sent: Thursday, September 09, 2010 2:47 PM
To: Mills, Cheryl D; Mcdonald, Kara C
Cc Bastien, Joelle-Elizabeth; Curtis, Meghann A; _____ Laura _____ Zielke,
Jessica D; Abedin, Huma; Garcia, Grace A
Subject: Re: UNGA – Next steps [LAURA-GABRIEL OTHERS READ]

CDM et at:

See below.

GV.

From: "Mills, Cheryl D" <MillsCD@state.gov>
To: "Mcdonald, Kara C" <McdonaWKC@state.gov>
Cc: "Bastien. Joelle-Elizabeth" <BasttenJ@state.gov>; "Curtis, Meghann A" <CurtisMA@state.gov>;
Laura _____ Gabriel Verret _____ Jessica D"
<ZjelkeJD@state.gov>; "Abedin, Huma" <AbedinH@state.gov>; "Garcia, Grace A" <GardaGA@state.gov>
Sent: Thu, September 9, 2010 11:30:21 AM
Subject: RE: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]

On invites generally:

1. • IHRCmembers'nh?fdllowri&^?^VratiSn:
 - a. country donors: FM + 2 (one of the two being the official board member);
 - b. multilateral organizations: Member +1;
 - c. IHRC representatives of Haiti and groups (e.g., of labor, civil society; diaspora, etc): Member (no plus one and no substitute);
 - d. observers: Member (no plus one – except Cuba and DR – where they get FM +2; and, OAS: Member observer+1)[REMOVE OAS FROM OBSERVERS IN "d" SINCE OAS IS ALREADY A MEMBER (NON* VOTING, BUT FULL MEMBER NONETHELESS OF IHRC. SO SHOULD BE INCLUDED IN :b")
2. HaitiK^T]la»ereVfto'areNOTrIHRC?mfe*mIMuffifUo^
 - a. countries: FM + 1;
 - b. multilateral organization: FM equivalent +1 ; ,[OK]
- j3.\a-31vMiafel^Ddnbret4o^altl
 - a. Countries: FM + 1
 - b. Other organizations: 1 (no plus 1)
4. Ahfetfl^re^T^ff^P6&^g^p.tbatsv?lariqfe ^liKetyln,eifli&ssT^f50f6ll^ as fyi so if we should drop category 3, please Laura/Gabriel – please advise. We will address who sits at the table separately but from a protocol standpoint, it will mean that FM of small contributing donor communities likely will not be at the table (likely category 1 and 2 will be which still may be in excess of 45 folks)

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06018658 Date: 10/21/2016
[I AGREE WITH NEED TO REDUCE, BUT WILL ACCEPT YOUR CALL TO
KARA'S SUGGESTION OF \$10 MILLION THRESHOLD.]

Laura – Gabriel – others – reactions? •

My rational for 3 is they should have chance to hear directly from GOH on this moment of donor engagement. But it will be too big so we could limit it per Kara suggestion to just those contributing 10M or more and the room is then much more manageable.

Laura/Martin – can you provide the list of members for Invitation (name, email, designation) for our protocol office?

cdm

From: Mills, Cheryl D [RELEASE - IN PART B6]
Sent: Thursday, September 09, 2010 10:26 PM
To: 'laura' _____; Zielke, Jessica D; Garcia, Grace A; McDonald, Kara C
Gabriel Verret
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; Martin Bratt; Abedin, Huma RE: UNGA • Next Steps
Subject: [LAURA-GABRIEL OTHERS READ]

Categories: Blue Category B6

Right - this was always my table rec - the 28

From: laura _____; rmaBtol _____
Sent: Thursday, September 09, 2010 9:47 PM
To: Zielke, Jessica D; Mills, Cheryl D; Garcia, Grace A; McDonald, Kara C; Gabriel Vermet
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; Martin Bratt; Laura Graham; Abedin, Huma
Subject: Re: UNGA • Next steps [LAURA-GABRIEL OTHERS READ]

Good

Sent via Black Berry by AT&T

From: "Zielke, Jessica D" <ZielkeJD@state.gov>
Date: Thu, 9 Sep 2010 18:20:55 -0400
To: Mills, Cheryl D <MillsCD@state.gov>; Garcia, Grace A <GarciaGA@state.gov>; McDonald, Kara C <McDonaldKC@state.gov>; Gabriel Verret
Cc: Bastien, Joelle-Elizabeth <BastienJ@state.gov>; Curtis, Meghann A <CurtisMA@state.gov>;
{ _____ } 1 <lauraj _____>; Abedin, Huma <AbedinH@state.gov>
Subject: RE: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]

With your revised suggestions on Invitees we would be looking at 28 at the table vs. 41
An additional 46 seated within the room, either seated behind their IHRC rep or within the viewing audience for others.

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 6:09 PM
To: Garcia, Grace A; ModonaW, Kara C; 'Gabriel Verret' _____
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; _____
Jessica D; Abedin, Huma _____
Subject: RE: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]

Not following on table set up - and any other
plus 1 somewhere nearby?
cdm

From: *McDonald, Kara C
Sent: Thursday, September 09, 2010 11:53 AM
To: Mills, Cheryl D
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann
Subject: RE: UNGA - Next Steps

83

Cheryl - on invite list.

" 1. Want to confirm we don't intend SYG Ban to be at this event. Right?

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06018669 Date: 10/21/2016
CC: Bastien, Joelle-Elizabeth; Curtis, Meghann A; (aura
Jessica D; Abedin, Huma Subject; RE: UNGA - Next steps [LAURA-
GABRIEL OTHERS READ]

B6

Will have diagrams of the hollow square option and conference table option shortly from the hotel. Grace

Promi Mcdonald, Kara C
Sent: Thursday, September 09, 2010 5:09 PM .
To: Mills, Cheryl D; 'Gabriel Verret'
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; Jessica O; Abedin,
Huma; Garcia, Grace A
Subject: RE: UNGA - Next Steps (LAURA-GABRIEL OTHERS READ)

Zielke,

1. Invite Ust: If we cut ail except IHRC and Original Haiti Key Players and keep the same formulas below, we wojld invite 74 people.
2. Table Composition: 41 people at table if you include Haitian IHRC reps, FM or ihRC ~~rep~~ of other members, and key player FMs. This is the list we definitely want at the table, right? is there a preference of U, open square, or long dosed table (seating all around); with the last being most space efficient?
3. **Overflow/Press—got It, thanks.**
4. invite Ust spreadsheet: Joelle's working on it.

This email is UNCLASSIFIED.

From: Mills, Cheryl O
Sent: Thursday, September 09, 2010 4:54 PM
To: Mcdonald, Kara C; 'Gabriel Verret'
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; f; 'laura' I Ztelte,
Jessica D; Abedin, Huma; Garcia, Grace A
Subject: RE: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]

My comments in caps and highlighted below.

From: Mcdonald, Kara C
Sent: Thursday, September 09, 2010 3:53 PM
To: 'Gabriel Verref; Mills, Cheryl D
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; t iaura(~1 Zielke,
Jessica D; Abedin, Huma; Garcia, Grace A
Subject: RE: UNGA - Next steps [LAURA-GABRIEL OTHERS READ]

Total invite list per the parameters below is 155. The room with a long table (seating on all four sides), 360 degree gallery seating for "audience" can hold about ISO. So we are in range if that seating arrangement works [Grace is doing a diagram). Appreciate reactions to that arrangement and the following;

Invite Ust: Options to limit numbers If needed are: 1) Invite only \$10 mil + donors (cuts tt by @60 people); 2) Do not allow substitutions for FM+1 for Cat 3 below, i.e. only one rep, if the FM is not available (could cut # by @>25). Oo we want to allow substitutions for all categories below (except l.c below)? [CUT ALLNOTJfy ThRC AN60RI\$7NAL HAITI KEY- j^YE^ WHAT DOESTHAT GEJ^TO'^UMB^R WT\$?!!

shape table, so the "audience" can see table members takes more real estate and can only hold
around 100
'B ■

Overflow Space: We can do an overflow space, for extra seating (and potentially press), If necessary.

Press; If we do spray at top (what we dfd last year), it takes up less room than if we do b pool for the whole event which will require putting press in overflow. [QJjW

Joelfe Is finalizing a spread sheet Invite list that all shd scrub before Invites launch. Jessica Is speaking with Lionel about ^end^invit« from IHRC
inv^s l^est tomorrow

Jessica/Grace/Joelle—correct me if anything is off here, k.

This email is UNCLASSIFIED.

From: Gabriel Verret (mailto:Q
Sent: Thursday, September 09, 2010 2:47 PM ^
To: Mills, Cheryl D; Mcdonaid, Kara C *
Cc: Bastien, Joelle-Elliabeth; Curtis, Meghann A!
Jessica D; Abedin, Huma; Garcia, Grace A
Subject: Re: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]

B6

COM et «L:

See below.

GV.

From: "Mills, Cheryl D" <toilfeCp@state.gov>
To: "Mcdonaid; Kara C <McdonafdkC@state.gov>
Cc: "Bastien, JoeHe-Elizabeth" <Bastfenj@stete.gov>; "Curtfs, Meghann A* <CurtlsMA@state.gov>;
fauraC ^1 » ^ L i it ,
jGabriel Verret l

; "Zleike, Jessica D*

^ZieiKeJUC)state?gbv>T"A^dln, Huma" <AbedinH@state.gov>; "Garcia, Grace A"
<GercfaGA@statie.gov> / Sent: Thu, September 9,2010 11:30:21 AM
Subject: RE: UNGA - Next Steps [LMJRA-GABRIEL OTHERS READ]

.On invites generally:

1. "a. country donors: FM + 2 (one of the two being the official board member):
b. muftilateral organizations: Member+1;
c. IHRC representatives of Haiti and groupis (e.g., of labor, civil society, diaspora, etc): Member (no plus one and no substitute); ...
d. observers: Member (no plus one – except Cuba and DR – where they get FM +2; and. OAS: Member observer+1)

[REMOVE OAS FROM OBSERVERS-IN "cT SINCE OAS IS ALREADY A MEMBER (NONVOTING, BUT FULL MEMBER NONETHELESS OF IHRC. SO SHOULD BE INCLUDED IN "b")

2. ftaili Kev PiaveYs IHRC⁶ members iivfollowina configuration:
- a. countries: FM + 1;
 - b. multilateral organization; FM equivalent + 1:
- [OK]

31 March PononTto Haiti

- a. Countries: FM + 1
 - b. Other organizations: 1 (no plus 1)
4. Any oifiers? This Wiil'be a gro yf that—is'l arg6—^ii kie! y in excess■ of 150 folk\$ as fyi so if we should drop category 3, please Laura?Gabriel – please advise. We will address who sits at the table separately but from a protocol standpoint, it will mean that FM of small contributing donor communities likely will not be at the table (likely category 1 and 2 will be which still may be in excess of 45 folks)
- [I AGREE WITH NEED TO REDUCE, BUT WILL ACCEPT YOUR CALL. I LIKE KARA'S SUGGESTION OF \$10 MILLION THRESHOLD.]

Laura – Gabriel – others – reactions?.

i *

My rational for 3 is they should have chance to hear directly from GOH on this moment of donor engagement. But it will be too big so we could limit it per Kara suggestion to just those contributing 10M or more and the room is then much more manageable.

Laura/Martin – can you provide the list of members for invitation (name, email, designation) for our protocol office?

From; **IRELEASB IN PART B6| B6**
Sent: Thursday, September 09,201010:14 PM Zielke, Jessica D, MifJs, Cheryl O; Jones,
To; Natalie R; Garcia, Grace A Warnbolz, Jearv-Louis; Curtis, Meghann A Bastien, Joelte-
Cc: Elizabeth; Marshall, Capricia P; Williams, Stacy D;
asametl_____I Mcdonald, Kara C irovi_____Kbedia
Subject; Huma; Kennedy, Patrick F; Lionel Moise; Margaret Steenburg Re: Special Session of
IHRC - ALL READ
Categories: Slue Category

Great
Laura Graham
Chief Operating Officer
& Chief of Staff to President Clinton
The Clinton Foundation
55 W 125th St. NY. NY 10027

212-346-9855 fax

Please consider the environment before printing this e-mail

From: Zielke, Jessica D
To: Laura Graham; Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
Cc: Warnhob. Jean-Louls; Curtis, Meghann A; Bastien. Joelle-Elizabeth; Marshall, Capricia P; Williams, Stacy D;
asametl_____I; Mcdonald, Kara C; jrgv53[____]; Abedin, Huma; Kennedy, Patrick F; Lionel Moise
Sent: Thu Sep 09 12:23:02 2010
Subject: RE: Special Session of IHRC • ALL READ
Thank you- will get in touch with Lionel directly

From: _____I
Sent: Thursday, September 09,2010 12:01 PM
Tq: Zielke, Jessica D; Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
Cc: Wamholz, Jean-Loub; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Marshall, Capricia P; Williams, Stacy D;
asametl_____I/Mcdonald, Kara C; Jrgv53]~_____I Abedin, Huma; Kennedy, Patrick F; Lionel Moise
Subject: Re: Special Session of IHRC - ALL READ

The commission has email addresses - which we should use for rsvps for consistency sake. CF manages those accounts for the IHRC, but happy to have state get temp access to it and manage rsvps for this event to simplify process. Adding Lionel from my team who can give you access to the Co-charr and board rsvp accounts. I would use-the Co-chair account for this or we could have commission tech team create new acct specific to this event. Let lionet know. Thx
Laura Graham-
Chief Operating Officer
& Chief of Staff to President Clinton
The Clinton Foundation
55 W 125th St NY. NY 10027

212348-9855 fax
L— — ■ □

Laura@presidentclinton.com

Please consider the environment before printing this e-mail

From: Zielke, Jessica D
To: Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelfe-Elizabeth; Marshall, Capricia P; Williams, Stacy D ; Garcia, Grace A; asamet[] \ Mcdonald, Kara C; Jones, Natalie R; Gabriel Verret; Laura Graham; Abedin, Huma; Kennedy, Patrick F Sent: Thu Sep 09 10:03:20 2010 Subject: RE: Special Session of IHRC
- ALL READ Good Morning,

In quick response to the questions below:

- 1] Attached is the updated invitation letter pending information on location per your message about the UN via A/S Brimmer. If we are able to secure that space we will change and recirculate. Otherwise, we will go with the Intercontinental. I will coordinate with Grace re: the hotel space. We are giving the location determination a deadline of noon today as to not delay the process. Lastly on the Invitation, we need to know if we should include language on + 2's or will coordination on substitutes, pluses etc. take place offline?
- 2) Just want to clarify who will be sending out the invitation? Is it Protocol or IHRC? FYI- we have set up a dedicated phone response line and a gmail account to distribute the invite collect responses. Gmail account is IHRCMeetrno@omail.com •
- 3} I will work with Kara and Joelle directly on all aspects of the coordination for this event including staffing etc.
- 4) Kara and Joelle are currently reviewing the final guest list. Once that is confirmed along with who is distributing the invitation we are ready to go

- Thank You
3. On invites - it should go today - after circulation can we set it out with appropriate coordination for rsvps.
 4. Laura and Gabriel need to advise who is on point for the them.

I am stepping of the coordination business now for good - happy to be consulted and to give guidance as needed but don't want to be the driver, I believe from USG now Jessica and Grace are the drivers. They will consult Laura and Gabriel on matters as needed and where they are not able to timely respond. I*will make decisions so we get the venue, invites, rsvps, etc. set and paid for by the USG.

Thanks.

cdm⁷

7 Can one of you with Joelle ensure you are taking the lead on all the tasks on the do memo and sending updates mon/wed and fri with where we are? And if necessary - do an updated to do timeline?

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No.
C06018710 Date: 10/21/2016

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No.
C0801B710 Date: 10/21/2016

Front: laural _____
Sent: Thursday, September 09, 2010 4:56 PM Mills, Cheryl O; Mcdonald, Kara C; Gabriel Verret
To: Bastien, Joelle-Elisabeth; Curtis, Meghann A; Martin Bratt; Laura Graham; Zielke, Jessica O; Abedin,
Cc: Huma; Garcia, Grace A Re: UNGA - Next Steps [LAURA-GABRIEL OTHERS READ]
Subject: Blue Category
Categorise:

86

See my comments in other email. I think we need get on the
phone and discuss. Sent via BlackBeiry by AT&T

From: "Mills, Cheryl D" <MillsCD@state.gov>
Date: Thu, 9 Sep 2010 16:54:00-0400
To: Mcdonald, Kara C <McdonaldKC@state.gov>; Gabriel Verret! _____
Cc: Bastien, Joelle-Elisabeth <BastienJ@state.gov>; Curtis, Meghann A <CurtisMA@state.gov>;
_____ <laura> _____; Zielke, Jessica D <ZielkeJD@state.gov>;
Abedin, Huma <AbedinH@state.gov>; Garcia, Grace A <GarciaGA@state.gov>
Subject: RE: UNGA - Next Steps (LAURA-GABRIEL OTHERS READ]

My comments in caps and highlighted below.

From: Mcdonald, Kara C
Sent: Thursday, September 09, 2010 3:53 PM
To: 'Gabriel verref; Mills, Cheryl D
Cc: Bastien, Joelle-Elisabeth; Curtis, Meghann A; _____; i _____; laura _____; Zielke,
Jessica D; Abedin, Huma; Gaicfa, Grace A
Subject: RE: UNGA - Next Steps (LAURA-GABRIEL OTHERS READ]

total Invite list per the parameters below is 155. The room with a long table (seating on all four sides), 360 degree gallery seating for "audience" can hold about 150. So we are in range if that seating arrangement works (Grace is doing a diagram). Appreciate reactions to that arrangement and the following:

Invite List: Options to limit numbers if needed are: 1) invite only \$10 mil + donors (cuts# by €>60 people); 2) Do not allow substitutions for FM+1 for Cat 3 below, i.e. only one rep, if the FM is not available (could cut ft by @25). Do we want to allow substitutions for all categories below (except l.c below)? [CUJ-ALU N.OX.in [HRCrANE!ORIGIN^HAIT((KEV: ftLAYEftSr WHATDOES'TtiAT.GET.USTQNUMBER.WISg?]

Table Shape: A U-shape table, so the "audience" can see table members takes more real estate and can only hold around 100 totalrjHAVC^FMQR'IHRC-RERbNLY^Af^BLE^TH^OTHER'BEHIND^HOWi'MANY.WOLIL'D^BE-'APTHE rABLgi

Overflow*5pace; We can do an overflow space for extra seating (and potentially press), if necessary, ffig)

Press: if we do spray at top (what we did last year), it takes up less room than if we do a pool for the whole event which will require putting press in overflow. IONLY%T Thei-TORI

Joelle is finalizing a spread sheet Invite list that all shd scrub before Invites launch. Jessica is speaking with Lionel about sending invites from IHRC machinery. Need to launch invites latest tomorrow

Jesslca/Grace/JoeMe—correct me if anything is off here, k

This email is UNCLASSIFIED.
From: Gabriel Ve»Tet (mailto:
Sent: Thursday/ September 09 2010 11:37
To: Mills, Cheryl D; Mcdonald, Kara C
Cc: Bastien, Joelle—Elfeabeth; Curtis, Meghann A; iaurai j Zielke,
Jessica O; Abedin, Huma; Garcia, Grace A
Subject: Re: UNGA – Next steps [LAURA—GABRIEL OTHERS READ]

CDMet al.:
See below.
GV.

From: "Mills, Cheryl D" <MillsCD@state.gov>
To: "Mcdonald, Kara C" <McDonaldKC@state.gov>
Cc: "Bastien, Joelle—Elfeabeth" <BastierJ@state.gov>; "Curtis, Meghann A" <CurtisMA@state.gov>;
"Iaurai" <Iaurai@state.gov>; "Gabriel Verret" <GabrielVerret@state.gov>; "Zielke, Jessica D" <ZielkeJD@state.gov>; "Abedin, Huma" <AbedinH@state.gov>; "Garcia, Grace A" <GardaGA@state.gov>
Sent: Thu, September 9, 2010 11:30:21 AM
Subject: RE: UNGA – Next Steps [LAURA—GABRIEL OTHERS READ]

On invites generally:

1. TIHRC&mefnt^
 - a. country donors: FM + 2 (one of the two being the official board member);
 - b. , multilateral organizations: Member +1;
 - c. IHRC representatives of Haiti and groups (e.g., of labor, civil society, diaspora, etc): Member (no plus one and no substitute);
 - d. observers: Member (no plus one – except Cuba and DR – where they get FM +2;and, OAS: Member observer+1)[REMOVE OAS FROM OBSERVERS IN "d" SINCE OAS IS ALREADY A MEMBER (NON VOTING, BUT FULL MEMBER NONETHELESS OF IHRC. SO SHOULD BE INCLUDED IN "b")
2.
 - a. countries: FM + 1;
 - b. multilateral organization: FM equivalent +1; * IOKJ

asaafIMBBwaaBEMaiB
a. Countries: FM V1

*

4

b. Other organizations: 1 (no. plus 1)'

4. as fyi so if we should drop category 3, please Laura/Gabriel – please advise. We will address who sits at the table separately but from a protocol standpoint, it will mean that FM of small contributing donor communities likely will not be at the table (likely category 1 and 2 will be which still may be in excess of 45 folks)
[I AGREE WITH NEED TO REDUCE, BUT WILL ACCEPT YOUR CALL. I LIKE KARA'S SUGGESTION OF \$10 MILLION THRESHOLD.]

Laura – Gabriel – others – reactions?

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Laura/Martin – can you provide the list of members for invitation (name, email, designation) for our protocol office?

cdm

From: McDonald, Kara C*

Sent: Thursday, September 09, 2010 11:53 AM To: Mills, Cheryl D

Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A Subject: RE: UNGA • Next Steps

*

Cheryl— on-invite list:

1. Want to confirm we don't intend SYG Ban to be at this event. Right?
2. Are we still doing Head of Del + 2?
3. Invite list with just IHRC members, Key players (not on IHRC), and a IPI/IOs is 42. If we do Head of Del +2, we are at @ 120 invitees. Do you still want to try to include other significant donors (say over .10 mil)? That would add another 30–50 people. We are checking room to ensure can hold.

This email is UNCLASSIFIED.

RELEASE IN PART B6

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 4:46 PM
To: laural [redacted] McDonald, KaraC
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; MartinBratt Gabriel Verret; Zielke, Jessica D; Abedin, Huma; Garcia, Grace A Subject RE: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]
Categories: Blue Category

B6

It will be big (3 b Is on like 3 entities – IFRC, Interaction and one other).

That said – fine to limit to 1 & 2.

From: laural [redacted] [mailto: [redacted]]
Sent: Thursday, September 09, 2010 4:32 PM To: Mills, Cheryl D; McDonald, Kara C
Cc: Bastien, Joelle-Elizabeth; Curtis, Meghann A; Martin Bratt; Laura Graham; Gabriel Verret; Zielke, Jessica D; Abedin, Huma; Garcia, Grace A
Subject: Re: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]

We are concerned this is too big to get any real work done and its going to be speeches and nothing results. I'm worried about managing expectations with a large group. Do we need to include alt of these categories? Who is 3b, NGOs? I think we need to discuss.

Sent via BlackBerry by AT&T

From: "Mills, Cheryl D" <MiilsCD@state.gov>
Date: Thii, 9 Sep 2010 12:30:21 -0400
To: McDonald, Kara C <McdonaldKC@state.gov>
Cc: Bastien, Joelle-EH zabcth <Bastienj@siate.gov>; Curtis, Meghann A <CurtisMA@state.gov>; Zielke, Jessica D <ZielkcjD@state.gov>; Abedin, Huma <AbedinH@state.gov>; Garcia, Grace A <GarciaGA@state.gov>
Subject: RE: UNGA – Next Steps [LAURA-GABRIEL OTHERS READ]

On invites generally:

- r.
 - a. country donors: FM + 2 (one of the two being the official board member);
 - b. multilateral organizations: Member+1;
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 - d. observers: Member (no plus one –except Cuba and DR –where they get FM +2; and, OAS: Member observer +1]
- 2. ~~Haiti Key Players who are NOT IHRC members in following configuration:~~
 - a. countries: FM + 1;
 - b. multilateral organization: FM equivalent +1;

8 Want-to confirm we don't intend SYG Ban to be at this event. Right?

jf."31 MarchPonors toHaitl

- a.** Countries: FM + 1
 - b.** Other organizations: 1 (no plus 1)
4. S^ny jp^hers? Jhjs wjl) be a^gmjp thftis large -r'Jlkfely lnexnQs.of iSOioTk^ as fvi so if we should drop category 3, please Laura/Gabriel – please advise. We will address who sits at the table separately but from a protocol standpoint, it will mean that FM of small contributing donor communities likely will not be at the table (likely category 1 and 2 will be which still may be in excess of 45 folks)

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Laura/Martin – can you provide the list of members for invitation (name, email, designation) for our protocol office? cdm

[RELEASE IN PART Bf]

From: Zielke, Jessica D
Sent: Thursday, September 09, 2016 1:09 PM
To: Abedin, Huma
Subject: RE: Special Session of IHRC – ALL READ

Categories: Slue Category

At my desk if you want to chat– 73064

From: Abedin, huma
Sent: Thursday, September 09, 2016 12:27 PM –
To: Zielke, Jessica D; 'Laura Graham'; Mills, Cheryl D; Jones, Natalie R; Gardia, Grace A
Cc: Warnholz, Jean-Loufs; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Marshall, Caprida P; Williams, Stacy D;
'asamet' : Mcdonald, Kara C; 'Jrgv53' Kennedy, Patrick F; 'Lionel Moise'
Subject: RE: Spedal Session of IHRC – ALL READ

Jessica, I will loop you into the venue conversation

From: Zielke, Jessica D
Sent: Thursday, September 09, 2016 12:23 PM
To: 'Laura Graham'; Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A
Cc: Warnholz, Jean-Loufs; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Marshall, Caprfa P; Williams, Stacy D;
asemet : Mcdonald, Kara C; 'Jrgv53' Abedin, Huma; Kennedy, Patrick F; Lionel Moise
Subject: RE: Spetfal Session of IHRC – ALL READ

Thanh you– will get in touch with Lionel directly

From: Laura Graham [mailto:]
Sent: Thursday, September 09, 2016 12:01 PM
To: zrelke, Jessica D; Mills, Cheryl D; Jones, Natalie R; Gardia, Grace A
Cc: Warnholz, Jean-Lou Is; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Marshall, Caprida P; Williams, Stacy D;
asametf : Mcdonald, Kara C; 'Jrgv53' Abedin, Huma; Kennedy, Patrick F; Lionel Moise
Subject: Re: Spedal Session of IHRC – ALL READ

The commission has email addresses * which we should use for rsyps for consistency sake. CF manages those accounts for the IHRC, but happy to have state get temp access to it and manage rsyps for this event to simplify process. Adding Lionel from my team who can give you access to the Co-chair and board rsvp accounts. I would use the Co-chair account for this or we could have commission tech team create new acct specific to this event. Let Lionel know. Thx Laura Graham
Chief Operating Officer & Chief of Staff to President Clinton The Clinton Foundation 55 W 125th St, NY, NY 10027
" " –
212-348-9855 fax. _____

Please consider the environment before printing this e-mail

From: Zielke, Jessica O

To: Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A

Cc: Wamholz, Jean-Louis; Curtis, Meghann A; Bastien, Joeile-Elteabeth; Marshall, Caprida P; Williams, Stacy O; Garcia, Grace A; a same t-1; McDonald, Kara C; Jones, Natalie R; Gabriel Verret; Laura Graham; Abedin, Huma; Kennedy, Patrick F

Sent: Thu Sep 09 10:03:20 2010

Subject: RE: Special Session of IHRC * ALL READ

Good Morning,

1

In quick response to the questions below;

- 1) Attached is the updated invitation letter pending information on location per your message about the UN via A/S Brimmer, if we are able to secure that space we will change and re-distribute. Otherwise, we will go with the Intercontinental. I will coordinate with Grace re: the hotel space. We are giving the location determination a deadline of noon today as to not delay the process. Lastly on the invitation, we need to know if we should include language on + 2's or will coordination on substitutes, pluses etc. take place offline? –
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- 3) I will work with Kara and Joele directly on all aspects of the coordination for this event including staffing etc.
- 4) Kara and Joelle are currently reviewing the final guest list. Once that is confirmed along with who is distributing the invitation we are ready to go

Thank You

I am stepping of the coordination business now for good – happy to be consulted and to give guidance as needed but don't want to be the driver. I believe from USG now Jessica and Grace are the drivers. They will consult Laura and Gabriel on matters as needed and where they are not able to timely respond, I will make decisions so we get the venue, invites, rsvps, etc. set and paid for by the USG.

Thanks.

cdm

RELEASE IN PART B6

From: Gabriel Verret
Sent: Thursday, September 09, 2010 12:02 PM
To: Laura Graham; Mcdonald, Kara C; Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A; Zielke, Jessica D; Sylvain Cotf; Sylvain CotA
Cc: Wamholz, Jean-Louis; Curtis, Meohann A; Bastien, Joelle-Elizabeth; Marshall, Capricia P; Williams, Stacy D; asametj I
Subject: Re: Special Session of IHRC - ALL READ
Categories: Blue Category B6

Per earlier mail, please put Sylvain
as well. GV.

Prom: Laura Graham
To: "McdonaldKC@state.gov" <McdonaWKC@state.gov>; "millsod@state.gov" <millsod@state.gov>; "JonesNRI@state.gov" <JonesNRI@state.gov>; "GarciaGA@state.gov" <GarciaGA@stBte.gov>; "7telke3D@state.gov" <ZleikelD@state.gov>
Cc: "Wamholzj@state.gov" <Wamholzj@state.gov>; "CurtisMA@state.gov" <CurtisMA@state.gov>; "6asttenj@state.gov" <BasOenj@state.gov>; "MarshallCP@state.gov" <MarshallCP@state.gov>; "WilliamsSD3@state.gov" <WilliamsSD3@state.gov>; "asametj" <asametj@state.gov>; "AbedinH@state.gov" <AbedinH@state.gov>; "KennedyPF@SBte.gov" <KennedyPF@state.gov>; Terry Krinvic j . Sent: Thu, September 9, 2010 10:57:02 AM Subject: Re: Special Session of IHRC - ALL READ

Please Include Terry Krinvic and her assigned scheduling desk who will be wjc representatives on these m-w-f calls. Thx
fg
Laura Graham
Chief Operating Officer
& Chief of Staff to President Clinton
The Clinton Foundation
55 W 125th St. NY. NY 10027
212-348-9055 fax

Please consider the environment before printing this e-mail

From: Mcdonald, Kara C
To: Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A; Zleike, Jessica D
Cc: Wamholz, Jean-Louis; Curtis, Meohann A; Bastien, Joelle-Elizabeth; Marshall, Capricia P; Williams, Stacy D; Garda, Grace A; Zleike, Jessica D; asametj ; JonesfNatalie R; Gabriel Verret; Laura Graham; Abedin, Huma ; Kennedy, Patrick F
Sent: Thu Sep 09 10:24:50 2010
Subject: RE: Spedal Session of IHRC - ALL READ
Great, thanks, Cheryl.
Yes, venue/invite drop is priority today.

I'd like to institute M/W/F coordination calls on the event with the key logistics folks, so we are all lashed up. Will include folks from this group and small number of S/ES and USUN people on the ground in NYC. We'll circulate call-in info and time shortly.

UNCLASSIFIED U.S. Department of State Case No. F-2015-16286 Doc No. C06018740 Date: 10/21/2016
v/

This email is UNCLASSIFIED.

From: Gabriel Verret B6. RELEASE IN PART B6
Sent: Thursday, September 09, 2016 1:20 PM
To: Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A; Zielke, Jessica D; Sylvain Cote; Sylvain Cote
Cc: Wamholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Marshall, Capricia P; Williams, Stacy O; Garcia, Grace A; Zielke, Jessica D; asameh, I McDonald, Kara C; Jones, Natalie R; Mills, Cheryl D; fcaura Graham; Abedin, Huma; Kennedy, Patrick F; Shela Caze; Gessie Bellerive; Martin Bratt Re: Special Session of IHRC – ALL READ
Subject: Blue Category

Categories:

All:
Point for me will be Sylvain Cote:
- Sylvain Cote
- Sylvain Cote

-Office:
-Cell :

GV.

From: "Mills, Cheryl D" <MillsCD@state.gov>
To: "Jones, Natalie R" <JonesNRI@state.gov>; "Garcia, Grace A" <GarciaGA@state.gov>; "Zielke, Jessica D" <ZielkeJD@state.gov>
Cc: "Wamholz, Jean-Louis" <WamholzJ@state.gov>; "Curtis, Meghann A" <CurtisMA@state.gov>; "Bastien, Joelle-Elizabeth" <BastienJ@state.gov>; "Marshall, Capricia P" <MarshallCP@state.gov>; "Williams, Stacy D" <WilliamsSD3@state.gov>; "Garcia, Grace A" <GarciaGA@state.gov>; "Zielke, Jessica D" <ZielkeJD@state.gov>; "asameh, I McDonald, Kara C" <McDonaldKG@state.gov>; "Jones, Natalie R" <JonesNRI@state.gov>; "Mills, Cheryl D" <MillsCD@state.gov>; Gabriel Verret <jrv531@state.gov>; Laura Graham <Grahamf@state.gov>; "Abedin, Huma" <AbedinH@state.gov>; "Kennedy, Patrick F" <KennedyPF@state.gov>
Sent: Thu, September 8, 2016 8:41:50 AM
Subject: Special Session of IHRC * ALL READ

Natalie/Grace/Jessica:

Can you update us on where things stand on invite – do we have a final that can be circulated in format?

1. Can one of you with Joelle ensure you are taking the lead on all the tasks on the do memo and , sending updates mon/wed and fri with where we are? And if necessary – do an updated to do timeline?
2. The session is now set for 1:00pm – 2:30pm on 20 September. Kara and co is holding the intercontinental. Esther Brimmer has indicated that a room might be available at the UN. Can you all make sure you coordinate with her re nailing down space–by noon today so invites can drop today.
3. On invites – it should go today – after circulation can we get it out with appropriate coordination for RSVPs

9 Can one of you with Joelle ensure you are taking the lead on all the tasks on the do memo and sending updates mon/wed and fri with where we are 7 And if necessary – do an updated to do timeline?

I am stepping of the coordination business now for good – happy to be consulted and to give guidance as needed but don't want to be the driver. I believe from USG now Jessica and Grace are the drivers. They will consult Laura and Gabriel on matters as needed and where they are not able to timely respond, I will make decisions so we get the venue, invites, rsvps, etc set and paid for by the USG,

Thanks.

cdm

no

From: Terry Krinvic I
Sent: Wednesday, September 08, 2010 1:30 PM
To: Mills, Cheryl D; laura! [Abedin, Huma
Cc: Curtis* Meghann A; Doug Band • PC Reines, Philippe I
Subject: Re: 20 September for Special Session of IHRC ■
Categories: Blue Category

He's taping letterman at that time Right now Di have is 1 pm

From: Mills, Cheryl D **To:** Terry Krinvic; laura!
Cc: Curtis, Meghann A; Doug Band - PC; [Abedin, Huma Reines, Philippe I
Sent: Wed Sep 08 12:24:06 2010 **Subject:** RE: 20 September for Special Session of IHRC • Can you do or 3pm? is this a no to that time?

From: Terry Krinvic [mailto:
Sent: Wednesday, September 08, 2010 10:04 AM **To:** laura! I Mills, Cheryl
O; Abedin, Huma
Cc: Curtis, Meghann A; Doug Band - PC; Reines, Philippe I **Subject:** RE: 20 September for Special Session of IHRC -

WJC can do 1pm - 2:30pm

From: taura[] [mailto:
Sent: Wednesday, September 08, 2010 9:40 AM **To:** Cheryl Mills; Abedin, Huma; Lavra Graham **Cc:** Meghann Curtis; Doug Band --PC; Reines, Philippe I; Terry Krinvic **Subject:** Re: 20 September for Special Session of IHRC -

Awaiting confirmation on wjc schedule. Adding terry

Sent via BlackBerry by AT&T

From: "Mills, Cheryl D" <MillsCD@state.gov>
Date: Wed, 8 Sep 2010 09:35:54 -0400 **To:** Abedin, Huma <AbedinH@state.gov>; <laura.f
Cc: Curtis, Meghann A <CurtisMA@state.gov>; <Doug I <reinesp@state.gov>
Subject: RE: 20 September for Special Session of IHRC -

ZL Reines, Philippe

Ukely just the first 60 minutes, we can fiave someone substitute into chair after that.

From: Abedin, Huma **Sent:** Wednesday, September 08, 2010 9:35 AM **To:** Mills, Cheryl D; 'laural

Cc: Curtis, Meghann A; 'Doug _____' | Relnes, Philippe I

B6

Subject: Re: 20 September for SPecial Session of IHRC •

Works. U need her for full 80 minutes?

From: Mills, Cheryl D _____ '■' _____
To: Abedin, Huma; *laural _____ |<laura(_____ |
Cc: Curtis, Meghann A; 'Doug Band' j _____ /Relnes, Philippe I
Sent: Wed Sep 08 08:22:39 2010 '-----' r
Subject: 20 September for SPecial Session of IHRC -

|
B6

Huma/Iona:
/

Looking at 2pm or 3pm for 90 minutes - work?

Dbug/PIR: ' _____ v

Remember - this will be the first meeting since UNGA where they are together, cdm

RELEASE IN PART BS

From: Mills, Cheyl D
Sent: Wednesday, September 08, 2010 10:28 AM
To: 'Terry Kriiwic'; laura [redacted] Abedin, Huma
Cc: Curtis, Meghann A; Doug Band - PC; Reines, Philippe I
Subject: RE: 20 September for SPecial Session of IHRC -

Categories: Blue Category

Anything later so we provide more time for leaders to arrive?

From: Terry Krinvlc (mailto: [redacted]) Sent: Wednesday, September 08, 2010 10:28 AM
To: laura [redacted] Mills, Cheryl D; Abedin, Huma
Cc: Curtis, Meghann A; Doug Band * PC; Reines, Philippe I
Subject: RE: 20 September for SPedal Session of IHRC -

WJC can do lpm - 2:30pm

From: laura [redacted] [mailto: [redacted]]
sent: Wednesday, September 08, 2010 9:40 AM
To: Cheryl Mills; Abedin, Huma; Laura Graham
Cc: Meghann Curtis; Doug Band * PC; Reines, Philippe I; Terry Krinvlc
Subject: Re: 20 September for SPedal Session of IHRC *

Awaiting confirmation on wjc schedule. Adding teny Sent via

BlackBerry by AT&T

From: "Mills, Cheryl D" <[redacted]@state.gov>
Date: Wed, 8 Sep 2010 09:35:54 -0400 To: Abedin, Huma <[redacted]@state.gov>; <laura [redacted]@state.gov>
Cc: Curtis, Meghann A <[redacted]@state.gov>; <Doug [redacted]@state.gov>; Reines, Philippe I <[redacted]@state.gov>
Subject: RE: 20 September for Special Session of IHRC -

Likely just the first 60 minutes, WE can have someone substitute into chair after that.

From: Abedin, Huma
Sent: Wednesday, September 08, 2010 9:35 AM To: Mills, Cheryl D; 'laura [redacted]@state.gov'
Cc: Curtis, Meghann A; 'Doug [redacted]@state.gov'; Reines, Philippe I
Subject: Re: 20 September for SPedal Session of IHRC *

Works. U need her for full 90 minutes?

From: Mills, Cheryl D [redacted]
To: Abedin, Huma; 'laura [redacted]@state.gov'; <laura [redacted]@state.gov>
Cc: Curtis, Meghann A; 'Doug Band' [redacted]; Reines, Philippe I

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Sent: Wed Sep 08 08:22:39 2010
Subject: 20 September for SPedal Session of IHRC -

Huma/Lona;

UNCLASSIFIED U.S. Department of State Case No. F-2015-18288 Doc No.

C06018803 Date: 10/21/2016

Looking at 2pm or 3pm for 90 minutes – work?

Ooug/Plft:

Remember – this will be the first meeting since UNGA where they are together, cdm

UNCLASSIFIED U.S. Department of State Case No. F-2015-18286 Doc No.

C06018803 Date: 10/21/2016

Gabriel Verret I		RELEASE IN PART
From:		B6
Sent:	Tuesday, September 07, 2010 5:55 PM	
To:	Laura F. Abedin, Huma; Mills, Cheryl D.; Jones, Natalie R	
Cc:	Marshall, Capricia P.; Zielke, Jessica D.; McDonald, Kara C.; Bastien, Joelle-Etizabeth Valmoro, Lona J	
Subject:	Re: UNGA draft invite	
Categories:	Blue Category	B6

No, Laura.

I said that the PDT was arriving on September 20 and would be there until September 25. He is scheduled to come up on PAP-JFK flight of Monday 20th. WWC arrives in evening around 7h30 pm).

From: "Laura" <1auraP
To: Gabriel Verret | I: "Abedin, Huma" <AbedinH@state.gov>; Laura Graham
<laura>; Cheryl Mills <millsCD@state.gov>; "Jones, Natalie R" <JonesNRI@state.gov>
Cc: "Marshall, Capricia P" <MarshallCP@state.gov>; "Zielke, Jessica D" <ZielkeJD@state.gov>; "McDonald, Kara C" <McDonaldKC@state.gov>; "Bastien, Joelle-Etizabeth" <BastienJ@state.gov>; Lona Valmoro <ValmoroLJ@state.gov>
Sent: Tue, September 7, 2010 4:50:21 PM
Subject: Re: UNGA draft invite

When we discussed last week, I thought you said 20th worked for Preval. We need to discuss then because unfortunately WJC is not available after the 20th due to CGI.

Sent via BlackBerry by AT&T

From: Gabriel Verret |
Date: Tue, 7 Sep 2010 14:45:29 -0700
To: Abedin, Huma <AbedinH@state.gov>; <laura>; Cheryl Mills <millsCD@state.gov>; Jones, Natalie R <JonesNRI@state.gov>
Cc: Marshall, Capricia P <MarshallCP@state.gov>; Zielke, Jessica D <ZielkeJD@state.gov>; McDonald, Kara C <McDonaldKC@state.gov>; Bastien, Joelle-Etizabeth <BastienJ@state.gov>; Valmoro, Lona J <ValmoroLJ@state.gov>
Subject: Re: UNGA draft invite

Except that POT Preval is slated to arrive on the evening of Monday, September 20. Not sure about PM Seiler's arrival. GV,

From: "Abedin, Huma" <AbedinH@state.gov>
To: Laura <laura>; "Mills, Cheryl D" <MillsCD@state.gov>; Gabriel Verret | "Jones, Natalie R" <JonesNRI@state.gov>
Cc: "Marshall, Capricia P" <MarshallCP@state.gov>; "Zielke, Jessica D" <ZielkeJD@state.gov>; "McDonald, Kara C" <McDonaldKC@state.gov>; "Bastien, Joelle-Etizabeth" <BastienJ@state.gov>; "Valmoro, Lona J" <ValmoroLJ@state.gov>
Sent: Tue, September 7, 2010 4:23:08 PM
Subject: RE: UNGA draft invite

20th would be better for us too.

C016 We are pretty open except for 10-12 and 5-6.

From: laura d _____ Hmaifto:laura _____)
Sent: Tuesday, September 07, 2010 5:09 PM
To: Mills, Cheryl D; Gabriel Verret; Jones, Natalie R
Cc: Marshall, Capricia P; Zielke, Jessica D; Mcdonald, Kara C; Bastien, Joelle-Eirzabeth; Valmoro, Lona J; Laura Graham; Abedin, Huma
Subject: Re: UNGA draft invite

I sent a separate email and my approval of previous version of invite. 21 st is out for us. We are trying to move things to make. 20th work – what time is preferable for that day? No guarantee but will try to make preferred timing on 20th work

Sent via BlackBerry by AT&T

From: "Mills, Cheryl D" <MillsCD@state.gov>
Date: Tue, 7 Sep 2010 17:07:50-0400
To: Gabriel Verret^ _____); Jones, Natalie R<JonesNR1@state.gov>
Cc: Marshall, Capricia P<MarshallCP@state.gov>; Zielke, Jessica D<ZielkeJD@state.gov>; Mcdonald, Kara C<McdonaldKC@state.gov>; Bastien, Joelle-Elizabeth<BastienJ@state.QOv>; Valmoro, Lona J<ValmoroLJ@state.gov>; <lauraT _____ i:Abedin, Huma<AbedinH@state.gov>
Subject: RE: UNGA draft invite

Revised attached (it is recovery).
Laura – please advise re timing.

Adding Huma for

same, edm

From: Gabriel Verret |ma
Sent: Tuesday, September 07, 2010 4:22 PM To: Mills, Cheryl D; Jones, Natalie R
Cc: Marshall, Capricia P; Zielke, Jessica D; Mcdonald, Kara C; Bastien, Joelle-Elizabeth; Valmoro, Lona J; Laura J
Subject: Re: UNGA draft invite

CDM:

Returning draft with two points:
- the proper English name of the IHRC: Reconstruction or Recovery?
- a minor grammatical correction.

BTW, I can now inform you (that both POT P's and PM Bellerive have fully endorsed the plans for the meeting).
GV.

From: "Mills, Cheryl D" <MillsCD@state.gov>
To: "Jones, Natalie R" <JonesNR1@state.gov>
Cc: "Marshall, Capricia P" <MarshallCP@state.gov>; "Zielke, Jessica D" <ZielkeJD@state.gov>; "Mcdonald, Kara C" <McdonaldKC@state.gov>; "Bastien, Joelle-Elizabeth" <BastienJ@state.gov>; "Valmoro, Lona J" <ValmoroLJ@state.gov>; Gabriel Verret |ma; Laura J

Sent: Tue, September 7, 2010 2:35:45 PM Subject: RE:
UNGA draft invite

*^ ^ *

Natalie et al:

Attached is the proposed draft invite that would be sent out from USG office of protocol on behalf of IHRC.

Adding Gabriel and Laura to review:

PLEASE REVIEW TODAY! WE NEED TO HAVE THESE DROP ON WEDS AND WE NEED TO SEND CABLE OUT THURS. LAURA - PLEASE LOOK AT SKE D ISSUE RE DATE AND TIME FOR THIS MEETING. GABRIEL HAS COMMITTED PM AND PRESIDENTAL READY TO THIS TIME

Odd that WJC is thanking HRC but not sure there is any other way to reflect foreign minister participation.'

Please all review and advise.

cdm

RELEASE IN PART B6

From: Mills, Cheryl D
Sent: Tuesday, September 07, 2010 5:12 PM
To: *laura[redacted] Gabriel Verret; Jones, Natalie R
Cc: Marshall, Capricia P; Abedin, Huma; Valmoro, Lona J
Subject: RE: UNGA draft invite

Categories: Blue Category gg

Flagging for Huma and Lona

From: laural[redacted] Ifmalltor[redacted]
Sent: Tuesday, September 07, 2010 5:09 PM To: Mills, Cheryl D; Gabriel Verret; Jones, Natalie R
Cc: Marshall, Capricia P; Zleike, Jessica D; Mcdonaid, Kara C; Bastien, JoeKe-Sfzabeth; Valmoro, Lona J; Laura Graham; Abedin, Huma
Subject: Re: UNGA draft Invite

I sent a separate email and my approval of previous version of invite. 21 st is out for us. We aie trying to move things to make 20th work – What time is preferable for that day? No guarantee but will try to make preferred timing on 20th work

Sent via BlackBerry by AT&T

From: "Mills, Cheryl D" <MillsCD@state.gov>
Date: Tue, 7 Sep 2010 17:07:50-0400
To: Gabriel Verret[redacted] Jones, Natalie R <JonesNRI@state.gov>
Cc: Marshall, Capricia P <MarshallCP@state.gov>; Zielke, Jessica D <ZielkeJD@state.gov>; Mcdonaid, Kara C <McdonaldKC@state.gov>; Bastien, Joelle-Elizabeth <BastienJ@state.ROv>; Valmoro, Lona J <ValmoroLJ@state.gov>; <laura [redacted] Abedin, Huma <AbedinH@state.gov>

Subject: RE: UNGA draft invite

Revised attached (it is recovery).

Laura – pis advise re timing.

Adding Huma for same.'

cdm

From: Gabriel Verret [mailto:maHtaf Sent: Tuesday, September 07, 2010 4:22 PM To: Mills, Cheryl D; Jones, Natalie R
Cc: Marshall, Capricia P; Zleike, Jessica D; Mcdonaid, Kara C; Bastien, Jodie-Elizabeth; Valmoro, Lona J; laura@presidentdinton.com
Subject: Re: UNGA draft invite

COM:

Returning draft with two points:

- *the proper English* name of the IHRC: Reconstruction *or* Recovery?
- *a* minor grammatical correction.

BTW, i can now inform you that both POT Preval and PM Bellerive have fufty endorsed the plans for the meeting.

GV.

From: "Mills, Cheryl D" <MillsCD@st0te.gov>
To: "Jones, Natalie ft" <JonesNRL@state.gov>
Cc: "Marshall, Caprida P" <MarshaUCP@state.gov>; "Ztetke, Jessica O" <ZJelKeJO@state.gov>; "Mcdonald, Kara C" <MatonaMKC@stete.gov>; "Bastjen, Joelle-Elizabeth" <BasstjenJ@state.gov>; "Valmoro, Lona J" <valmoroU@State.gov>; Gabriel Verret [[mailto:GabrielVerret@st0te.gov](#)] <GabrielVerret@st0te.gov>> lauraQ [[mailto:lauraQ@st0te.gov](#)] <lauraQ@st0te.gov>
Sent: Tue, September 7, 2010 2:35:45 PM
Subject: RE: UNGA draft Invite

B6

Natalie et al;

Attached is the proposed draft invite that would be sent out from USG office of protocol on behalf of IHRC.

^cb^vfED:^M.Ai;iD~iPRESi

ALREA'DY^TQ

Odd that WJC is thanking HRC but not sure there is any other way to reflect foreign minister participation.

Please all review and advise.

cdm

/

From:
Sent 10
To:
Cc
Subject:

laura
Wednesday, September 08, 2010 9:40 AM
Mills, Cheryl O; Abedin.
Huma; Laura Graham Curtis. Meghann A; Doug Band; Reines,
Philippe t Terry Krinvic Re: 20 September for Special Session of IHRC
-

RELEASE IN PART B6

Categories: Blue Category

Awaiting confirmation on wjc schedule. Adding

terry Sent via BlackBerry by AT&T

From: "Mills, Cheryl D" <MillsCD@state.gov>
Date: Wed, 8 Sep 2010 09:35:54 - (MOO)
To: Abedin, Huma <AbedinH@state.gov>; <laura'_____|
Cc: Curtis, Meghann A <CurtisMA@state.gov>; <Doug_____|fc Reines, Philippe
[<reinesp@state.gov>
Subject; RE: 20 September for Special Session of IHRC -

Likely just the first 60 minutes, we can have someone substitute into chair after that.

From; Abedin, Huma
Sent: Wednesday, September 08, 2010 9:35 AM ■
To: Mills, Cheryl D; 'laurel ~_____|
Cc: Curtis, Meghann A; 'Doug_____| Reines, Philippe |
Subject; Re: 20 September for Special Session of IHRC'

Worts. U need her for full 90 minutes?

*

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■ i
■
| J

259

From: Amitabh Desai_____|~1>
To: Mills, Cheryl D
Sent: Sat Sep 04 13:26:13 2010
Subject: Fw: Update on Dan Gregory's commitment

Hickson, Piamoneee_____

From: Mills, Cheryl O
Sent: Tuesday, September 07, 2010 8:14 AM
To: 'Amitabh Desai'
Cc: Warnholz, Jean-Louis; Mills, Cheryl D; laura
Subject: FW: Dan Gregory/GEM comment

RELEASE IN PART B6

0 NOT FORWARD.

From: Hueper, Paul F
Sent: Tuesday, September 07, 2010 7:59 AM To: Mills, Cheryl D;
Goldwyn, David I CC: Warnholz, Jean* Louis Subject: Dan
Gregory/GEM comment '

I have very strong reservations about this proposal. The GEM concept white paper had basic quantitative errors. There also appeared to be a disconnect with reality, including with realities in Haiti. His engineering design/software company has no experience in any type of integrated project management or leadership, it has no experience working outside of the United States. From its website, the following is the only tangible experience listed (note that even in the very niche field of 'providing smart grid solutions,' GEC is not vet established as per its own website]:

For over a decade, GEC has designed, built, and deployed engineering and software solutions for some of the world's largest and most progressive electric utilities like Duke Energy* and Florida Power and Light*. GEC is leveraging its experience and intellectual property in power systems engineering and substation automation to establish itself into a major "Smart Grid* solutions provider.

It might be helpful if I could chat with J-L for a few minutes in advance of tomorrow's meeting, including about cost/economic and technology implementation realities of "clean and green" agendas in Haiti. My general suggestion is not to drink the Kool Aid.

Best,
Paul

From: Mills, Cheryl D
Sent: Saturday, September 04, 2010 2:19 PM
TO: Hueper, Paul F; Goldwyn, David I; Lawaetz, SImone(EGAT/Igt£/E); 'Robert.Edward^
Cc: Warnholz, Jean-Louis; Mills, Cheryl D Subject: Fw: Update on
Dan Gregory's commitment

Pis see attached and provide reaction so we can share consolidated one.

Rob - I don't have Dan's email so pis cir to him. I did not include April and won't until she and I are able to conclude the conversation we were having that she dropped from.

Cdm

Welcome any feedback. Thanks.

From: Amy O'Meara
To: Amitabh Desai; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin Cc: Marilia Bezerra; Laura Graham; garry.confllq
Sent: Sat Sep 04 13:17:06 2010
Subject: RE: Update on Dan Gregory's commitment

See attached and welcome any feedback that I can pass on to Dan > hoping to finalize by Tuesday. Amy

Amy O'Meara
Senior Manager, Environment and Energy C L I N T O N G L O B A L I N I T I A T I V E L _ - Tl Fax:
212.397.2256 |

<http://www.clIntonglob9lInitiative.org/aboutus>

From: Amitabh Desai
Sent: Saturday, September 04, 2010 1:15 PM
To: Amy O'Meara; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin Cc: Marilia Bezerra; Laura Graham; garry.confllq Subject:
Re: Update on Dan Gregory's commitment

Yes please circulate it to att on this email. Thanks.

From: Amy O'Meara
To: Amitabh Desai; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin
Cc: Marilia Bezerra
Sent: Sat Sep 04 13:13:42 2010
Subject: Update on Dan Gregory's commitment
Hi all,

'Just a quick note to let you know I received Dan's revised commitment (near final version) and it does not list DoE or DoS as partners or anywhere else in the document. If you would like to see a copy, let me know.

He told me that he is registering the project with the IIRC.

Best,
Amy

Amy O'Meara
Senior Manager, Environment and Energy C L I N T O N G L O B A L I N I T I A T I V E f _ 11 Fax: 212.397.2256
|
<http://www.clIntonglobalinitiative.org/aboutus>
Cc: Marilia Bezerra
Subject: RE:

Hi Ami,

Copying Mariella.

Happy to take DoE off the partners list in the draft, written, literary case, has not been distributed outside of CGI and the Foundation at this point. As a general matter of policy commitment drafts are completely confidential until they are finalized.

I do agree with your suggestion, and in an ideal world we would take those steps. I think it's worth considering additional levels of accountability that we could introduce over time to address these issues, and appreciate the suggestion. But at this point CGI simply does not have the staff resources to undertake that level of scrutiny on every commitment. We do make a special effort when there is USG involvement, or when we are potentially putting a commitment on stage. Though again – this was only a draft and I think there has to be room for members to feel comfortable sharing their aspirational projects with us in

advance of final details being in place. I don't think we should penalize members for including information on drafts that may change – it is part of the process.

Thanks,
Amy

Amy O'Meara
Senior Manager, Environment and Energy
CLINTON GLOBAL INITIATIVE
Fax: 212.397.2256
<http://www.clintonglobalinitiative.org/aboutus>

From: Amitabh Desai
Sent: Monday, August 30, 2010 10:00 PM
To: Amy O'Meara; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin
Subject: RE:

Thanks. We need to remove DOE from the list of partners in our documentation. And I'd suggest we at least ask all commitment-makers to provide us with a name/phone/email contact at each of their "partners", so that we can send the commitment form to each of the "partners" and say we want to confirm that they are indeed comfortable being listed.

From: Amy O'Meara
Sent: Monday, August 30, 2010 9:56 PM
To: Amitabh Desai; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin
Subject: RE:

Hi Ami,
As with all our members, for the most part we take them at their word about the partners they list on their commitment form – asking that they confirm with all partners before they list them. We do not have the capacity to contact every partner listed to confirm. HOWEVER, in a case like this, because of the potential visibility of the project and its Haiti connection, and the fact that the partners listed included DoE, we have been making a concerted effort to do an increased level of due diligence on the project and partners, in particular, to try to assess the actual relationship of the DoE. We have also been including you and Greg in that process in an effort to ensure the best possible outcomes.

44

My understanding is that Dan has been in contact with April Haynes and that there has been significant interest in the project from OoE. That said – this commitment is still in draft form and we have been very clear with Dan that he could update the partners if they changed. In our last conversation he talked about the framing of the commitment changing very, significantly, including how various players might be engaged at this stage. We were awaiting an update from him. Hope this helps clarify where things stand, at least in my understanding –

Amy

Amy O'Meara
Senior Manager, Environment and Energy
CLINTON GLOBAL INITIATIVE
Fax: 212.397.2256
<http://www.clintonglobalinitiative.org/aboutus>

From: Amitabh Desai
Sent: Monday, August 30, 2010 9:21 pm
To: Amy O'Meara; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin
Subject: RE:

Why is DOE listed as a partner in his commitment? They say they are not.

Has something new happened that we need to know about? As I mentioned in my last email, we were very direct with him when we last met (last week).

Amy O'Meara
Senior Manager, Environment and Energy CLINTON GLOBAL INITIATIVE | Phone: 212.387.2256 Fax: 212.387.2256
Hickson, Diamonece

From: Toiv, Nora F
Sent: Tuesday, June 22, 2010 12:14 PM
To: Klevonck, Caitlin B; Mills, Cheryl O; Gohmann, Anna (LPA/AA); Weil, Lynne (LPA/AA); Verma, Richard R; Crowley, Philip J
Cc: Rodriguez, Miguel E; Curts, Meghann A
Subject: RE: US Senate report says Haiti rebuilding has stalled

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Please see minor edits below. Thanks.

From: Klevorfck, Caitlin B
Sent: Tuesday, June 22, 2010 12:03 PM
To: Mills, Cheryl D; Gohmann, Anna (LPA/AA); Weil, Lynne (LPA/AA); Verma, Richard R; Cowley, Philip J
Cc: Rodriguez, Miguel E; Curtis, Meghann A
Subject: RE: US Senate report says Haiti rebuilding has stalled

Here are my proposed points that I fun discussed with Amb Mertenf

$$Z = nZ \sim \sim J^1 \text{-----}$$

Cc: Rodriguez, Miguel E; Curtis, Meghan A
Subject: RE: US Senate report says Haiti rebuilding has stalled

Caitlin has been addressing – ensure she is point.

From: Gohmann, Anrfa (LPA/AA) [<mailto:agohmann@usafid.gov>]
Sent: Tuesday, June 22, 2010 11:40 AM
To: Weil, Lynne (LPA/AA); verma, Richard R; Crawley, Philip J; Mills, Cheryl D; Klevorick, Caitlin B Cc: Rodriguez, Miguel E
Subject: RE: US Senate report says Halt! rebuilding has stalled

I am working with Caitlin, Gonzo, and Joelle at the Haiti desk to get some points drafted and will send them over soon.

From: Well, Lynne (LPA/AA)
Sent: Tuesday, June 22, 2010 11:36 AM
To: Verma, Richard R; Crowley, Philip J; Mills, Cheryl D; Klevatorick, Caitlin B Cc: Rodriguez, Miguel E; Gohmann, Anna (LPA/AA)
Subject: RE: US Senate report says Haltt rebuilding has stalled

Ditto Anna Gohmann, who has been handling Haiti media here since February and has started drafting some talking points.

From: Verma, Richard R
Sent: Tuesday, June 22, 2010 11:31 AM
To: Crowley, Philip J; Mills, Cheryl O; Klevorick, Caitlin B
Cc: Well, Lynne (LPA/AA); Rodriguez, Miguel E
Subject: Re: US Senate report says Haiti rebuilding has stalled

Adding Miguel who has been working this.

From: Crowley, Philip J
To: Mills, Cheryl D; Klevorick; Caidin B
Cc: Verma, Richard R; Weil, Lynne (LPA/AA)
Sent: Tue Jun 22 11:26:14 2010
Subject: FW: US Senate report says HaltF rebuilding has stalled

I don't know that this will come up given all the hoopla over McC, but we should develop some points in response to Kerry report)

B5

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PORT-AU-PRINCE, Haiti – Haiti has made little progress in rebuilding in the five months since its earthquake, because of an absence of leadership, disagreements among donors and general disorganization, a U.S. Senate report says.

'ObTainecf Monday b'y Thi~Associate(j'Press, thTelght~page report'ls meant logivi'Congress a^f^Ta^yititoda^is Uj\$Jegisl^ore.cqrrejde^aulhDjlztnjJP billionj_o.supp.ort_ ^.rountrys.reconstjVdlonj

That pldture.ls grim: Millions displaced from their homes, rubble and collapsed buddings still dominating the landscape. Three weeks into hurricane season, with tropical rains lashing the capital daBy, construction is being held up by (and * disputes and customs delays white plans for moving people out of tent-and-tarp settlements remain in "early draft form," it says.

The report was written by staff of Sen. John Kerry, the Massachuettis Democrat who ls chairman of the Senate Foreign Relations Committee, and other-Democrats who interviewed U.S., Haitian, United Nations and other officials and visited resettlement camps, hospitals and schools throughout the quake zone.

'While many immediate humanitarian retief priorities appear to have been met, there are troubling signs that the recovery and longer term rebuilding activities are flagging,' said the report which is scheduled to be released Tuesday.

Three times it says the rebuilding process has "stalled" since the Jan. 12 disaster.

The report atso criticizes the government of Haitian President Rene Preval and Prime Minister Jean-Max E Derive, saying ll has "not done an effective job of communicating to Haitians that it is in charge and ready to lead the rebuilding effort" The report calls on Preval to take a "more visible and active role, despite the difficulties."

Bellerive responded to the criticism in a Monday interview with the AP. He said officials are working hard behind the scenes to ensure reconstruction does not simply mean the rebuilding of barely livable slums.

"We understand the impatience and we are the ones more frustrated than anybody," the'prime minister said. It took some time. I believe (our months (since a U.N. donors' conference in March) to plan the refoundation from such a disaster is pretty acceptable *

With a chuckleTtfealsp said¥is^nfairfor U!ST officialijo^tak¥ Him to task"when tl^Serii^stiljlhas.not epprpyedlld money,that,Secretarybf.State Hillary.Rodham_Clinton promised at.the donors* cnference ■ “

"They ask me to move more projects when the money is still on hold,*' Bellerive said.

In all, just 2 percent of the \$5.3 billion in near-term aid pledges have actually been delivered, up from 1 percent fast week.

The report expresses concerns that even once the money is in hand, it will net move quickly enough to help. The funds are managed by a 26-member reconstruction commission led by Bellerive and former U S. President BiU Clinton that started its operations last week.

While trna report calls the commission the "best near-term prospect for driving rebuilding," tt also says the panel "has the potential to dramatically slow things down through cumbersome bureaucratic obstacles at a time when Haiti cannot afford to delay."

The report notes disagreements among donors over strategy, approach and priorities, saying the disputes "are undercutting recovery and rebuilding."

The reconstruction panel includes representatives or donors who pledged at least \$100 million in cash or \$200 million of debt relief, including the United States, Venezuela, Brazil, Canada, the European Union, the Inter-American Development Bank and the Wordt Bank.

Bellerive said the report's criticism that the panel has been too stow in organizing is already moot. "We had a meeting, we have an office, we have administrative support," he said.

One thing on which all parties agree is the importance of November elections. The legislature has almost entirety dissolved after members' terms expired because the quake forced the cancellation of February legislative elections. Prava's five-year term ends next February; an attempt to prolong his term by several months if elections are not held resulted in protesters dashing with police in front of the ruins of the presidential palace.

Failing to hold the November elections on time, even despite the losses of the electoral commission's headquarters and records,'could imperil "Haiti's fragile democracy," the report says. But it expresses limited optimism that a plan for holding the vote is "apparently Imminent."

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Department of State
FW: Family Favor
Case No. F-2015-

16287 Doc No. CurtUMA@state.gov
cklcvorick FW: Family Favor

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' Page 1 of
1

From: C05971593 Date:

Sent: 10/20/2016

To: from Pres Bush's folks:

Subject:

cheryi-
millst

— Original Message—
From: selissairT
To: Becker, Jean
Sent: Wed Jan 13 22:23:~2010
Subject: Fw: Family Favor

Jean So sorry to bother you with this but Jenny is a dear friend and h sounds like while her brother (who was volunteering in Haiti in the medical field) is ok – they need assistance in getting out of Haiti. Roxann is helping with KBH and Cornyn « and i've sent to Anita – but if there is anything you (or4!) can do, please let us know. Thanks so much, xo, SEM

From: "Jennifer Hall" i Date: Wed, 13 Jan
2010 22:03:21 -0600 To: <selissamj
Subject: Family Favor

Sonia,

I have also texted you so if you got that please disregard this. I am so sorry to ask this favor but am panicked. James my brother was working in Haiti with 12 other doctors organized by Highland Park United Methodist Church in Dallas. They were in Petit Goave 40 minutes west of Port Au Prince (which the state department has now told me was the epicenter of the earthquake). James is ok. A friend of HPUMC was kind enough to donate the services of a private jet to get the 12 out of Haiti, the problem is the city where they are is rural and they can't land a plane there. Originally there was supposed to be a navy helicopter that would extract them tonight and get them to the private plane but that got nixed by someone (maybe state dept, or dept. of defense). I am just wondering if you know anyone in the State Department or Kay Bailey or John Cornyn who can weigh in on this and help? Even if we could get a military transport to the PAP airport that would be huge. Any assistance would be appreciated. Again I am so sorry to ask but we are desperate.

Thanks,
Jenny

Jennifer Lehmann Hall
Escamilla & Poneck, Inc.
450 Riverwalk Place
700 North St. Mary's Street
San Antonio, Texas 78205

3/23/2016

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Department of State
Case No. F-2015-

16287 Doc No.

C05971593 Date:

10/20/2016

Website table of content (1/3)

*	*	*
■	*	
-		
• Mission statement		
■ About us		
■ Anti-corruption		
■ Pledges		
■ Haiti' recovery plan		
•	■	Project submission
• Progress		
■ News and events		
■ Contact us		
■ User log-in		
		.
	*	

Source: Team analysis

Website table of content (2/3)

Source: Team analysis



About us

- **Co-chairs greeting**
- **ED greeting**
- **Board members and institutions**
- **Bios of top executives**
- **Legal documents (bylaws, emergency law and decrees)**
- **Principles**
- **Scope of action**
- **FAQ**

Website needs to be in both English and French (and Creole?)

m

qP Website table of content (2/3)



- **Anti-corruption**
 - **Code of conduct**
 - **Guidelines and procedures.**
 - **Interactive complaints mechanism**
- **Pledges**
 - **Pledge tracking tool**
 - **Interactive pledge submission tool**

Source: Team analysis



Haiti recovery plan

- **Master plan**
- **Sector plans**

■ Projects

- **Project overview**
- **Review process**
- **Guidelines and procedures**
- **Interactive project submission tool**
- **Link to user log-in on front page ■**

^^Website table of content (3/3)

■ Progress

- **Milestone tracking (overview of progress towards targets defined in recovery plan)**
- **Project tracking (quarterly project progress update)**

■ News and events

- **Latest news**
- **Upcoming events**

Source: Team analysts

■ Contact us

- Interactive complaints mechanism
- .
- Interactive contact mechanism

■ User log-in

- Status of project review process
(allows project sponsors to follow project review process)
- Project update (allows project sponsors to do quarterly project progress updates)

From: Laura Graham
Sent: Thursday, April 29, 2010 3:37 PM
To: Mills, Cheryl D; Arnitsbh Desai
Subject: FW: Haiti: PwC engagement letter
Attachments: Interim Haiti Recovery Comm LOE 29AprilO.pdf.zip
Categories: Red Category

^ ~|
: _____
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PS _____ .

COM – not sure if you want to see all of these or not but will always send your way.

This is w/ CF lawyers acting on behalf of BC in this regard and I have yet to review myself.

Thanks, LG

—Original Message—

From: j _____
Sent: Thursday, April 29, 2010 2:57 PM To:
Laura Graham; ebellerivel _____
Subject: Fw: Haiti: PwC engagement letter –

Resending this just in case (the letter is at the very bottom, after the disclaimer).

— Original Message From: david
Jansen Sent: 04/29/2010 01:19 PM
AST To: Lynn Taliento; Eric
Braverman
Cc: j _____
! _____ b Grace Hou; ,
| _____
Subject: Haiti: PwC engagement letter

Deer Lynn and Eric'

<■

Attached below is our engagement letter for your final review and vetting process. Let us know if there are any questions. Best regards,

David

— Original Message —

From: William J Macmillan Sent:
04/29/2010 12:57 PM EDT To:
David Jansen Subject: Attached
(See attached file: Interim Haiti Recovery Comm LOE 29AprilQ.pdf.zip)

The information transmitted, including any attachments, is intended only for the person or entity to which it is addressed and may contain confidential and/or privileged material. Any review, retransmission, dissemination or other use of, or taking of any action in reliance upon, this information by persons or entities other than the intended recipient is prohibited, and all liability arising therefrom is disclaimed. If you received this in error, please contact the sender and delete the material from any computer.

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+*4

From;	Laura Graham f	
Sent:	Tuesday, April 27, 2016 8:31 PM	
.To: '	Mills, Cheryl O;	RELEASE IN PART
Cc:	Amitabh Desai 20100423 IHRC organization structure	
Attachments:	vl&zip	
Categories:	Red Category	

Can you do tt call tonight?

So it's in one place for you – below find the PM's feedback on org chart already reflected in the attached document.

Yes, his feedback last week was that he was comfortable with the direction. He asked us to do three things:
+ work with Fernand to do an additional review (did so on Friday and Fernand's comments included in Friday's version 16 of memo which you just commented on)
+ add text describing specifically whai people will do within the chan (done, incorporated in Friday's version 16)
+ keep in mind 3 principles: a/ do not create a parallel government; *bi* keep it light and use consultants for flexibility; and c/ organize the structure to support the government in managing earthquake recovery "concerns"

The IHRC Organization Structure ~~PELEMELE~~

The IHRC aims to restore livelihoods and communities in Haiti, develop all regions of the country, and build a stronger post-earthquake nation by coordinating and overseeing the implementation of the Development Plan for Haiti with integrity, and transparency, and build capacity in public institutions to sustain the recovery over time.

While the focus of this memo is organizational structure, it is important to recognize that to achieve its aims the IHRC will require not only a logical organizational structure, but also the right mix of people; robust processes and systems; and a culture that espouses dedication and transparency. We believe all four are required to ensure IHRC's success.

In designing the IHRC organizational structure, we propose 4 guiding principles:

1. The work we intend IHRC to do must determine its structure
2. The IHRC structure may need to evolve over time as the challenges it faces evolve
3. Any structure needs to strengthen the Government of Haiti (GOH) by complementing (not replicating) the relevant Ministries
4. The IHRC will transfer its capabilities for recovery coordination to public institutions before sunseting.

Understanding the role of the IHRC is a necessary prerequisite to designing its structure. Specifically, the IHRC will be involved in:

- Project planning and needs assessment, including the cataloguing of existing projects, identifying gaps in the project portfolio and refining the PARDN –
- Funds matching donors with projects, including the 'advertising' of projects
- Appraisal and approval of projects and the implementing organizations
- Facilitation and coordination across projects and between agencies, including 'debottlenecking'
- Communication of the needs, issues, progress and transparency to all stakeholders
- Knowledge transfer and capability building with public institutions
- Monitoring and evaluation of project financing, progress and impacts and of the development of capabilities in public institutions

The IHRC structure may need to evolve over time as the challenges it faces evolve. During the 'set-up' phase the IHRC's focus will be to gather information and create consistent standards and repeatable processes that encourage transparency and increase donor confidence to invest. The IHRC will ensure these standards and processes complement (and do not duplicate) those provided by the GOH's Ministries. The IHRC's sectoral focus during

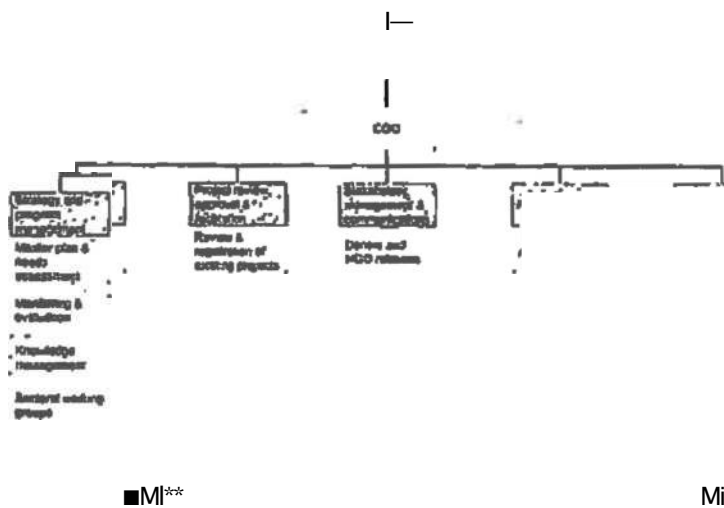
10/21/2016

this 'set-up* phase will be to ensure planning mfrets the assessed needs, and any gaps are identified and filled.

As the IHRC matures as an organization its focus will shift to facilitating the execution of programmatic sectoral plans. Therefore we suggest the IHRC scale up its sectoral program functions to facilitate the execution and the 'de-bottlenecking' of projects. These scaled up sectoral functions will also allow the iHRC to build capabilities in, and transfer knowledge to, the GOH Ministries.

Therefore, we suggest during the set-up phase that the IHRC adopt the organization structure illustrated in Exhibit 1. ■

Exhibit 1: Set-up organization structure

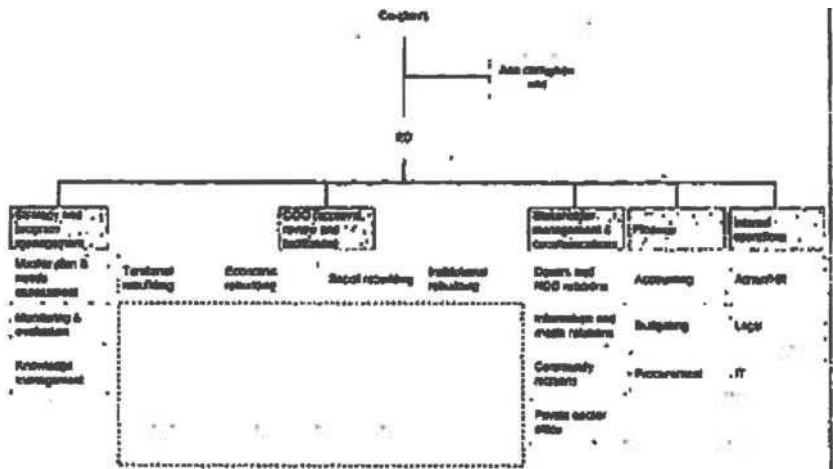


- Strategy and program management will be comprised of sectoral working groups that integrate program plans into a master-plan utilizing the GOH Ministries and technical experts from relevant institutions. The monitoring and evaluation function and knowledge management function will act to capture real time information about on-the-ground needs, detail project progress in meeting these needs and catalogue lessons learned to improve the quality and likelihood of success for future projects.
- A **single project review, approval and facilitation function** will allow the IHRC to focus on creating consistency and transparency in standards and process in the approval, review and facilitation of projects across all sectors.
- Stakeholder management will manage communications with all stakeholders.
- Finance and internal operations will provide support functions.

10/21/2016

Once the 'set-up' phase is complete, consistency is attained and trust established, the IHRC can move its focus toward facilitating project execution and building capability in the GOH Ministries. When this occurs we suggest the IHRC adopt the structure proposed in Exhibit 2.

Exhibit 2: Mature organization structure



- The strategy and program management function will continue to monitor changes in needs and identify planning gaps to be filled, while the project monitoring and evaluation and knowledge management functions will remain.
- Project review, approval and facilitation will scale up into sectoral functions built around the territorial, economic, social and institutional rebuilding programs. These functions will apply the consistent standards and processes that have been developed and work to transfer knowledge to, and build capabilities with the GOH's Ministries.
- Stakeholder management will manage communications with all stakeholders; and
- Finance and internal operations will provide support functions.

These two organization structures will complement (not replicate) the GOH's Ministries and provide structural support for the IHRC to mature as an organization. It is suggested that we agree on the composition of a 'set-up* organization structure today. While we do not need to agree immediately on a mature structure, alignment on a common path forward would provide IHRC stakeholders with a better understanding of what to expect over time.

The mature organization structure could be finalized over the next 3 to 6 months, once the IHRC's needs assessment and planning are nearing completion, consistent and transparent standards and processes have been established, and there is evidence that the donor and implementing communities have accommodated themselves to IHRC's processes and begun to implement them successfully into their own.

From: Laura Graham £
Sent: Monday, April 12, 2010 4:25 PM
To: Mills, Cheryl D
■Subject: Fw: Clinton Bush Haiti tetter WITHOUT track changes and WITH track changes
Attachments: Clinton-Bush Haiti Letter to Senate ad (2).doc; Clinton- Bush Haiti Letter to Senate ad tracked changes.doc

RELEASE IN PART B6

Categorin: Red Category

He is out ahead on this – so keep in mind – he's made some major committments on doing this to many folks. In hindsight I realize we should have checked before but this ship has sailed so let me know but keep in mind.

Lsura Graham
Chief Operating Officer & Chief of Staff to President Clinton The Clinton Foundation 55 W 125th St. NY, NY 10027

■212Atfe98SS fax.

Please consider the environment before printing this e-mail

From: Laura Graham
To: mMscd@5tate.QOv
Sent: Mon Apr 12 15:14:16 2010
Subject: Fw: Clinton Bush Haiti letter WITHOUT track changes and WITH track changes

Laura Graham Chief Operating Officer & Chief of Staff to President Clinton The Clinton Foundation
55 W 125th St. NY, NY 10027

212-348-9855 fax

Please consider the environment before printing this e-mail

From: Nicole Mouton
To: Laura Graham
Sent: Fri Apr 09 14:54:26 2010
Subject: (Hinton Bush Haiti letter, WITHOUT track changes and WITH track changes Two attachments;
1. Edited document without track changes – as a final if ok.
2. .Edited document with track changes to view edits I edited based on grammar, BC voice he used in other formal letters and a few previous 43 edits. If you want further changes, let me know.

Director of Correspondence

UNCLASSIFIED U.S. Department of
State Case No. F-2015-16287
Doc No. C06003727 Date:
10/21/2016
55 West 125th Street . New
York, New York 10027

UNCLASSIFIED U.S. Department of
State Case No. F-2015-16287
Doc No. C06003727 Date:
10/21/2016

UNCLASSIFIED U.S.

Department of State

April 9, 2010

RELEASE IN FULL)

Case No. F-2015-

16287 Doc No.

The Honorable Harry Reid Majority

C05972492 Date: 10/21/2016

10/21/2016

The Honorable Mitch McConnell

Republican Leader 361A Russell Senate
Office Building Washington, D.C.
20510

The Honorable Max Baucus
Chairman, Committee on Finance
511 Hart Senate Office Building
Washington, D.C. 20510

The Honorable Charles E. Grassley Ranking
Member, Committee on Finance 135 Hart
Senate Office Building Washington, D.C.
20510

Dear Leader Reid, Leader McConnell, Chairman Baucus, and Senator Grassley;

We write to you today about Haiti. As we build upon our shared commitment to provide more Haitians with the tools they seek to lift themselves from poverty and reduce their dependence on international aid, we believe the Haitian Hemispheric Opportunity through Partnership Encouragement (HOPE) Act can be amended in two specific ways to encourage greater growth in Haiti, with positive impacts for the United States.

On March 22, we visited Haiti and met with citizens from all sectors of society. While there remains an urgent need for food, water, shelter, and sanitation, Haitian leaders and communities are looking to the future, in hopes of developing the modern nation they have long imagined and deserved. We know that Haitian households are eager to return to work, and we are confident that the textile industry can offer significant opportunities for future job creation.

As you know, the existing HOPE program has had a significant impact on this industry. From 2006- 2009, HOPE enabled the expansion of apparel manufacturing and the growth of the sector's employment from 12,000 to more than 25,000 workers. HOPE II subsequently assisted the apparel industry in attracting business and in reopening dormant manufacturing operations. These results have been encouraging, but there is much more we can do. The nation's apparel sector once employed more than 100,000 workers, and we should work toward stabilizing and further empowering this industry.

We suggest two immediate modifications to HOPE that have the potential to help create tens of thousands more jobs in Haiti. First, we recommend increasing the HOPE trade preference level (TPL) quotas for knit and woven fabrics to 250 million square meter equivalents each. Second, we suggest extending the duration of the legislation from 8 to 15 years.

These amendments can generate tangible results. During our recent visit, we learned that three major Korean apparel manufacturers are exploring investments in Haiti, each capable of employing 10,000 - 30,000 Haitian workers. This investment could double the employment levels in the Haitian apparel sector. Furthermore, because the project would also require new industrial space and infrastructure, it would create thousands of construction jobs in Haiti. Ultimately, countless more jobs would be produced - by the small and medium-sized enterprises necessary for supporting the needs of these new workforces.

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Case No. F-2015-

16287 Doc No.

C05972492 Date:

10/21/2016

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972443 Date:

10/21/2016 Unfortunately, the Korean manufacturers are reluctant to invest in Haiti. A single Korean firm could consume the current TPL of 70 million. In effect, none of the firms will commit if they believe their investment could be jeopardized by potential competition for TPL allocations in the future. Furthermore, the firms will not consider working in Haiti if their investments could be jeopardized by the expiration of the HOPE program before they are able to recover their investment.

These amendments would not increase the total amount of clothing imported by the United States. Instead, the modifications would shift the composition of the imports and increase the proportion coming from Haiti. In fact, over time, greater production capacity in Haiti would likely provide a new and nearby market for American cotton farmers, thereby uplifting incomes in the United States.

We firmly believe that amendments to the HOPE program would offer a win-win situation for both the Haitians and the U.S. community. We encourage you to build on the hemispheric leadership of the United States since the earthquake. With your support, we can expand economic opportunity both in Haiti and here in America.

We would be pleased to provide any additional information.

Sincerely*,

William J. Clinton

George W. Bush

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No. C05972443 Date:

10/21/2016

UNCLASSIFIED U.S.

Department of State

Case No. F-2015-

16287 Doc No.

C05972493 Date:

April 9, 2010

[RELEASE IN FULL]

10/21/2016

The Honorable Harry Reid
Majority Leader
522 Hart Senate Office Building
| Washington, DA 20510

The Honorable Mitch McConnell
Republican Leader
361A Russell Senate Office Building
—Washington, DA .205 i 0

The Honorable Charles E. Grassley Ranking Member, Committee on
Finance 135 Hart Senate Office Building Washington, DA. 20510

The Honorable Max Baucus Chairman,
Committee on Finance ■ 511 Hart Senate
Office Building | Washington, DA .20510 -

| Dear Leader Reid, Leader McConnell, Chairman Baucus, and Senator Grassley;

] We write to you today about Haiti. As we build upon f-anAour shared commitment to provide more Haitians with the tools they seek to lif) themselves from poverty and reduce their dependence on
] international aid, we believe ~~We feel~~ the Haitian Hemispheric Opportunity through Partnership
Encouragement (HOPE) Act can be amended in two specific ways to encourage greater growth in Haiti, with positive impacts for the United States.

| On March 22, we visited Hftrti-Haiii and met with Moitians-cirizcns from all sectors of society.. While there remains an urgent need for food, water, shelter, and sanitation, Haitian leaders and communities are looking ~~for~~ to the future, in hones of ~~to~~ envisioning and developing the ~~country~~ modern nation they " tene-have lona-imagined and deserved. We know that Haitian households are eager to return to work, and we are confident That the textile industry qin offers significant opportunities for future job creation.

As you know, the existing HOPE program has ~~been imnctfM~~ in this ~~r&paid~~ had a significant impact on this industry. From 2006-2009, HOPE enabled Hmri-tethc eMwnd-cxnansion of apparel manufacturing and gmw-the growth of the sector's employment in the sector from 12,000 to more than 25,000 workers. HOPE II subseouenlv ~~6nsflau~~ ~~W-onaktd~~ Heiti's assisted the apparel industy te-ir attracting additional ~~www~~ business and w- menm reopening -dormant manufacturing operations. These results afe-have been encouraging, but made ttiere is much more we can do. Haiti's The nation's apparel sector once employed more than 100,000 workers, and we should work toward stabilizing, and further empowering this industry.,

TWe suggest two immediate modifications to HOPE that liavc the potential toaetfld help create lens of thousands more jobs in Haiti, ~~quiekly~~. First, we recommend increasing the HOPE trade preference level (TPL) quotas for knit and woven fabrics to 250 million square meter equivalents each. Second, we suggest extending the duration of the legislation from 8 to 15 years.

| These ~~modifications~~ amendments wealdcan generaie tangible -nrodaaa results. .During our recent visit, we learned that three major Korean apparel manufacturers are exploring investments in Haiti, each capable of employing 10,000 - 30,000 Haitian workers. This investment could-thwet>¥-doub14m»e the employment levels in the Haitian apparel sector. ~~Thooo investmontfrelse~~. Furthermore, because the Project would fliso require new industrial space and infrastructure, it would creairtiflg thousands of

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Department of State

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C059724B3 Date:

10/21/2016

I construction jobs in Haiti.. ~~Countless~~ Ultimately, countless more jobs would be created ~~by the~~ | small and medium-sized enterprises ~~that would be needed~~ necessary for supporting the need* of these new workforces.

Unfortunately, the Korean manufacturers are reluctant to invest in Haiti.. ~~Just one~~ A single ~~-&P+~~he-Korean firms could consume the current TPL of 70 million. ~~In effect rmd-~~none of the firms will commit if they believe their investment could be jeopardized by potential competition for TPL allocations in the future. ~~The-Furthermore.~~ the firms ~~also-~~will not consider working in Haiti if their investments could be jeopardized by the expiration of the HOPE program before they are able to recover their investment.

~~Importantly-~~We would like to note that ~~these amendments~~ in the HOPE program as described above would not increase the total amount of clothing imported by the United States. Instead, the amendments ~~modifications~~ would shift the composition of the imports and -increase ~~the proportion coming from Haiti.~~ In fact, over time, greater production capacity in Haiti ~~Whety-~~would likely provide a new and nearby market for American cotton farmers, thereby uplifting incomes in the United States.

~~Amendments-~~We firmly believe that amendments to the HOPE program would be offer a win*win situation for both the Haitians and the U.S. community. We encourage you to build on the hemispheric leadership of the United States since the earthquake. Wj-Qnd-to-eisotmd eoonowoppomitiv in Haiti and * the United States! ith your support, we ~~enn expand economic opportunity both in Haiti and in our own~~ hometefldhere in America.

We would be pleased to provide any additional information.

Sincerely,

Sincerely

William J. Clinton

George W. Bush

UNCLASSIFIED U.S. Department of State Case No. F-2015-16287 Doc No.
C05972496 Date: 10/21/2016

Prom:

RELEASE IN PART

Sent:

Monday, April 12, 2010 6:26 AM
Mills, Cheryl D

To:

Subject:

FW: for WJC briefing for Haiti call tomorrow morning [SUGGESTED REVISIONS TO
DOCUMENTS - PLS READ FIRST B/F FORWARDING]

Attachments:

2010.04.i0.wjc.Update from UN on legislative process to create IHRC Joe 201004 10 WJC
Update from UN on legislative process to create IHRC (2).doc; 2010-04-10 Notional- IHRC
org chart - key positions.ppt; 2010-04-12 Draft - IHRC Decision making structure.doc; 2010-04-11 IHRC Executive Director TOR.doc

Categories:

Red Category

From: Cheryl Mills <[REDACTED]>

Sent: Sunday, April 11, 2010 4:50 AM

To: 'Amitabh Desai'

Cc: 'Laura Graham'; 'Hannah Richert'; 'Doug Sand'

Subject: FW: for WJC: briefing for Haiti call tomorrow morning [SUGGESTED REVISIONS TO DOCUMENTS - PLS READ FIRST B/F FORWARDING]

Ami:

I put TRACK. CHANGES in EACH of the attached documents except the one on UN update on legislative process.

Please review the changes and if they work, accept the changes and send Hannah the revised versions to go to WJC.

thanks.

cdm

From: Mills, Cheryl D <[REDACTED]> Sent:

Sunday, April 11, 2010 3:47 AM To: chervt.mills

Subject: Fw: for WJC: briefing for Haiti call tomorrow morning

From: Amitabh Desai <[REDACTED]>

To: Hannah Richert <[REDACTED]>

Cc: Laura Graham <[REDACTED]>; Doug Sand <[REDACTED]>; Mills, Cheryl D

Sent: Sun Apr 11 01:46:00 2010

Subject: for WJC: briefing for Haiti call tomorrow morning

Dear Hannah, in advance of the President's briefing call tomorrow morning about Haiti, attached is a briefing with attachments. Thanks, Ami

I. 'The customs officers at the

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C05972496 Date: 10/21/2016

airport looted the medical
supplies that these doctors
were taking in-country.

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From: Zielke, Jessica D

To: Abedin, Huma; Mins, Cheryl D; Jones, Natalie R; Garcia, Grace A

Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joeie-Elizabeth; McDonald, Kara C; 'Gabriel Verref

- 1) Attached is the updated invitation letter pending information on location per your message about the UN via A/S Brimmer. If we are able to secure that space we will change and re-circulate. Otherwise, we will go with the Interncontinental. I will coordinate with Grace re: the hotel space. We are giving the location determination a deadline of noon today as to not delay the process. Lastly on the invitation, we need to know if we should include language on + 2's or will coordination on substitutes, pluses etc. take place offline?
- 2) Just want to clarify who will be sending out the invitation? Is it Protocol or IHRC? FYI- we have set up a dedicated phone response line and a gmail account to distribute the invite collect responses. Gmail account is IHRCMeetina@omatl.com
- 3) I will work with Kara and Joelle directly on all aspects of the coordination for this event including staffing etc.

From: Zielke, Jessica D

To: Abedin, Huma; Mills, Cheryl D; Jones, Natalie R; Garda, Grace A

Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelle-Elizabeth; McDonald, Kara C; 'Gabriel Verref

I _____ for 'Laura Graham' I _____ }

Sent: Fri Sep 10 13:05:26 2010 '

Subject: RE: Revised Invite

From: Zielke, Jessica D

Sent: Thursday, September 09, 2010 10:03 AM

To: Mills, Cheryl D; Jones, Natalie R; Garcia, Grace A

Cc: Warnholz, Jean-Louis; Curtis, Meghann A; Bastien, Joelle-Elizabeth; Marshall, Caprida P; Williams, Stacy D; Garcia, Grace A; 'asameti; McDonald, Kara C; Jones, Natalie R; 'Gabriel Verref; 'LBura Graham'; Abedin, Huma; Kennedy, Patrick F

Subject: RE: Special Session of IHRC - ALL READ

Good Morning,

In quick response to the questions below:

- 2) Just want to clarify who will be sending out the invitation? Is it Protocol or IHRC? FYI- we have set up a dedicated phone response line and a email account to distribute the invite collect responses. Gmail account is IHRCMeetina@Qmail.com
- 3) I will work with Kara and Joeie directly on all aspects of the coordination for this event including staffing etc.
- 4) Kara and Joelle are currently reviewing the final guest list. Once that is confirmed along with who is distributing the invitation we are ready to go

67

From: "McDonald, Kara C" <McDonaldKC@state.gov>

Date: Thu, 9 Sep 2010 17:09:17 -0400

To: Mills, Cheryl D <MillsCD@state.gov>; Gabriel Verref; _____ }

Cc: Bastien, Joeie-Elizabeth <BastienJ@state.gov>; Curtis, Meghann A <CurtisMA@state.gov>;

2. Are we still doing Head of Del + 2?

3. Invite list with just IHRC members, Key players (not on IHRC), and IFI/IOs is 42. If we do Head of Del +2, we are at @ 120 invitees. Do you still want to try to include other-significant donors (say over 10 mil)? Thai would add another 30-50 people. We are checking room to ensure can hold.

This email is UNCLASSIFIED.

From: Garcia, Grace A
Sent: Thursday, September 09, 2010 5:16 PM To:
Mcdonald, Kara C; Mills, Cheryl D; 'Gabriel Verret'
From: Mcdonald, Kara C
Sent: Thursday, September 09, 2010 11:53 AM
To: Mills, Cheryl D
Cc: Bastien, Joelia-Elizabeth; Curtis, Meghann
A Subject: RE: UNGA - Next Steps

Cheryl— on invite list

2. Are we still doing Head of Dei + 2?
3. InvitB list with just IHRC members, Key players (not on IHRC), and. IFI/IOs is 42. If we do Head of Del +2, we are at @ 120 invitees. Do you still want to try to include other significant donors (say over 10 mil)? That would add another 30^50 people. We are checking room to ensure can hold.

This email is UNCLASSIFIED.

86

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 9:42 AM
To: Jones, Natalie R; Garcia, Grace A; Zielke, Jessica O
Cc: Warnholz, Jean-Louls; Curtis, Meghann A; Bastien, Joelle*Elizabeth; Marshall, Capricia P; Williams, Stacy D; Garcia, Grace A; Zielke, Jessica D; 'asamej' Mcdonald, Kara C; Jones, Natalie R; Mills, Cheryl D; 'Gabriel verref'; 'Laura Graham'; Abedin, Huma; Kennedy, Patrick F
Subject: Special Session of IHRC • ALL READ
Natalie/Grace/Jessica:

Can you update us on where things stand on invite - do we have a final that can be circulated in format?

2. The session is now set for 1:00pm - 2:30pm on 20 September. Kara and co is holding the intercontinental. Esther Brimmer has indicated that a room might be available at the UN. Can you all make sure you coordinate with her re nailing down space by noon today so invites can drop today.

From: Mcdonald, Kara C
Sent: Thursday, September 09, 2010 11:53 AM

To: Mills, Cheryl D
Cc: Bastlen, Joelle-Elizabeth; Curtis, Meghann A
Subject: RE: UNGA – Next Steps

I

Cheryl— on invite list:

2. Are we still doing Head of Del + 2?
3. Invite list with just IHRC members, Key players {not on IHRC}, and IFI/IO\$ i\$ 42– if we do Head of Del +2, we are at @ 120 invitees. Do you still want to try to include other significant donors (say over 10 mil)? That would add another 30–50 people. We are checking room to ensure can hold.

This email is UNCLASSIFIED.

9B

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 9:42 AM To: Jones, Natalie R; Garcia, Grace A; Zielke, Jessica D
Cc: Wamholz, Jean-Louis; Curtis, Meghann A; Bastlen, Joelle-Elizabeth; Marshall, Capricia P; Williams, Stacy D; Gartia, Grace A; Zielke, Jessica O; 'asamefT' 1; McDonald, Kara C; Jones, Natalie R; Mills, Cheryl D; 'Gabriel Verref; 'Laura Graham'; Abedin, Huma; Kennedy, Patrick F Subject: Special Session of IHRC – ALL READ

Natalie/Grace/Jessica:

Can you update us on where things stand on Invite – do we have a final that can be circulated in format?

1. Can one of you with Joelle ensure you are taking the lead on all the tasks on the do memo and sending updates mon/wed and fri with where we are? And if necessary – do an updated to do timeline?
2. The session is now set for 1:00pm – 2:30pm on 20 September, ■ Kara and co fs holding the intercontinental. – Esther Brimmer has indicated that a room might be available at the UN. Can you all make sure you coordinate with her re nailing down space by noon today so invites can drop today.
3. On invites – it should go today – after circulation can we get it out with appropriate coordination *for* svps.
4. Laura and Gabriel need to advise who fs on point for the them.

102

From: Mills, Cheryl D
Sent: Thursday, September 09, 2010 9:42 AM
To: Jones, Natalie R; Garcia, Grace A; Zielke, Jessica D
Cc: Wamholz, Jean-Louis; Curtis, Meghann A; Bastlen, Joelle-Elizabeth; Marshall, Caprida P; Williams, Stacy D; Garcia, Grace A; Zielke, Jessica D; 'asamett' i Mcdonald, Kara C; Jones, Natalie R; Mills, Cheryl D; 'Gabriel Verref, - B6
'Laura Graham'; Abedin, Huma; Kennedy, Patrick F.
Subject: Special Session or IHRC - ALL READ

Natalie/Grace/Jessica:

- Can you update us on where things stand on invite – do we have a final that can be circulated in format? ■
- 2.. The session is now set for 1:00pm – 2:30pm on 20 September. Kara and co is holding the interment. Esther Brimmer has indicated that a room might be available at the UN. Can you all make sure you coordinate with her re nailing down space by noon today so invites can drop today.
 - 3. On invites – it should go today – after circulation can we get it out with appropriate coordination for raups.
 - 4. Laura and Gabriel need to advise who is on point for the them.

I am stepping of the coordination business now for good – happy to be consulted and to give guidance as needed but don't want to be the driver. I believe from USG now Jessica and Grace are the drivers. They will consult Laura and Gabriel on matters as needed and where they are not able to timely respond, I will make decisions so we get the venue, invites, rsmps, etc. set and paid for by the USG.

Thanks.

cdm

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- 4. Laura and Gabriel need to advise who is on point for the them.

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From: Mills, Cheryl D
To: Abedin, Huma; 'laura' ~1
Cc: Curtis, Meghann A; 'Doug Band' t Reines, Philippe I
Sent: Wed Sep 08 08:22:39 2010 7
Subject: 20 September for SPedal Session of IHRC •

Huma/Lona:

Looking at 2pm or 3pm for 90 minutes – work?

Doug/PJR:

Remember – this will be the first meeting since UNGA where they are together,

cdm

From: Amy O'Meara
Sent: Tuesday, August 31, 2010 10:30 AM
To: Amitabh Desai; Gregory Milne; Walker Morris; Giulia Marchiori; Scarlet Cronin

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<http://www.difitonglobalinitiative.org/aboutus> ~

* " " ■ From: Amitabh Desai Sent: Monday, August 30, 2010 9:18 PM To: Gregory Milne; Walker Morris; Giulia Marchiori; Amy O'Meara Subject:

◆ **

Someone needs to have a stern conversation with dan gregory– has that happened yet?

45

From: Mills, Cheryl D
Sent: Tuesday, June 22, 2010 12:01 PM
To: Gohmann, Anna (LPA/AA); Weil, Lynne (LPA/AA); Verma, Richard R; Crowley, Philip J; Kievortck, Caitlin B

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From: Gay, Noel C [<mailto:aayNC@state.gov>]
Sent: Tuesday, June 22, 2010 10:40 AM
To: PRSjSSues
Cc: Dugutd, Gordon K; Crowley, Philip J
Subject: US Senate report says Haiti rebuilding has stalled

>

US Senate report says Haiti rebuilding has stalled
By JONATHAN M. KATZ, Associated Press Writer Jonathan M. Kali, Associated Press Miter

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